

# Recent Developments in the Economics of Price Discrimination\*

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## Abstract

This paper surveys the recent literature on price discrimination. The focus is on three aspects of pricing decisions: the information about customers available to firms; the instruments firms can use in the design of their tariffs; and the ability of firms to commit to their pricing plans. Developments in marketing technology mean that firms often have access to more information about individual customers than was previously the case. The use of this information might be restricted by public policy towards customer privacy. Where it is not restricted, firms may be unable to commit to how they use the information. With monopoly supply, an increased ability to engage in price discrimination will boost profit unless the firm cannot commit to its pricing policy. Likewise, an enhanced ability to commit to prices will benefit a monopolist. With competition, the effects of price discrimination on profit, consumer surplus and overall welfare depend on the kinds of information and/or tariff instruments available to firms. The ability to commit to prices may damage industry profit.

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# 1 Introduction

This paper surveys, in a highly selective manner, recent progress which has been made in the economic understanding of price discrimination. One can say that price discrimination exists when two “similar” products with the same marginal cost are sold by a firm at different prices.<sup>1</sup> There are many forms of price discrimination, including: charging different consumers different prices for the same good (third-degree price discrimination); making the marginal price depend on the number of units purchased (nonlinear pricing); making the marginal price depend on whether other products are also purchased from the same firm (bundling); making the price depend on whether this is the first time a consumer has purchased from the firm (introductory offers; customer “poaching”).

In broad terms, this paper is about what happens to profit and consumer surplus when firms use more ornate tariffs to sell their products. There are two reasons why a firm might be able to tune its tariff more finely: it might obtain more detailed *information* about its potential customers, or it might be able to use additional *instruments* in its tariff design.

A firm can become better informed about its potential customers if it purchases customer data from a marketing company or from another firm. It can use this data to send personalized price offers to new customers (an example of third-degree price discrimination).<sup>2</sup> Alternatively, a firm might keep records of its customers’ past purchases, and use this information to update its future prices, or the range of products offered, to those customers. Firms’ access to better information is affected by public policy towards consumer privacy (for instance, whether firms are permitted to pass information about their customers to other firms). It is also constrained by a consumer’s ability to “anonymise” contact with firms, and to pretend to be a new customer.

Examples of the use of more tariff instruments include: using two-part tariffs instead of linear prices; charging different identifiable consumer groups different prices instead of a common price; offering a discount if two products are jointly purchased; or making the price for an item depend on whether a customer has previously purchased similar items from the firm.<sup>3</sup> Public policy towards price discrimination affects the range of instruments which

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<sup>1</sup>Stigler (1987) suggests a definition that applies to a wider class of cases: discrimination exists when two similar products are sold at prices that are in different ratios to their marginal costs. (This definition makes more sense when discussing “versioning”, where slightly different versions of a product—such as hardback and paperback books—are offered for sale at very different prices.) Which of these definitions we use makes no difference for the purposes of this paper. An alternative definition might be that price discrimination is present when a similar product is sold to different consumers at different prices. However, this definition rules out cases of “intra-personal” discrimination which are sometimes relevant, as discussed in section 4.1 below.

<sup>2</sup>See Taylor (2004, section 1) for a summary of the market for customer information. For instance, he reports that a good customer mailing list can sell for millions of dollars on its own.

<sup>3</sup>*Pure* bundling—where two products are made available only as a joint purchase—is not a more ornate tariff compared to separable prices, but rather just a different kind of tariff. However, mixed bundling, where individual products as well as the bundle are offered for sale, is a more ornate tariff compared to either pure

firms can use. Firms are also constrained in their range of instruments by the possibility of arbitrage and resale between consumers.

A third theme of the paper, in addition to the effects of more information and instruments, is how the ability of firms to *commit* to their pricing plans affects outcomes. Recent advances in marketing techniques may mean that the commitment problem has become more severe. The finely-tuned customer data which firms often possess permits the use of personalized prices. Such prices are often “secret” rather than public, and it is unlikely that firms can commit to such prices. Moreover, even if firms could commit, the complexity of the linkages between consumer actions and future prices may be too complicated for many consumers to comprehend. A related theme is the impact of consumer naivety or sophistication on firms’ policies. Most forms of personalised pricing make a customer’s future prices depend upon her past actions, often in a way which is not explicitly stated by firms. Sophisticated consumers—or consumers who have been active in a market for some time—may be able to predict the effect their actions will have on their subsequent deals, and adjust their behaviour accordingly. Naive consumers—or consumers in a new market—may not adequately take this linkage into account, however, and firms may be in a position to exploit this myopia.<sup>4</sup>

A summary of the main results presented in the paper is as follows. With monopoly supply, except when commitment problems arise, the use of more ornate tariffs must lead to higher profits. When the firm has access to more detailed information about its customers or can use a wider range of instruments in its tariff, it can do no worse than before and generally it can do better. With competition, though, the effects of using more ornate tariffs are less clear cut. In particular, in section 3 a Hotelling example is used to argue that the impact of more information on profits and prices depends crucially on the *kind* of information which becomes available. Some information will cause firms to make higher profits in equilibrium, whereas other kinds of information will cause all prices to fall compared to the situation with uniform pricing. An important factor for predicting the impact of more information is whether firms agree about which consumers are “strong” and which are “weak”.<sup>5</sup> If firms agree about the effect of a specific kind of information on the incentive to set a higher or lower price (the case of “best-response symmetry”), some prices will rise and others will fall, and profit will typically rise, when price discrimination is practised. However, if firms obtain information about a consumer which suggests to one firm that its price to that consumer should rise and suggests to the other firm that its price should fall (“best-response asymmetry”), the outcome may well be that all prices fall in equilibrium. In such cases, this competition-intensifying effect of price discrimination benefits all consumers. Finally, in section 3.4, the incentives of firms to acquire and to share information with rivals is considered. In cases of best-response symmetry, a firm typically wishes to acquire and to share its private information about consumers. With best-response asymmetry we show that

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bundling or separable prices.

