

# A Comprehensive Review of “Mobility as a Service” Systems

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## Word Count

Abstract: 111 | Words: 5,914 | Tables: 3 | Figures: 1 | Total: 6,914

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## **Abstract**

The objective of this paper is to comprehensively review the existing MaaS schemes and develop an index to evaluate the level of mobility integration for each MaaS scheme based on the assumption that higher level of integration is more appealing to travellers. The review presented in this paper allows a comparison among the existing schemes and provides the background and the key points of MaaS systems that the research community should take into account in designing surveys. It also provides significant insights to transport operators and authorities on the components they should take into account to apply an attractive MaaS scheme that could potentially shift demand away from private vehicles.

*Key words:* Mobility as a Service, New mobility concepts, Mobility integration, Index

## 1. INTRODUCTION

The growing pressure on passenger transport systems has increased the demand for new and innovative solutions to increase its efficiency. One approach to tackle this challenge has been the slow but steady shift towards shared mobility services (car-sharing, bike-sharing etc.), especially in combination with traditional public transport so that various transport modes can join together to serve as substitute to private vehicles. Nevertheless, the complexity of using a variety of transport modes (i.e. different payment methods, subscriptions, different mobile applications for each operator, lack of integrated information etc.) discourages many people from taking advantage of them. As such, integrating different transport modes and providing seamless door-to-door mobility is one of the priorities of decision makers and transport authorities. Building on these shared modes and developments in information and communication technologies (ICT), “Mobility as a Service” (MaaS) is one of the novel mobility concepts that could assist in achieving seamless mobility.

The term “Mobility as a Service” stands for buying mobility services as packages based on consumers needs instead of buying the means of transport. Via “Mobility as a Service” systems consumers can buy mobility services that are provided by the same or different operators by using just one platform and a single payment. MaaS platforms usually provide an intermodal journey planner (providing combinations of different transport modes: car-sharing, car rental, underground, rail, bus, bike-sharing, taxi, etc.), a booking system, easy-payment, and real time information (*I*). MaaS users can use the service either as Pay-As-You-Go or they can purchase mobility packages based on their travel needs.

As MaaS is a new mobility service and its implementation is limited, no previous research has been identified that examines MaaS impact on travel behavior, while at the same time data availability is limited deterring the development of models to assess its effect on travel demand. In doing so, the objective of this paper is to comprehensively review the existing MaaS schemes and develop an index to evaluate the level of mobility integration for each MaaS scheme based on the assumption that higher level of integration is more appealing to travellers. The review presented in this paper allows a comparison among the existing schemes and provides the background and the key points of MaaS systems that the research community should take into account in designing surveys. It also provides significant insights to transport operators and authorities on how to design and apply an attractive MaaS scheme that could potential shift demand away from private vehicles.

The structure of the paper is as follow. Section 2 presents a review on the effect of some popular types of mobility integration on travellers’ demand, such as ticket and payment integration, mobility packages, and ICT integration to provide criteria for evaluating MaaS schemes. Section 4 demonstrates the methodology of how the integration index for MaaS systems is developed and presents the scoring for each identified MaaS system. At last, section 5 concludes the paper by providing guidelines to researchers working on MaaS schemes.

## 2. OVERVIEW OF MOBILITY INTEGRATION

Integrated and seamless mobility, the idea behind Mobility as a Service, has been a vision of future urban transport (2, 3, 4). MaaS is based on three main components that, in conjunction, provide users with seamless intermodal journeys. These are the following:

- 1
- 2 1. *Ticket & Payment integration*: when one smart card or ticket can be used to access all the modes
- 3 taking part in the service and one account is charged for the use of those services;
- 4 2. *Mobility package*: when customers can pre-pay for a specific amount (in time or distance) of a
- 5 combination of mobility services.
- 6 3. *ICT integration*: when there is a single application or online interface that can be used to access
- 7 information about the modes;
- 8

9 To our knowledge, there is no research on the combined effect of these components on travel behaviour  
10 and mode choice. As such, we will provide evidence from existing literature on the effect of these  
11 elements separately to support the case of MaaS as a tool to increase sustainable transport choices.

## 12

### 13 2.1 Ticket & Payment Integration

14 Ticket integration is the most basic way to integrate transport modes and it is usually achieved by using  
15 smart card technology. Smart cards for public transport exist in a large number of cities worldwide.  
16 Many are the studies that have shown the acceptance and popularity of smart cards for public transport  
17 (5). We hereby review six cases with quantitative evidence of which two cases were world-class  
18 metropolies and the other two were in relatively smaller cities.

19  
20 The Hong Kong Octopus card was launched in 1997. It quickly prevailed within Hong Kong's public  
21 transport network by incorporating all major operators (i.e. bus, taxi, subway, train, tram, and ferry  
22 services etc.). The statistics showed that the Octopus card allowed travellers to pass through fare  
23 collection points 15% to 20% faster. By 2002, 95% of the "economically active population" in Hong  
24 Kong were using the card to access public transport due to its convenience (5). A study by McLysaght et  
25 al. (6) identified an even more astonishing figure that over 3 million Octopus cards were adopted within  
26 the first 3 months of its launch, nearly half of Hong Kong's entire population (7 million). The report  
27 further found that there had been non-linear proliferation of Octopus cards since 1997 and in average  
28 each Hong Kong citizen possessed at least two Octopus cards by 2011.