<sup>4</sup>See Ellison (2006) for further discussion of the effects of (firm and consumer) bounded rationality.

<sup>5</sup>In the price discrimination literature, a market is said to be “strong” (“weak”) if a firm wishes to raise (lower) its price there compared to the situation where it must charge a uniform price across all markets.

a firm can sometimes be made worse off if it unilaterally acquires customer data.

The availability of an additional tariff instrument also has ambiguous effects on profit and consumer surplus in oligopolistic settings (see section 4). Competing multiproduct firms often make less profit when they practice mixed bundling than when they sell their products separately, while consumers benefit. In contrast, in a one-stop shopping framework where consumers buy all relevant products from one firm, the effect of more ornate tariffs in competitive markets is often to boost profit and harm consumers. Unfortunately, the underlying economic reasons for why some tariff instruments are profit-enhancing, while other instruments damage profit, is currently unclear.

In a dynamic context, a monopolist's ability to commit to future prices raises its profit, since this ability can only widen the range of tariffs which the firm can offer (see section 2.2). With monopoly supply, profit is also higher if consumers are naive. Once a consumer has made a purchase, he typically reveals himself to be likely to purchase at the same price (or higher) subsequently, while consumers who do not initially purchase reveal that they are likely to be unwilling to pay a high price in the future. A firm which cannot commit (or which faces naive consumers) will price to these distinct consumer groups accordingly. In such situations, a policy which forbids price discrimination can act to restore commitment power, to the detriment of consumers. The same pattern of prices prevails in competitive settings, where firms price low to try to poach their rival's past customers. As with monopoly, consumers often benefit from this form of price discrimination. However, in duopoly the ability to set long-term contracts can be damaging to profit, and firms can also be worse-off if they face naive consumers (see section 5).

The welfare effects of allowing price discrimination is ambiguous, both with monopoly and with oligopoly supply. Price discrimination can lead to efficient pricing (see section 2.1). When firms offer different prices to their loyal customers and to their rival's previous customers this can make competition more intense, but it can also induce socially excessive switching between firms (section 5). By contrast, multiproduct firms might induce excessive loyalty, or one-stop shopping, when they offer bundling discounts (section 4.2). In a one-stop shopping framework, the effect of firms using more ornate tariffs is often welfare-enhancing, at least in highly competitive markets. Price discrimination also allows a firm to target price reductions more accurately at market segments where competition is most intense. Doing so can harm rivals and deter entry, and as such can harm consumers compared to the case where discrimination is banned (section 4.3). In sum, sensible policy towards price discrimination needs to be founded on a good economic understanding of the market in question.

## 2 Monopoly supply

### 2.1 Information and Instruments

With monopoly supply, the use of more ornate tariffs will boost profit, at least if commitment is not a problem. If the firm has access to more detailed information about its customers or to a wider range of tariff instruments, it can do no worse than before and usually it can do better. In addition, the ability to commit to future prices can only enhance the monopolist's profit, since the firm with such an ability can always choose to implement the non-commitment price if it so chooses. (We will see later in the paper that these easy conclusions for monopoly do not easily carry over to competitive situations.)

In many cases, the efficiency losses caused by monopoly power are due to the firm being unable to offer sufficiently ornate tariffs. In some circumstances, allowing firms to engage in price discrimination can implement efficient prices, in which case welfare is unambiguously improved. One familiar example is first-degree discrimination, where a monopolist has perfect information about each consumer's valuation for its products and has the ability to set personalized prices. To be concrete, suppose there is a population of consumers, each of whom wishes to consume a unit of the firm's product. A consumer's valuation for this unit is denoted  $v$  and this varies among consumers according to the distribution function  $F(v)$ . Suppose the firm has unit cost  $c$ . If price discrimination is not possible (e.g., because the firm does not have the necessary information, cannot prevent arbitrage between consumers, or is not permitted to engage in discrimination), the firm will choose a uniform price  $p$  to maximize profit  $(p - c)(1 - F(p))$ . Clearly, this uniform price will be above cost, and total surplus is not maximized. (It is efficient to serve those consumers with  $v \geq c$ , but only those with  $v \geq p > c$  are served.) If the firm can observe each consumer's  $v$  and is permitted to discriminate on that basis, it will charge the type- $v$  consumer  $p = v$ , provided this price covers its cost of supply. In other words, an efficient outcome is achieved. However, the firm appropriates the entire gains from trade and consumers are left with nothing.

There are also situations when price discrimination can lead to *approximately* efficient prices, even when the monopolist has relatively little information about consumer tastes.<sup>6</sup> A supermarket, say, supplies a large number of products. Consumers have a wide variety of preferences over these products—some people prefer tea to coffee, and so on. Suppose consumer valuations for the various products are independently distributed product by product (so the fact a consumer likes coffee, say, gives no guidance about whether she also likes potatoes). For a given list of prices, the “law of large numbers” implies that each consumer's total surplus is approximately the same, even though consumers differ significantly in their individual purchases. Therefore, the firm can extract almost all this total surplus without excluding many consumers. In these circumstances the firm can obtain approximately the first-best profit level by setting its marginal prices equal to marginal costs and extracting

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<sup>6</sup>See Armstrong (1999), Bakos and Brynjolfsson (1999), and Geng, Stinchcombe, and Whinston (2005) for this analysis.

the resulting consumer surplus by means of a lump-sum fee.<sup>7</sup> The key insight is that a multiproduct firm can better predict a consumer's total surplus than it can predict a consumer's surplus derived from any individual product. As with exact first-degree price discrimination, the efficient outcome is approximately achieved and the firm extracts almost all the gains from trade.

Monopoly first-degree price discrimination is merely an extreme form of a fairly common situation. Lack of information about consumer tastes (or an inability to set suitably finely-tuned prices) in combination with market power leads to welfare losses as the firm faces a trade-off between volume of demand and the profit it makes from each consumer. In many cases, if the firm obtains more detailed information about its consumers (or if it is permitted to price discriminate when it was not previously) this will enable the firm to extract consumer surplus more efficiently, and this will often lead to greater overall welfare. However, it is consumers' private information that protects them against giving up their surplus to a monopoly. Therefore, there will often be a reduction in consumer surplus when the monopolist can use more ornate tariffs.