29  
30 London's Oyster card, which can be used on all public transport modes, also gained immediate success  
31 soon after its introduction in 2002 (5). 26,000 cards were issued within a few months. Later statistics  
32 proved its success even beyond the original estimate. CUBIC (7) showed over 29 million Oyster cards  
33 were issued since 2003 and its introduction caused a phenomenal growth in public transport use across  
34 London. Bus patronage increased by 53% to almost two billion rides per year, while tube and Docklands  
35 Light Railway rides have increased by almost 20% and over 100% respectively. An interesting aspect of  
36 the Oyster card is that it can now be used to access certain car sharing vehicles (City car club) in the city  
37 as well, providing ticketing integration among public transport and car sharing. Unfortunately, no data is  
38 available to asses the effect of this on car sharing service demand.

39  
40 Before the introduction of Carte Orange card in 1975, passengers in Paris had to buy a new ticket every  
41 time they changed transport operators. According to statistics, Carte Orange that is accepted by all  
42 transport operators in Paris had successfully reversed public transport patronage (-12% between 1945  
43 and 1975) to an overall ridership increase of 33% from 1975 to 1993. The results above come from the  
44 report by NEA (8), which conducted case studies over eight European cities that moved towards ticket  
45 integration in public transport. The case of Paris has the most significant effect in terms of increased  
46 passenger demand due to smart card introduction, but significant effects can also be observed in other  
47

1 cities such as Manchester, Stockholm, Vienna and Hamburg.

2  
3 Singapore's well-known transport pass is the EZ-link card, which is an enhanced integrated fare system  
4 based upon the previous multimodal magnetic-card system ITS. The most significant improvement was  
5 that the new fare system removed the payment barriers among separate operators in the transit network  
6 so that travellers could experience seamless transfer without having to exit and re-enter. Such ticket  
7 integration was achieved via "apportioned fares between the operators in the backend system on a daily  
8 basis based on an agreed formula" as explained in Prakasam (9). The study stated that commuter  
9 throughput doubled at train stations after the introduction of the smart card. Moreover, the success of  
10 such ticket integration system has led to the innovation of a further improved system CEPAS in  
11 Singapore that enables multi-issuer of an integrated smart card.

12  
13 Finally, two smaller-scale programs of smart cards also demonstrated its successes in supporting public  
14 transport usage (5). The transport authority in Washington introduced a contactless smart card called  
15 SmarTrip in 1999 to facilitate public transport within the metropolitan area. In the next four years, more  
16 than 360,000 travellers switched from paper tickets to the smart card. By 2003, the sales of SmarTrip  
17 remained steady at 6,000 to 8,000 cards per month. A pilot smart card program was launched in San  
18 Francisco Bay Area where 7,000 cards were distributed. The smart card TransLink connected buses,  
19 light, medium and heavy rails, and ferries. A focus group of users were interviewed after three years,  
20 and the results showed that smart card positively affected the frequency of the aforementioned modes (5,  
21 12).

22  
23 There are also studies explaining why smart card makes public transport more attractive to travellers by  
24 identifying the potential benefits. Blythe and Holm (10) present results from a survey among 160  
25 passengers in Tampere, Finland. During the introduction of Combi-card, which connected local public  
26 transport, the respondents were asked to state their perceived advantages of the smart card. The result  
27 showed around 90% of respondents felt "the transaction is easier", "the transaction is faster" and  
28 "passenger boarding is smoother"; over 70% of respondents felt "it suits regional transport better". Also  
29 significant percentage of users agreed with other potential uses of the Combi-card such as buses keeping  
30 schedules better and shorter waiting time at bus stops. The results serve as robust evidence for the  
31 introduction of smart cards. Cheung (11) conducted a cost-benefit analysis study commissioned by the  
32 Dutch Transport Ministry in order to guide and support a national-wide smart card project in  
33 Netherlands. By comparing costs and benefits within 2003 and 2017, the direct benefits to passengers  
34 including "reduction in ticket purchase time", "reduction in molestation" and "value of extra mobility"  
35 were identified to be extremely significant in terms of the assigned monetary values (i.e. 840 to 970  
36 million of euros).

37  
38 In addition, the differentiation between ticket integration and payment integration needs to be noted. The  
39 two integration types are the same and occur simultaneously in most cases, that is using one smart card  
40 to access various transport services and payments to different transport operators are automatically  
41 completed in backstage. However, special cases can occur where either traveller can buy and pay for  
42 different services at one integrated place but there is not a smart card to access those services (only  
43 payment integration), or traveller has a smart card for various accesses but needs to pay separate bills for  
44 different services (only ticket integration). A limited number of MaaS schemes that will be reviewed in  
45 section 3 belong to the second special case.

## 2.2 Mobility Package Integration

A mobility package is a type of mobility tool that allows customers to pre-purchase usage of various modes for a longer period of time as one product. The theory behind all mobility tools is that consumers can use the transport modes with low or even zero marginal costs for a fixed upfront cost. Mobility packaging has been used to increase the patronage of modes that are included in the package. Evidence to support this can be found in the transport pass/season ticket literature (season tickets are mobility packages for public transport modes).

Axhausen et al. (13) used a 1999 Swiss survey to quantify the inter-relationships among car ownership, season ticket ownership and public transport usage. The results shows that season ticket ownership had a significant positive relationship with public transport usage. Further, Simma and Axhausen (14) demonstrate that committing to a specific mode by purchasing a mobility tool reduces the usage of other modes. This means that long term decisions, such as purchasing a seasonal travel pass, influences short-term travel behaviour.

Bandoe and Yendeti (15) examine the impact of transit pass ownership on the daily number of trips made by urban transit in the greater Toronto area. Their results support the finding of Axhausen et al. (13) by showing that transit pass ownership is the single most important factor determining transit usage.

Lathia and Capra (16) analyse travel trends and travellers' behaviour using London Oyster card data. The demand for travel card was proved by the data analysis through two angles. 1. Travel card owners would use buses more; 2. Pay as you go travellers who were given capped travel price would travel more.

Shade et al. (17) analyse the Swiss market where the mobility package includes a seasonal transport pass as the examples above, but also includes access to car sharing and car rental. The results showed that almost 90% of users in the sample no longer kept their own car and part of the users sold their last car at the same time as they bought a mobility package. If the market potential (i.e. use integrated mobility instead of private vehicle) could be exploited in full, then 15 to 50 million litres of petrol could be saved annually in Switzerland (0.4% to 1.4% of national consumption).

In a field experiment with over hundreds of participants, Thøgersen (18) found the provision of a free monthly travel card led to a doubling of the use of public transportation in the experiment group and the positive effect remained half a year after the intervention. Although the experiment adopted an extreme condition of completely free card, the study still concluded with the insight that subscription transport service, pre-paid by traveller, would attract higher usage due to a number of behavioural factors.

## 2.3 ICT Integration

In general, ICT integration in transport refers to a centralised platform that assembles information of various modes. It is expected to facilitate and support travellers throughout the journey during "pre-trip", "wayside" and "on-board" stages (19, 20) by including functions such as journey planning, booking and real-time information. Given the rising trend of integrated mobility, there are a number of recent studies that argue the importance of ICT integration.

Although different studies usually adopt different expressions for ICT integration, they still represent

1 the same idea. Grotenhuis et al. (19) uses the term “integrated multimodal travel information” for ICT  
 2 integration in public transport and identifies passengers’ desired quality upon such service via a survey  
 3 in Netherlands. The results showed that even though “pre-trip” was the favourite stage to use the  
 4 centralised information platform (i.e. planning a trip), “wayside” and “on-board” stages also highly  
 5 demanded such services to help travellers “catch the right vehicle en route” and “catch connecting  
 6 modes” respectively.

7  
 8 Finally, apart from the commonly demanded functions, such as journey planning, booking and real-time  
 9 information in ICT integration, Stopka (21) presented an interesting and inspiring result. Through a  
 10 literature study and a focus group interview in Dresden, Germany, the study identified the main user  
 11 requirements for smartphone platform to support door-to-door mobility in public transport. As expected,  
 12 travellers demonstrated significant interest towards personalised trip advice by the app, while they  
 13 expected the app to be smart to offer optimal trip advice based on their personal data. As a result, the  
 14 variety of functions of “door-to-door” apps had been growing based on users’ increasing expectation on  
 15 the smartness of ICT integration.

16  
 17 The literature review has offered criteria for the evaluation of MaaS schemes in section 3. All three  
 18 individual types of integration have demonstrated the positive effect on travellers’ demand so that they  
 19 are the keys to operate an attractive MaaS scheme. Table 1 summarises the key findings of the literature  
 20 reviewed in this section.