## 2.2 Dynamic pricing with monopoly

A topic which has received much recent attention is dynamic price discrimination.<sup>8</sup> There are many aspects to this phenomenon. A publisher sets a high price for a new (hardback) book, then subsequently the price is reduced. Or a retailer might use information it has obtained from its previous dealings with a customer to offer that customer a special deal (or, as we will see, sometimes a bad deal). This latter form of discrimination, sometimes termed "behaviour-based" price discrimination, could be highly complex. If a supermarket has sufficient information, it could offer those customers who have purchased, say, nappies, a voucher offering discounts to a particular brand of baby food. If a customer regularly spends £80 per shopping trip, the supermarket might send the customer a discount voucher if he spends more than £100 next time. Or if the consumer appears to have starting shopping elsewhere recently, the supermarket will send a generous discount voucher to attempt to regain that consumer.

Here and in section 5 the focus is on only simple forms of dynamic price discrimination. Specially, I assume that consumers have unit demand for a single product per period, and that there is no scope for firms to tailor their products to what they judge to be a consumer's particular tastes.<sup>9</sup> I will focus on the case where firms are able, where policy and technology

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<sup>7</sup>As emphasized by Bakos and Brynjolfsson (1999), if marginal costs are zero (as with electronic distribution of software and other information), this profit-maximizing outcome is implemented by pure bundling.

<sup>8</sup>See Fudenberg and Villas-Boas (2005) for a more detailed survey of this material, covering both monopoly and oligopoly supply.

<sup>9</sup>For instance, someone might return to the same hairdresser since that hairdresser knows how best to cut his/her hair. Or *Amazon* suggests new books that you might like, given your past purchases. See Acquisti and Varian (2005) for a fuller account of the various ways in which a monopolist might use a customer's

permits, to make their price depend on whether or not the consumer has already purchased from the firm.<sup>10</sup>

The reader might ask: what is the difference between dynamic discrimination and static multi-product discrimination such as mixed bundling (discussed in section 4.2)? There are two chief differences. First, unlike the static case, consumers might not know their preferences for future consumption at the time of their initial dealings with a firm. And second, firms might be unable to commit to their future price policy at the time of their initial dealings with consumers. It is perhaps especially plausible that firms cannot commit when they offer personalized discounts (such as the supermarket examples just mentioned). In the following discussion I will focus on this second aspect of the dynamic interaction.

In more detail, suppose there is a diverse population of consumers, each of whom potentially wishes to buy a single unit of the firm's product in each of two periods. A consumer's valuation of the unit,  $v$ , is uniformly distributed on  $[0, 1]$ , and this valuation is the same in the two periods. Suppose production is costless, and the firm and consumers share the discount factor  $\delta \leq 1$ . In general, the firm chooses three prices:  $p_1$ , the price for a unit in the first period;  $p_2$ , the price in the second period if the consumer did not purchase in the first period; and  $\hat{p}_2$ , the price for a unit in the second period if the consumer also purchased in the first period. In this framework there are two forms of price discrimination possible: (i) the firm can base its second-period price on whether the consumer purchased in the initial period (i.e.,  $p_2 \neq \hat{p}_2$ ), or (ii) the firm sets the same price the second period, but this common price is different from the initial price ( $p_2 \neq p_1$ ). Case (i) might be termed "behaviour-based" discrimination, while case (ii) could be termed "inter-temporal" discrimination.

Three settings are discussed in this section: the case where consumers are sophisticated and the firm can commit to its pricing plans; the case where consumers are naive and do not foresee the firm may react strategically to their initial choices; and the case where consumers are sophisticated but the firm cannot commit to its pricing plans.

### *Sophisticated consumers and commitment*

Suppose the firm announces its three prices  $\{p_1, p_2, \hat{p}_2\}$  at the start of period 1 and the firm cannot alter these prices in the light of a consumer's first-period decision. In this case, the profit-maximizing policy is to reproduce the optimal static policy over the two periods,

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history to tailor its current deal.

<sup>10</sup>Another form of dynamic price discrimination, not discussed further in this survey, involves a firm experimenting with different prices over time in order to obtain information about aggregate consumer demand: see Rothschild (1974) and the subsequent literature. That analysis focusses on a very different motive for "discriminatory" pricing than I present in this survey, namely the desirability of using time-varying prices in order to try to learn the aggregate demand function (at which point no price discrimination is practiced).

so that<sup>11</sup>

$$p_1 = p_2 = \hat{p}_2 = \frac{1}{2}. \quad (1)$$

When the firm can commit to its second-period prices, it is optimal not to price discriminate (in either sense).<sup>12</sup> Clearly, this is also the outcome when the firm is unable to practice price discrimination.

### *Naive consumers*

Suppose next that consumers do not take into account the effect that their initial purchasing decision has on the second-period prices they will face.<sup>13</sup> This framework might be relevant for a new market, for instance, where consumers have not yet learned the firm's pricing strategy. If the firm chooses the first-period price  $p_1$ , naive consumers will purchase in the first period whenever  $v \geq p_1$ , in which case the firm makes profit in the first period equal to  $p_1(1 - p_1)$ . In the second period, the firm knows whether a consumer's valuation lies in the interval  $[0, p_1)$ , if the consumer did not purchase in period 1, or  $[p_1, 1]$ , if the consumer did purchase in period 1, and will choose its second-period prices accordingly. In the low-value segment it will set the price  $p_2 = \frac{1}{2}p_1$ , and in the high-value segment it sets the higher price  $\hat{p}_2 = \max\{\frac{1}{2}, p_1\}$ . In particular, the firm views its previous customers as its strong market in the second period, while new customers constitute the weak market. (This will continue to hold in oligopolistic settings in section 5.)