21  
 22 Table 1: Summary of Mobility Integration

Authors	Year	Topic	Area	Method	Relevant Insights
Blythe and Holm (10)	2002	Ticket integration	Tampere, Finland	Survey Statistics	Endorsements for Combi-card regarding “easier transaction”, “faster transaction”, “smoother boarding” and “better suits regional transport” were observed from overwhelming majority of 160 respondents.
Cheung (11)	2006	Ticket integration	Netherlands	Cost-benefit analysis	By introducing a national-wide smart card, passengers could benefit from “reduction in ticket purchase”, “reduction in molestation” and “value of extra mobility”, and the benefits were quantified in monetary values.
Yoon (23)	2009	Ticket integration	Tokyo, Japan	Trend and user behaviour analysis	After the introduction of Suica card in Tokyo, its demand had been increasing and was predicted to maintain the increase in the future.
NEA (8)	2003	Payment integration	Paris, France	Case study	By offering free transfers among all operators, Carte Orange in Paris successfully reversed public transport patronage (-12% between 1945 and 1975) to an overall ridership increase of 33% from 1975 to 1993.
Prakasam (9)	2009	Payment integration	Singapore	Case study	Commuter throughput at train stations doubled as they were able to transfer between different transit networks (separate operators) without having to exit and re-enter.
Eryilmaz et al. (20)	2014	ICT integration	Rhine-Neckar, Germany	Business model	Intermodal Transport Control Systems would enable efficient collaboration of providers and implement integrated mobility services with simple access for customers. A business model for intermodal information systems that offers services for individual planning, real-time route adjustment and provider collaboration was presented.
Grotenhuis et al. (19)	2007	ICT integration	Netherlands	Survey Statistics	Integrated multimodal travel information is desired by travellers all the time in a trip including “pre-

					trip”, “wayside” and “on-board” stages.
Lisson et al. (21)	2015	ICT integration	Germany	Business model	There were already many web-based mobility services in German transport market that well-supported passengers.
Stopka (22)	2014	ICT integration	Dresden, Germany	Focus group interview	The variety of functions of “door-to-door” apps that support seamless mobility had been growing based on increasing user requirements.
Axhausen et al. (30)	2000	Mobility package integration	Switzerland	Structural equation model	Season ticket ownership has a significant positive relationship with public transport usage.
Lathia and Capra (13)	2011	Mobility package integration	London, United Kingdom	Trend and user behaviour analysis	1. Travel card owners would use buses more; 2. Pay as you go travellers who were given capped travel price would travel more.
Schad et al. (17)	2005	Mobility package integration	Switzerland	Survey Statistics	Mobility-packages allowed people to manage without a car as far as possible. Nearly 90% of all users in the sample no longer kept their own car. Part of the users sold their last car at the same time as they bought a mobility-package.
Thøgersen (18)	2009	Mobility package integration	Copenhagen, Denmark	Field experiment	The price promotion (subscription service) led to a doubling of the use of public transportation in the experiment group and the positive effect remained half a year after the intervention.

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### 3. REVIEW OF MOBILITY AS A SERVICE SYSTEMS

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5 This section provides a review of MaaS systems around the world. Fifteen MaaS systems have been  
6 identified in total and their geographic locations are presented in Figure 1 (for more information see 1).  
7 All of those are in developed countries in Europe and North America. There is a high concentration of  
8 schemes in Continental Western Europe, with Germany and Netherlands leading the way each with  
9 multiple MaaS schemes. The three different colours in Figure 1 indicate the levels of integration of these  
10 schemes. Red indicates partial integration (scheme partially possesses: 1.Ticket, 2.Payment, and 3.ICT  
11 integration), yellow advanced integration without mobility packages (scheme completely possesses:  
12 1.Ticket, 2.Payment, and 3.ICT integration), and green advanced integration with mobility packages  
13 (scheme completely possesses 1.Ticket, 2.Payment, 3.ICT integration, and 4. Mobility packages).



14

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Figure 1: MaaS Schemes around the World

16



### 3.1 Partial Integration

The basic level of integration is when a scheme not in full but only partially possesses ticket integration, payment integration and ICT integration. At this level, transport modes are integrated in a way that travellers cannot exploit the full benefit of integrated mobility. There are four schemes belong to this level.

The first case is Cambio, the car-sharing company, cooperates with STIB, the combined mobility operator for public transport as well as bike-sharing and taxi in Brussels, Belgium. Although it is a cooperation scheme with two different operators, ticket integration is observed. A common smart card has been designed for the use of both Cambio and STIB services. However, neither payment nor ICT integration exist under this scheme. Member of Cambio can also enjoy discounts when subscribing to STIB service. This joint service has promoted more usage on public transport by linking Cambio stations to the STIB network.

In Germany, there is a scheme called Qixxit which integrates national-wide mobility options including rail, urban public transport, car-sharing, car rental, bike-sharing and taxi as well as flight and coach. The way that Qixxit integrates these modes is through a smart app by offering journey planning, booking, real-time information and even personalised trip advice. The centralised booking function is the key feature that differentiates it from journey planning apps and makes it belong to MaaS. Nonetheless, Qixxit only involves ICT integration without any forms of ticket or payment integration.

Another national-wide mobility integration in Germany is Moovel, also a single smartphone platform. It includes public transport, car sharing, car rental, national rail, bike sharing and taxi all provided by separate operators such as Car2go, Nextbike and Deutsche Bahn. Car2go, an external car sharing service provider and the projects main partner, is the key to achieving such deployment. Car2go was the first car sharing system in the world without fixed rental locations, which ensures sufficient flexibility to meet demand. The core of the service is the Moovel mobile application that facilitates intermodal journey planning, booking and payment for all services (except for Nextbike). Even though Car2go and Nextbike accounts need to be linked to Moovel directly by the customer, there is ICT integration. However, there is no ticket integration among the modes.

The last partial integration case is Switchh that offers an app and a smart card to access all transport modes in Hamburg, Germany. Hamburg Transport Association (HVV), responsible for the management of local public transport, is the key operator behind the scheme. The subscription with Switchh must be extended from the subscription with HVV and then customers can use services offered by other operators such as Car2go, StadtRAD (bike-sharing) and Europcar etc. with discount. Although Switchh operates a single card system to open Car2go vehicles, enable borrowing at StadtRAD stations and also work for Europcar service, these different operators do not offer a single invoice that can facilitate payment. Therefore, it still belongs to partial integration like Moovel, even though they have more integrations than the first two single integration schemes.

### 3.2 Advanced Integration

Next, schemes that are more fully integrated will be described (although a few of them are still in research phase). This is the level that most of the MaaS schemes belong to. Each of the following schemes fully possesses ticket, payment and ICT integration.

1 The first example is Hannovermobil, introduced in 2004 but is being re-launched as Hannovermobil 2.0,  
2 which is currently being piloted. It has its core the advanced integration of public transport, car sharing,  
3 and taxi, but only has cooperative relationship with long distance rail and car rental operators.  
4 Hannovermobil is an exclusive scheme for customers who have subscriptions to GVH semester cards,  
5 that is, have local public transport passes. Hannovermobil subscribers pay only slightly more than their  
6 usual public transport pass price in order to access Stadtmobil car sharing vehicles and get discounts for  
7 taxi services operated by Hallo Taxi, car rental by Hertz and long distance rail. Customers receive an  
8 integrated mobility bill at the end of each month that includes all basic cost as well as taxi and car  
9 sharing usage fees. Long distance rail and Hertz car rental prices are not included in the mobility bill,  
10 which is why the integration is only basic between these parties. Further, one card can be used to access  
11 public transport and car sharing vehicles, providing ticketing integration between Üstra, the public  
12 transport provider, and Statmobil. Finally, ICT integration is currently being developed based on the  
13 Hannovermobil pilot scheme that will include a smartphone app with real time information.

14  
15 The second example, EMMA is an integrated personal transport platform in Montpellier, France. TAM,  
16 the transport provider of the city that operates the public transport system, the bike sharing system as  
17 well as car and bike parks is the key operator behind EMMA. TAM customers can purchase either a  
18 monthly or a yearly mobility contracts, including the usage of all services that TAM operates. These  
19 mobility contracts are tailored towards different user groups (EMMA Young, EMMA Senior) and differ  
20 in their payment structure. As the bike sharing service, Velomagg, and the parking services include  
21 hourly rates, these can be paid after usage by cash or direct debit. EMMA also offers an online journey  
22 planner containing real-time information and the EMMA card is the single key to access all services.  
23 TAM also cooperates with Montpellier's car sharing service Modulauto by offering users Multimodal  
24 Subscriptions. For a fixed annual or monthly fee, users have free access to the city's public transport  
25 network, car and bike parks and can also borrow Velomagg bicycles and Modulauto cars. The bike and  
26 car sharing services have additional hourly usage costs that are not included in the subscription and have  
27 to be paid by direct debit. However, customers are given the option to buy a Velomagg extension to  
28 their subscription and be able to use the bikes for free the first hour. Both EMMA Contacts and Mobility  
29 Subscriptions show payment, ticketing and ICT integration. The main difference lies in the fact that the  
30 EMMA contract only includes services that are within the institutionally integrated TAM, while the  
31 subscription also includes the partner Modulauto car sharing.

32  
33 We next look at three similar schemes in Netherlands that specifically designed for business travellers,  
34 Mobility Mixx, NS-Business Card and Radiuz Total Mobility. Although they are mobility solutions for  
35 employees in business organisations, advanced mobility integration exists in each of them. All three  
36 schemes have a smart card to access a variety of modes across the country including shared modes,  
37 public transports and taxis. The only exception is NS-Business Card does not include car-sharing as a  
38 mobility option. For payment integration, single monthly invoice is offered by all three schemes to  
39 enable one-time payment for travel expenses on different modes. Nonetheless, there is clear difference  
40 in terms of ICT integration. Radiuz Total Mobility, like many other MaaS schemes, provides an app that  
41 traveller can use to plan a trip; NS-Business Card, although not with an app, it still has an online  
42 interface for the same purpose; whereas Mobility Mixx has neither but it offers an unique call-centre  
43 service that is reachable by travellers 24/7 for trip planning and booking corresponding modes, an  
44 identical function to normal ICT integration. Overall, the advance integration offered by these transport  
45 solutions can benefit business travellers in terms of saved time, costs and better travel experience.

1 The rest of this section presents three innovative MaaS schemes that are currently under research. Smile  
2 in Vienna, Austria provides a great example of cooperation not only between transport providers (urban  
3 public transport, rail, car sharing, bike sharing, car rental, taxi) but also between other interested parties  
4 such as software companies, engineers and environmental protection groups. It is an ambitious scheme  
5 trying to grow into a prototype of intermodal integrated solution by delivering information, booking and  
6 payment through a smarter and more efficient system. It includes ICT integration via the Smile app.  
7 Payment integration is also linked to the application, and for services that depend on usage (taxi, rental  
8 car, bike, parking etc.) the customer is charged right after usage.