The static profit-maximizing price in the first period is  $p_1 = \frac{1}{2}$ . However, the firm will wish to raise its price above this level, since this strategy renders its customer information in the second period more valuable.<sup>14</sup> If it chooses the initial price  $p_1 \geq \frac{1}{2}$ , its discounted profit is

$$p_1(1 - p_1) + \delta \left[ p_1(1 - p_1) + \frac{1}{4}p_1^2 \right],$$

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<sup>11</sup>See Hart and Tirole (1988) and Acquisti and Varian (2005). More generally, it is a standard result in principal-agent theory that when the agent's private information does not change over time, the optimal dynamic incentive scheme simply repeats the optimal static incentive scheme. (See section 8.1 of Laffont and Martimort (2002) and the references therein.) If consumer valuations are imperfectly correlated over time, then even with commitment the firm will wish to practice behaviour-based price discrimination. For instance, see Baron and Besanko (1984) for this analysis in the context of regulation.

<sup>12</sup>If the model is modified so that either consumers have different discount factors or consumers as a whole have a different discount factor to the firm, then it can be optimal to engage in price discrimination. In addition, Crémer (1984) presents a model with commitment where the price declines over time. At the time of their first purchase consumers are uncertain about their valuation for the product. In this setting it is optimal to set the second-period price equal to marginal cost, since that maximizes a consumer's "option value" from future consumption. All the monopolist's profit is therefore extracted in the first period.

<sup>13</sup>Alternatively, we could think of consumers as simply being myopic. However, the stated "behavioural" assumption seems more plausible.

<sup>14</sup>The period-1 price which generates the highest period-2 profit is  $p_1 = \frac{2}{3}$ .

and so the profit-maximizing initial and subsequent prices are

$$p_1 = \hat{p}_2 = \frac{1 + \delta}{2 + \frac{3}{2}\delta} > \frac{1}{2} ; p_2 = \frac{1}{2}p_1 . \quad (2)$$

Thus, consumers face an unchanged price in the second period if they purchase in the first period, while the offered price is halved if they did not initially purchase. Here, discounted consumer surplus is lower compared to when the firm cannot practice price discrimination.<sup>15</sup>

### *Sophisticated consumers and no commitment*

When consumers are sophisticated, the price plan in (1) (or (2)) is not feasible when the firm cannot commit to its future prices. Once those consumers with  $v \geq \frac{1}{2}$  have purchased in the first period, the firm is left with an identifiable pool of low-value consumers. Given this, in the second period the profit-maximizing policy is to set  $p_2 = \frac{1}{4}$  to those consumers who have not already purchased. Sophisticated consumers foresee the firm will behave in this opportunistic manner, and some consumers (with  $v$  slightly greater than  $\frac{1}{2}$ ) will strategically delay their purchase in order to receive the discounted price next period.

The non-commitment price policy is calculated as follows. Suppose in the first period the price is  $p_1$ . What must the time-consistent second-period prices be? Given  $p_1$ , suppose those consumers with value  $v \geq v^*$  choose to buy in the first period, where the threshold  $v^*$  is to be determined. The firm will optimally choose the second-period price for consumers who did not purchase in the first period to be

$$p_2 = \frac{1}{2}v^* . \quad (3)$$

The second-period price for those who did buy in the first period depends on  $v^*$ : if  $v^* < \frac{1}{2}$  then  $\hat{p}_2 = \frac{1}{2}$  whereas if  $v^* > \frac{1}{2}$  then  $\hat{p}_2 = v^*$ . In either case, the consumer who is indifferent between buying in the first period and buying only in the second period,  $v^*$ , satisfies

$$v^* - p_1 = \delta(v^* - p_2) ,$$

and so from expression (3) it follows that  $v^* = 2p_1/(2 - \delta)$ . If  $v^* \geq \frac{1}{2}$  (as will happen in equilibrium) the firm's discounted profit is

$$p_1(1 - v^*) + \delta \left\{ v^*(1 - v^*) + \left(\frac{1}{2}v^*\right)^2 \right\} .$$

After substituting  $v^* = 2p_1/(2 - \delta)$  and maximizing this expression with respect to  $p_1$ , equilibrium prices are shown to be

$$p_1 = \frac{4 - \delta^2}{2(4 + \delta)} ; p_2 = \frac{2 + \delta}{2(4 + \delta)} ; \hat{p}_2 = v^* = \frac{2 + \delta}{4 + \delta} . \quad (4)$$

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<sup>15</sup>Discounted consumer surplus with the prices in (2) is equal to  $\frac{1}{2}(5\delta + 2\delta^2 + 4)(\delta + 1)/(3\delta + 4)^2$ . This is lower than the case without price discrimination, when prices are given by (1) and discounted consumer surplus is  $\frac{1}{8}(1 + \delta)$ .

Notice that  $p_2 \leq p_1 \leq \frac{1}{2} \leq \hat{p}_2$ . Therefore, when the firm cannot commit to future prices, it will set a relatively low first-period price ( $p_1 \leq \frac{1}{2}$ ), followed by a high second-period price for those consumers who purchased in the first period ( $\hat{p}_2 \geq \frac{1}{2}$ ) and an even lower second-period price aimed at those who did not purchase in the first period ( $p_2 \leq p_1$ ). In this example, the second-period price for consumers who previously purchased from the firm is twice the price for those consumers who did not already purchase.<sup>16</sup> All consumers are better off when the firm cannot commit, compared to the price plan (1), while the firm is obviously worse off.<sup>17</sup> Total welfare is also higher, despite the restricted consumption in the first period ( $v^* > \frac{1}{2}$ ) and the high price for repeated sales compared to the commitment regime.<sup>18</sup>

The effect of a ban on price discrimination in this case is to restore the firm’s commitment power, to the detriment of all consumers.<sup>19</sup> (By contrast, when consumers are naïve, a ban on price discrimination will make consumers in aggregate better off.) All that is needed to restore commitment power is to forbid behaviour-based discrimination, i.e., to require  $p_2 = \hat{p}_2$ . When second-period prices are constrained to be equal, a consumer has no incentive to behave strategically in the first period (i.e., he will buy if  $v \geq p_1$ ), and the firm has no incentive to lower the second-period price below the commitment level. If the firm could commit not to practice behaviour-based discrimination, for instance by being seen not to invest in consumer tracking technology, its profits would rise.<sup>20</sup>

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<sup>16</sup>Of course, this form of discrimination is not feasible if past consumers can pretend to be new customers, for instance by deleting their computer “cookies” or using another credit card when they deal with an online retailer.