9  
10 Optimod' Lyon is also a scheme in research phase, termed as an intelligent transport system in Lyon,  
11 France. It aims to deliver a seamless urban mobility system to Lyon to reduce the share of private car.  
12 The blueprint of the scheme involves travel information, smart ticketing and an electronic toll system to  
13 connect various transport options via one centralised platform. Therefore, ticket, payment and ICT  
14 integration are all under its pursuit.

15  
16 The last scheme that belongs to advanced integration, BeMobility for Berlin, Germany has a special  
17 focus compared to other MaaS schemes. It aims to incorporate electric and hybrid vehicles into car-  
18 sharing service which is then integrated with public transport etc. Similar to Hannovermobil,  
19 BeMobility also has 1.0 and 2.0 phase. The 1.0 phase has already been piloted with a result of high  
20 volume usage over the integrated clean energy car-sharing service and connected public transport. The  
21 2.0 phase, which is still under research, shows ambition towards advanced integration to develop a  
22 smartphone app platform that serves as information, access and payment medium. In other words, if the  
23 research can be delivered, BeMobility 2.0 is expected to be a fully integrated scheme in which ticket,  
24 payment and ICT are all included.

### 25 26 27 **3.3 Advanced Integration Mobility Packages**

28 The final group of MaaS schemes is an extension of the previous group. The first example is a very  
29 unique business model and the only fully institutionally integrated service that multiple modes are  
30 owned and operated by one company. This service is SHIFT by Project 100 that was initiated in 2013 in  
31 Las Vegas. It provides services including shuttle buses, bike sharing, car rental, car sharing as well as a  
32 valet service. It does this by owning all of the vehicles in its fleet and not by partnering with other  
33 service providers. SHIFT is ICT integrated: the user chooses the destination in the journey planning tool  
34 and the SHIFT app will make a choice of transport modes for the user. SHIFT also provides a variety of  
35 membership levels each with a designated amount of trip time each month. One minute of travel time on  
36 bikes, cars or SHIFT's Valet+ service equals one minute of trip time. As monthly trip time is determined  
37 to for total usage, customers have the flexibility to divide up the time among the services in a way that  
38 best suits their lifestyle. These pre-paid monthly packages allow customers to pay for all their usage  
39 beforehand at once. Of course if the customer runs out of trip time, they can buy it a la carte. SHIFT is  
40 unique in its complete institutional integration and its mobility packages provide a new business model  
41 compared to the previous projects. In addition, most of the cars owned by SHIFT are electric powered,  
42 which has shown a firm movement towards sustainable transport.

43  
44 The second example is Ubigo<sup>1</sup> a project piloted by GO: SMART. It was tested in the city of Gotherburg,  
45 Sweden in 2012 with 70 households and its team is now working on launching it on a larger scale. The

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<sup>1</sup> <http://www.ubigo.se/las-mer/about-english/>

1 project involves the cooperation between Vasttrafik public transport operator, Sunfleet car sharing,  
 2 Hertz car rental, TaxiKurir taxi and JCDecaux bike sharing. The ICT, payment and ticket integrated  
 3 service combines everything into one application - even the cars can be opened and access with the app.  
 4 Households subscribe for prepaid tailored monthly packages determined in time or distance for each  
 5 mode separately. For example, public transport is determined as days in one or more zones, car sharing,  
 6 as hours, car rental as days and taxi as distance. The household creates their packages based on their  
 7 needs as a household as a whole and the price of the package is cheaper than the same amount of service  
 8 would be on its own. During each journey planning, the user makes their own travel decision on  
 9 transport modes based on their monthly packages. If the subscription runs empty, additional trips are  
 10 billed after. Further, electric cars and bikes are available and the user can get bonus points for  
 11 sustainable choices that can then be used to purchase products from Ubigo's partners.

12  
 13 The final example is the Helsinki Model that advertises itself as the first Mobility as a Service project.  
 14 Although it is in its initial stages it is expected to be fully applied by 2025. First proposed by Heikkilä  
 15 (22), the Helsinki Model discovers a way to reorganise the personal transport sector and to create a  
 16 door-to-door mobility service. The project brings together 23 partners including a variety of research  
 17 organisations, ITC and transport companies besides the transport operators. It aims at an open market  
 18 model based on brand cooperation. Even though the project is not yet operational, it is projected to  
 19 provide users with pre-purchasable and pre-constructed mobility packages. Each package will be  
 20 tailored towards a specific socio-demographic group such as families, commuters or businesses. ICT,  
 21 ticketing and payment integration are at the heart of the project. One interesting element of this project  
 22 is that besides the modes included in the above-mentioned projects, it also plans on including on-  
 23 demand transport services. These on-demand services are already being tested via Kutsuplus, the city's  
 24 on demand bus service, which responds to the real time needs of customers.