<sup>17</sup>With commitment prices (1), the total discounted payment for two units is  $(1 + \delta)/2$ . With the no-commitment prices (4), if a consumer buys two units the total discounted payment  $p_1 + \delta\hat{p}_2$  is less than  $(1 + \delta)/2$ , and so all consumers must be better off when the firm cannot commit. (Some consumers will be even better off if they choose to consume only in the second period.)

<sup>18</sup>One can also consider a plausible form of *partial* commitment, where the firm can commit to long-term contracts but not to its future price for those consumers who did not initially purchase. Thus, a consumer who buys in the first period is promised a specified second-period price, but the price aimed at new consumers in the second period is determined in a time-consistent manner (i.e., the firm announces its prices  $p_1$  and  $\hat{p}_2$  at the start of period 1, while  $p_2$  is chosen at the start of period 2). However, one can show that the no-commitment prices in expression (4) remain optimal in this regime of partial commitment. (The balance of prices  $p_1$  and  $\hat{p}_2$  is indeterminate, but the prices in (4) are among the set of prices which are optimal.) Thus, in this example at least, the commitment problem which harms profit lies with the inability to commit to  $p_2$  rather than  $\hat{p}_2$ , and the ability to commit to  $\hat{p}_2$  brings no benefit to the firm (nor does it harm consumers). The firm’s damaging temptation is to target low-valuation consumers in the future, not to exploit consumers who have revealed themselves to have high valuations.

<sup>19</sup>A similar feature is seen in the related model of “secret deals” in vertical contracting. Suppose an upstream monopolist offers contracts for an essential input to two competing downstream firms. If these contracts are secret, in the sense that one downstream firm does not observe the other downstream firm’s deal, then the monopolist cannot help but choose marginal-cost prices for the input. This harms its profit but benefits final consumers. If public policy prevented price discrimination and forced the monopolist to offer the same contract to the two downstream firms, this restores the monopolist’s commitment power, and harms consumers. See Rey and Tirole (2006) for a survey of this literature.

<sup>20</sup>Villas-Boas (2004) analyzes a related model with a infinitely-lived firm facing a sequence of (sophisti-

Taylor (2004) analyzes a related model where one firm sells a product in period 1 and a separate firm sells a related product in period 2.<sup>21</sup> The first firm is able to sell its information about which consumers purchased from it in the first period to the second firm. The second firm is willing to pay for this information, since it provides the basis for behaviour-based price discrimination towards its consumers. Since the first firm can fully extract the second firm's benefit from the information, the scenario is essentially the same as when an integrated firm supplies in both periods and cannot commit to its second-period price. Taylor also distinguishes between sophisticated and naive consumers. If consumers are naive, in the sense that they do not foresee their decisions with one firm might affect their offers from the subsequent firm, the first firm has an incentive to raise its price above the monopoly level in order to boost the value of information to the second firm (just as in expression (2) above). Public policy towards privacy might prohibit the passing of consumer information between firms, and this would make naive consumers better off and reduce the level of industry profit. On the other hand, when consumers are sophisticated, a ban on information transfer will surely increase profit.

### 3 The effects of more information in oligopoly

The discussion to this point has focussed on monopoly, and argued that consumers are protected from having their surplus extracted when (i) they possess private information about their tastes and/or (ii) the firm is unable to commit to its pricing plans. Competition between suppliers provides a third means by which consumers are protected against surplus extraction. Even if firms know everything about a consumer's tastes and can commit to any price plans, competition ensures the consumer will still be left with positive surplus. A question of current policy concern (for instance, in discussions about the impact of e-commerce) is whether the availability of more detailed customer information to firms is likely to benefit or to harm consumers, firms or overall welfare. This is a subtle question, as we will see in this section.<sup>22</sup>

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cated) two-period consumers arranged in overlapping generations. The firm's prices depend on whether a consumer has previously purchased, but it cannot determine whether a new consumer is "young" or whether she is "old" but chose not to consume in her first period. An interesting result in this richer framework is that there can be cycles in the pattern of prices offered to new consumers. In addition, as in the two-period framework presented in the text, the firm is better off if it is unable to practice behaviour-based price discrimination.

<sup>21</sup>In Taylor's model consumer valuations are binary and are not perfectly correlated for the two products. See Calzolari and Pavan (2005) for a related and more general model.

<sup>22</sup>In general, however, when a fixed set of competing firms are *fully* informed about consumer tastes, (one) equilibrium necessarily involves the efficient outcome. See Spulber (1979) for this analysis. Bernheim and Whinston (1986) provide related analysis in a more general context. Also, notice that not all equilibria need be efficient. Consider two firms which each supply one of two perfectly complementary products. Suppose that consuming one unit of each product yields utility 2 to the consumer, while consuming two units of each

Many of the extra effects that can appear with competition can be illustrated using a simple symmetric Hotelling duopoly example.<sup>23</sup> A consumer wishes to buy a single unit from either firm  $A$  or firm  $B$ , and if he buys from firm  $i = A, B$  his net surplus is

$$u^i = v - p^i - td^i ,$$

where  $v$  is the consumer's valuation for the unit (which is the same at either firm),  $p^i$  is firm  $i$ 's price,  $d^i$  is the distance the consumer travels to firm  $i$ , and  $t$  is the transport cost per unit of distance incurred. The two firms are situated at each end of the unit interval  $[0, 1]$  and consumers are uniformly located along this interval. A consumer located at  $x \in [0, 1]$  is a distance  $d^A = x$  from firm  $A$  and  $d^B = 1 - x$  from firm  $B$ . A consumer's preferences are then defined by three parameters:  $v$  is the consumer's valuation for the product,  $x$  represents his relative preference for firm  $B$  over firm  $A$ , and  $t$  represents his "choosiness", i.e., how much he dislikes buying his less preferred brand.