25  
 26 Table 2 presents an overview of the MaaS schemes presented in this section. It includes the area they  
 27 operate, the integration type and the modes that are included.

28  
 29

Table 2: Summary of MaaS Schemes

Scheme	Area	Integration Type*				Modes
		1	2	3	4	
STIB+Cambio	Brussels, Belgium	X				car-sharing, rail, urban public transport, taxi
Qixxit	Germany			X		bike-sharing, car-sharing, car rental, rail, urban public transport, taxi + flight, coach
Moovel	Germany		X	X		bike-sharing, car-sharing, car rental, rail, urban public transport, taxi
Switchh	Hamburg, Germany	X		X		bike-sharing, car-sharing, car rental, rail, urban public transport, taxi + ferry
Hannovermobil	Hannover, Germany	X	X	X		car-sharing, car rental, rail, urban public transport, taxi
EMMA	Montpellier, France	X	X	X		bike-sharing, car-sharing, rail, urban public transport
Mobility Mixx	Netherlands	X	X	X		bike-sharing, car-sharing, car rental, rail, urban public transport, taxi
NS-Business Card	Netherlands	X	X	X		bike-sharing, car rental, rail, urban public transport, taxi
Radiuz Total Mobility	Netherlands	X	X	X		bike-sharing, car-sharing, car rental, rail, urban public transport, taxi
Smile**	Vienna, Austria	X	X	X		bike-sharing, car-sharing, car rental, rail, urban public transport, taxi

Optimod' Lyon**	Lyon, France	X	X	X		bike-sharing, car-sharing, car rental, rail, urban public transport, taxi + flight, freight transport
BeMobility**	Berlin, Germany	X	X	X		bike-sharing, car-sharing, rail, urban public transport, taxi
SHIFT	Los Angeles, USA	X	X	X	X	bike-sharing, car-sharing, car rental, urban public transport
UbiGo	Gothenburg, Sweden	X	X	X	X	bike-sharing, car-sharing, car rental, urban public transport
Helsinki Model**	Helsinki, Finland	X	X	X	X	bike-sharing, car-sharing, car rental, rail, urban public transport, taxi + on demand transport
*1: Ticket integration 2: Payment integration 3: ICT integration 4: Mobility package integration **Under development						

1

2

### 3 4. MaaS-INTEGRATION INDEX

4

5 In the previous section, we evaluated each MaaS scheme based on criteria of ticket integration, payment  
6 integration, ICT integration and mobility package integration, and assigned the schemes into three  
7 general categories of mobility integration. However, it is difficult to compare the level of integration of  
8 MaaS schemes that belong to the same category. Thus, in order to comprehensively evaluate the MaaS  
9 schemes, we develop an index about the level of mobility integration of MaaS schemes to allow  
10 individual comparison.

11

12 To create the index, we use the four types of integration as basis of the grading system by scoring each  
13 type separately and then adding up to have a total score that represents the level of integration for a  
14 MaaS scheme. For ticket integration, we measure it by the number of modes that can be accessed via a  
15 single ticket and six most commonly observed modes: bike-sharing, car-sharing, car rental, rail, urban  
16 public transport and taxi are taken into account. ICT integration can include functions of journey  
17 planning, booking, real-time information and even personalised trip advice. Here, we measure it by  
18 considering two separate functions: 1. journey planning, and 2. booking function as the two  
19 determinants of integration level since the former only represents information integration whereas the  
20 latter requires even further integration which may need to assemble different transport operators'  
21 booking system into a centralised platform. The last type of integration, mobility packages, is relatively  
22 simply to measure by only considering their existence. The detailed scoring framework is described  
23 below:

24

- 25 1. TI score: for ticket integration, "1" score for each mode included;
- 26 2. PI score: for payment integration, "1" score if payment integration exists;
- 27 3. JP score: for ICT integration, "1" score if journey planning function exists;
- 28 4. B score: for ICT integration, "1" score if booking function exists;
- 29 5. MI score: for mobility package integration, "1" score if mobility package integration exists.

30

31 In Table 3, we can see a rank of these MaaS schemes in terms of total score. Higher total score implies  
32 higher level of mobility integration. The Helsinki Model is identified to lead the rank due to the variety  
33 of modes it intends to include with a single ticket and a complete integration with regards to payment,  
34 ICT and mobility packages. The schemes with a total score of 9 are also considered to have an  
35 extremely high integration level. The only missing element (except the UbiGo case) is the lack of  
36 mobility package service. Next, among the schemes with score 8, SHIFT is a special case which has a

1 complete possession over payment, ICT and mobility package integration. However, since SHIFT  
 2 operates its own fleet, the number of modes it includes is greatly disadvantaged compared to other  
 3 schemes with score 8. The score 7 is the lowest for advance integration schemes. Hannovermobil,  
 4 EMMA and NS-Business Card suffer from both less number of modes and missing integration types.  
 5 The three schemes at bottom all belong to partial integration. Moovel and Qixxit do not have a single  
 6 ticket to access modes whereas STIB+Cambio does not involve any other integration types except a  
 7 common smart card as ticket integration.