The parameters  $(v, x, t)$  are distributed among consumers in some way. In the various examples which follow, I assume for simplicity that all consumers choose to buy from one firm or the other. This assumption largely, but not entirely, eliminates the ability to compare welfare with or without price discrimination, but it does hugely simplify the calculations. In addition, I assume the parameters  $(v, x, t)$  are independently distributed. (I will in the following sections suppose that each of the three parameters in turn is observable to the firms, and I do not wish to consider whether observing  $v$ , say, allows firms to obtain a signal about  $(x, t)$ .) Suppose that production costs are normalised to zero. The consumer with preferences  $(v, x, t)$  will buy from  $A$  rather than  $B$  if his surplus  $u$  is higher there. Since his valuation of the product  $v$  is the same from either firm, he will buy from the firm with the lower total cost of purchase, and he will buy from firm  $A$  if

$$p^A + xt \leq p^B + (1 - x)t . \tag{5}$$

### 3.1 Discriminating on valuation: profit neutrality

Suppose that firms each observe a consumer's valuation  $v$  and can target a personalized price to that consumer. Does this information affect prices and profits in equilibrium? Clearly, with monopoly supply the ability to observe valuations would be valuable—see section 2.1—but in this particular competitive environment it actually has no effect. For simplicity,

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product yields utility 3. Suppose production is costless. If both firms offer the nonlinear tariff such that  $p_1 = 1$  and  $p_2 = 3$  (where  $p_i$  is the firm's price for buying  $i$  units), the consumer will choose to buy just one unit of each product, which is inefficient. Nevertheless, neither firm has a profitable deviation. Bhaskar and To (2004) show in a free entry model that, even when firms possess full information about the market and can use the full range of tariff instruments, there is a socially excessive number of firms in the market.

<sup>23</sup>A similar exercise was performed in the pioneering paper by Borenstein (1985). He analyzes a free entry model rather than a duopoly, and so also considers the effect of permitting price discrimination on the equilibrium number of firms. He does not consider the effect of discriminating on the basis of brand preference. See Stole (1995) for related analysis in the context of nonlinear pricing.

suppose all consumers have the same choosiness parameter  $t$ .<sup>24</sup> Given  $v$ , if firms' prices are  $p^A$  and  $p^B$ , expression (5) shows that a type- $x$  consumer will buy from  $A$  when  $x \leq \frac{1}{2} - \frac{p^A - p^B}{2t}$ . Therefore, firm  $i$ 's profit from the type- $v$  segment is

$$\pi^i = \left( \frac{1}{2} - \frac{p^i - p^j}{2t} \right) p^i$$

and it is straightforward to show that the equilibrium price in this segment is  $p^A = p^B = t$ . Since the equilibrium price does not depend on  $v$ , whether or not  $v$  is observable has no effect on outcomes. Notice that this is true even with asymmetric information: if firm  $B$  has no information about  $v$  while  $A$  does,  $A$  has no incentive to use its superior information in its pricing decisions. Therefore, a marketing firm with customer data about  $v$  would, in this setting, be unable to sell this data to one or both duopolists.

This example extends to situations where consumers buy multiple units and multiple products, and where consumers' preferences over these various units is private information.<sup>25</sup> Suppose that a type- $\theta$  consumer obtains gross utility  $u(\theta, q)$  if she buys the vector of quantities  $q$  from a firm, excluding his transport cost and the price he must pay. The net surplus obtained by a type- $\theta$  consumer located at  $x$  if he purchases quantities  $q^A$  from firm  $A$  in return for total payment  $P^A$  is

$$u(\theta, q^A) - P^A - tx ,$$

while his net surplus if he purchases  $q^B$  from firm  $B$  in return for payment  $P^B$  is

$$u(\theta, q^B) - P^B - t(1 - x) .$$

In particular, we assume brand preferences (or transport costs) do not depend on the quantities purchased.<sup>26</sup> Suppose first that firms can observe the type  $\theta$  of each consumer (but not the location  $x$ ), and that  $\theta$  is distributed independently from the brand preference parameter  $x$ . Then the most profitable way for a firm to attract a consumer is to set its marginal prices equal to marginal costs and to extract profit by means of a fixed charge. If each firm's marginal cost for supplying product  $i$  is  $c_i$ , each firm will set marginal price  $p_i \equiv c_i$  and the fixed charge  $t$ . This cost-based two-part tariff does not depend on  $\theta$ . Therefore, this two-part tariff remains an equilibrium even when firms cannot observe the taste parameter  $\theta$ . If firm  $B$  offers the cost-based two-part tariff  $T(q) = t + \sum_i c_i q_i$ , then the same tariff is

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<sup>24</sup>The argument works just as well with unobserved heterogeneity in  $t$ , provided all consumers participate.

<sup>25</sup>For this analysis see Armstrong and Vickers (2001, section 4) and Rochet and Stole (2002). This analysis presumes a one-stop shopping framework where consumers purchase all products from a single firm. Rochet and Stole show that this "no discrimination" result is not robust to a number of changes to the model, including: firms having different costs; brand preference  $x$  being correlated with the vertical taste parameter  $\theta$ , or the total market size being affected by the contracts offered.

<sup>26</sup>See Spulber (1989), Stole (1995) and Yin (2004) for models of nonlinear pricing when transport costs do depend on the quantities purchased.

firm  $A$ 's best response if  $A$  does not observe  $\theta$  (since it is also  $A$ 's best response when it can observe  $\theta$ ).<sup>27</sup>

In sum, information about “vertical” taste parameters ( $v$  or  $\theta$  in the previous discussion) has no effect on outcomes in these models of competitive price discrimination.

### 3.2 Discriminating on choosiness: best-response symmetry

Now return to the unit demand Hotelling framework and suppose consumers differ in their choosiness parameter  $t$ . Suppose that  $t$  is distributed on the interval  $[t_L, t_H]$  according to some probability distribution, and that location  $x$  is independently and uniformly distributed on the unit interval  $[0, 1]$ . Assume  $t_L > 0$ , so that no consumers view the firms' services as perfect substitutes. If firms were able to observe  $t$  but not  $x$ , the equilibrium price to the type- $t$  consumers is  $p_t = t$ , as in section 3.1. This reveals a major difference between discrimination based on choosiness  $t$  and based on valuation  $v$ : in the latter case firms could not extract anything extra from high-value consumers due to competitive pressure, but when a consumer is known to be choosy firms can extract high profit. Industry profit when firms price discriminate in this way is  $\bar{t}$ , the mean of  $t$ .

If firms cannot price discriminate, they will set uniform prices  $p^A$  and  $p^B$ . From (5), a type- $(x, t)$  consumer will buy from  $A$  if  $x \leq \frac{1}{2} - \frac{p^A - p^B}{2t}$ . When prices are not too different, the number of such consumers is<sup>28</sup>

$$\frac{1}{2} - \frac{p^A - p^B}{2\hat{t}},$$

where  $\hat{t}$  is the harmonic mean of  $t$  (so  $\hat{t} = (E\{1/t\})^{-1}$ ). Therefore, the equilibrium non-discriminatory price (and equilibrium industry profit) is  $\hat{t}$ .<sup>29</sup> Since the harmonic mean is necessarily lower than the (arithmetic) mean, it follows that industry profits rise when firms can discriminate according to choosiness. Since total welfare is not affected by price discrimi-

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<sup>27</sup>Miravete and Röller (2004) fit a model of duopoly competition in nonlinear tariffs to data from cellular telephone markets. (The model assumes that consumers buy services from both firms, in contrast to the one-stop shopping framework used in the text.) They estimate that if firms were restricted to offer two-part tariffs rather than fully nonlinear tariffs, in equilibrium they would obtain 94% of the equilibrium profits with unrestricted tariffs.

<sup>28</sup>The condition for this to be the correct formula for  $A$ 's demand is that  $|p^A - p^B| < t_L$ , so that no firm has a monopoly over even the most price-sensitive of consumers.

<sup>29</sup>One important issue not discussed here is when a pure strategy equilibrium exists. If some consumers view the two firms as very close substitutes then no pure strategy equilibrium exists, as in Varian (1980), for instance. If  $t_L$  is close to zero the candidate equilibrium price  $\hat{t}$  is also close to zero, and it will be worthwhile for a firm to deviate from the candidate equilibrium, and instead to set a high price which targets the choosier consumers. For instance, take the special case where there are just two values of  $t$ ,  $t_L$  and  $t_H$ , which are equally likely. One can show that the candidate equilibrium, where price equals the harmonic mean of  $t$ , is an equilibrium provided  $p_L/p_H > 0.093$ .

nation in this full-participation framework,<sup>30</sup> aggregate consumer surplus decreases with this form of discrimination, although clearly the more price-sensitive consumers are better-off with price discrimination.<sup>31</sup>

In this example a firm will raise some prices and lower others if it is permitted to engage in price discrimination. That is to say, the non-discriminatory price is an “average” of the discriminatory prices (in this case it is the harmonic mean). In the remainder of this section we investigate in more detail when this phenomenon occurs.

First, consider the straightforward case of monopoly supply. Suppose a monopolist serves two markets, 1 and 2, which have independent consumer demands. The firm’s profit in market  $i$  when it sets the price  $p_i$  in that market is denoted  $\pi_i(p_i)$ . Then the profit-maximizing discriminatory prices are characterized by  $\pi'_i(p_i) = 0$ , while the profit-maximizing uniform price  $\bar{p}$  satisfies  $\pi'_1(\bar{p}) + \pi'_2(\bar{p}) = 0$ . Except in the fluke case where there is no gain from discrimination, it follows that in market 1, say, we have  $\pi'_1(\bar{p}) > 0$  and in market 2  $\pi'_2(\bar{p}) < 0$ . Assuming profit functions are single-peaked it follows that if the firm can price discriminate it will raise its price in market 1 (the strong market) and lower its price in market 2.<sup>32</sup>

Matters are more complicated when there are competing firms, as discussed in Corts (1998). The chief aspect which differs from monopoly is that a market might be strong for one firm but weak for its rival.<sup>33</sup> For now, though, suppose firms do not differ in their judgement of which markets are strong. Corts uses the term “best response symmetry” for

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<sup>30</sup>As ever, one should be wary of reaching policy conclusions on the basis of these unit demand models since prices have little role to play in welfare terms. If consumers had elastic multi-unit demands in each period, the price reductions to the low- $t$  consumers, as well as the high prices charged to high- $t$  consumers, would have a welfare impact. A similar remark applies at several points in this survey.

<sup>31</sup>This example is closely related to Proposition 4 (part (i)) in Armstrong and Vickers (2001), specialized to the case of inelastic demand. Similar effects are seen if the model of “tourists and locals” in Varian (1980) is extended to allow for price discrimination. Local consumers are assumed to know the full range of prices offered by the competing firms and to buy from the lowest price firm. Tourists are assumed to know nothing, and randomly choose a firm. If firms cannot price discriminate between these two groups, Varian shows that firms choose prices according to a mixed strategy. However, if firms can distinguish between the two groups, they would charge price equal to marginal cost to the local consumers and price equal to the reservation value to tourists. Therefore, as in the example in the text, the choosy group (here, the ignorant group) is treated badly by price discrimination. In Varian’s model, however, industry profit is unchanged when price discrimination is practiced.

<sup>32</sup>This discussion has only been about third-degree discrimination. At least in the case of monopoly, the typical case with other forms of discrimination is also that some prices rise while others fall. For instance, when a multiproduct monopolist practises mixed bundling, in many cases it will raise its prices for individual purchase, and lower its price for joint purchase, compared to the case where the firm sets a separable price for each product. Similarly, if a firm offers a two-part tariff instead of a linear price, the typical case is that the overall payment increases for consumers who buy little but falls for high-volume consumers.