8  
 9

Table 3: MaaS Integration Index

Scheme	TI Score	PI Score	JP Score	B Score	MI Score	Total Score
Helsinki Model	6 (bike-sharing, car-sharing, car rental, rail, urban public transport, taxi)	1	1	1	1	<b>10</b>
UbiGo	5 (bike-sharing, car-sharing, car rental, urban public transport, taxi)	1	1	1	1	<b>9</b>
Smile	6 (bike-sharing, car-sharing, car rental, rail, urban public transport, taxi)	1	1	1	0	<b>9</b>
Optimod' Lyon	6 (bike-sharing, car-sharing, car rental, rail, urban public transport, taxi)	1	1	1	0	<b>9</b>
Mobility Mixx	6 (bike-sharing, car-sharing, car rental, rail, urban public transport, taxi)	1	1	1	0	<b>9</b>
SHIFT	4 (bike-sharing, car-sharing, car rental, urban public transport)	1	1	1	1	<b>8</b>
BeMobility	5 (bike-sharing, car-sharing, rail, urban public transport, taxi)	1	1	1	0	<b>8</b>
Radiuz Total Mobility	6 (bike-sharing, car-sharing, car rental, rail, urban public transport, taxi)	1	1	0	0	<b>8</b>
Switchh	6 (bike-sharing, car-sharing, car rental, rail, urban public transport, taxi)	0	1	1	0	<b>8</b>
Hannovermobil	5 (car-sharing, car rental, rail, urban public transport, taxi)	1	1	0	0	<b>7</b>
EMMA	4 (bike-sharing, car-sharing, rail, urban public transport)	1	1	1	0	<b>7</b>
NS-Business Card	5 (bike-sharing, car rental, rail, urban public transport, taxi)	1	1	0	0	<b>7</b>
STIB+Cambio	4 (car-sharing, rail, urban public transport, taxi)	0	0	0	0	<b>4</b>
Moovel	0	1	1	1	0	<b>3</b>
Qixxit	0	0	1	1	0	<b>2</b>

10

11 In general, the rank result is consistent with the classification of the “general levels” that the schemes  
 12 belong to advanced integration with mobility packages have top ranks followed by the schemes in  
 13 advanced integration and partial integration. However, SHIFT and Switchh are two notable cases where  
 14 the former ranks surprisingly lower and the latter ranks surprisingly higher compared to their positions  
 15 in the classification of the “general levels”.

16

17 Finally, we must emphasise that the methodology used to develop such grading system is very basic. It  
 18 is merely a fresh attempt in transport research community trying to find a way that can better study the  
 19 existing MaaS schemes. More sophisticated methods are expected to be adopted by future works, when  
 20 more data and statistics are available for these systems.

21

22

## 23 5. CONCLUSION

24

1 MaaS is a recently rising concept involved with mobility integration. In this paper, we reviewed the  
2 existing MaaS schemes around the world by using ticket integration, payment integration, ICT  
3 integration and mobility package integration as criteria and compared individual schemes by developing  
4 a mobility integration index for MaaS systems.

5  
6 We assumed higher level of mobility integration is more appealing to travellers and we reviewed the  
7 literature as supportive evidence to prove the four sub-types of mobility integration (ticket integration,  
8 payment integration, ICT integration and mobility package integration) can positively affect travellers'  
9 demand. Although the scope of this paper is limited to a comparison of MaaS schemes, the findings  
10 provide the background and the key points of MaaS systems that the research community could use for  
11 designing surveys. It also provides significant insights to transport operators and authorities on the  
12 components of an attractive MaaS scheme that could potential shift demand away from private vehicles.

13  
14 Researchers and transport planners who deal with MaaS systems should pay particular attention on how  
15 to integrate different transport operators and provide their services as one product. Particular  
16 investigation is needed for the revenue allocation to each transport operator participating in a MaaS  
17 scheme (a revenue management model is proposed in *1*). Researchers who deal with the demand side  
18 should include in their research not only how a MaaS system as a whole affect travel behavior and car-  
19 ownership, but also how each component of a MaaS system (intermodal journey planner, payment  
20 methods, booking system, real time information, mobility packages) impact the demand for this service.  
21 In doing so, they can also provide insights about the architecture and the user-friendly design of MaaS  
22 apps that in turn could increase the intention to use this service. In addition, willingness to pay for  
23 subscription to a MaaS scheme and willingness to pay for buying a package (either as pay-as-you-go or  
24 a monthly/annually package) should be defined.

25  
26 To conclude, MaaS is a promising mobility solution and is expected to have significant contribution to  
27 future mobility reform. Future research includes the collection of personal, trip diary and stated  
28 preference data about MaaS purchase in London in order to develop models that could be used by MaaS  
29 platforms to provide customised mobility packages to MaaS-users.

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