<sup>33</sup>This basic insight is also found in Stole (1995, page 530): “Of fundamental importance, horizontal preferences are naturally incongruous across firms—a strong preference for one firm implies a weaker preference for the others. Vertical preferences, in contrast, are harmonious across firms—a customer with a high marginal valuation of quality for one firm will have similar preferences for other firms as well; all firms prefer these customers.”

such cases. This case of price discrimination based on choosiness is an example of best-response symmetry.

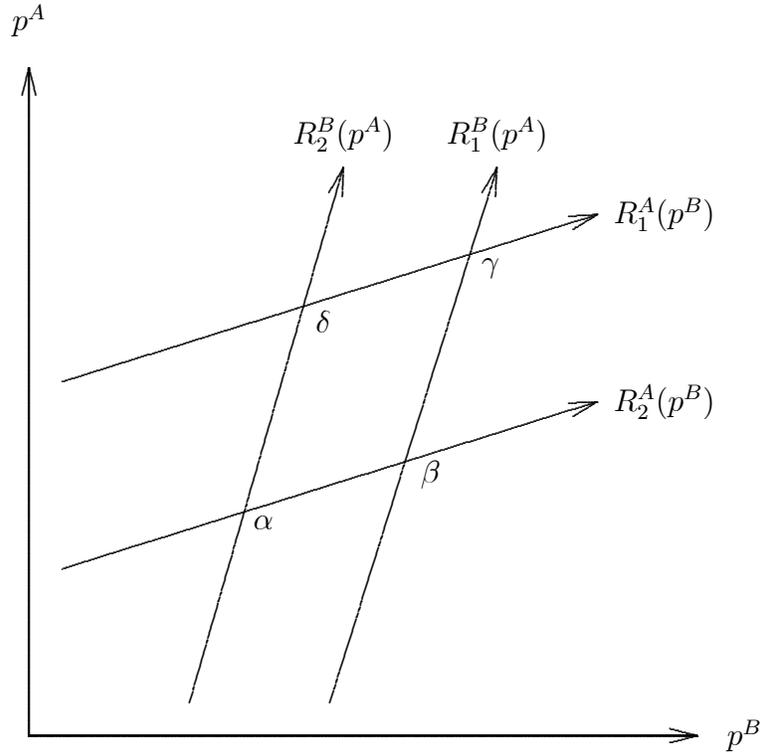


Figure 1: Duopoly Reaction Functions

Suppose there are two markets, 1 and 2, and two firms,  $A$  and  $B$ . Suppose there are no cross-price effects across the two markets, and that firm  $A$ 's profit in market  $i$  is  $\pi_i^A(p_i^A, p_i^B)$  if it sets the price  $p_i^A$  there while its rival sets the price  $p_i^B$ . If discrimination is allowed, write  $p_i^A = R_i^A(p_i^B)$  for firm  $A$ 's profit-maximizing price in market  $i$  if its rival sets the price  $p_i^B$ . (Similar notation is used for firm  $B$ 's reaction functions.) In reasonable situations these reaction functions are upward sloping. Suppose that both firms view market 1, say, as the strong market, in the sense that

$$R_1^A(p^B) > R_2^A(p^B) ; R_1^B(p^A) > R_2^B(p^A) .$$

See Figure 1 for a depiction of this situation.

When firms can price discriminate, the equilibrium prices in market 1 are at  $\gamma$  on the figure, and the prices in market 2 are at  $\alpha$ . Now suppose that firms cannot price discriminate. As in the monopoly case just described, if the profit functions are single-peaked, firm  $A$ 's best response to a uniform price  $p^B$  from its rival will lie between its pair of reaction functions on the figure. Similarly, firm  $B$ 's response function if it cannot discriminate lies between its two

reaction functions. We can deduce that the equilibrium prices when discrimination is not possible lie inside the diamond  $a\beta\gamma\delta$ . In particular, the comparison between discriminatory and non-discriminatory prices is clear: permitting discrimination increases the prices in market 1 (the strong market) and decreases the prices in market 2 (the weak market).

### 3.3 Discriminating on brand preference: best-response asymmetry

Now return to the specific Hotelling example, and suppose for simplicity that all consumers have the same choosiness parameter  $t$ .<sup>34</sup> Suppose that firms can observe a consumer's location  $x$  and price accordingly. Consider firm  $A$ 's best response to its rival's price  $p_x^B$  when a consumer has brand preference parameter  $x$ . Firm  $A$  can profitably serve this consumer segment provided that

$$tx < p_x^B + t(1 - x) ,$$

in which case it will offer the limit price that just prevents the consumer from being tempted by the rival offer  $p_x^B$ , so that  $p_x^A + tx = p_x^B + t(1 - x)$ , or

$$p_x^A = p_x^B + t(1 - 2x) .$$

Thus, firm  $A$  prices high to those consumers who prefer its product but prices low to consumers who prefer its rival's product, so that small  $x$  consumers are the strong market for firm  $A$ . Similarly, those consumers who prefer firm  $B$ 's product are that firm's strong market. A firm sets a high price to consumers with a strong brand preference for its product to exploit those consumers' distaste for the rival product. We deduce that one firm's strong market is the other's weak market. Courts terms this situation "best-response asymmetry".

With this form of price discrimination, the equilibrium price paid by a consumer located at  $x$  is

$$p_x = \begin{cases} (1 - 2x)t & \text{if } x \leq \frac{1}{2} \\ (2x - 1)t & \text{if } x \geq \frac{1}{2} \end{cases} \quad (6)$$

Consumers will obtain the product from the closer (preferred) firm, which is efficient, and those consumers closer to the middle will obtain the best deal (even when account is taken of their greater transport costs).

Suppose next that firms must set a uniform price to consumers. If consumers are uniformly distributed along the interval then the equilibrium uniform price is  $p = t$ . This uniform price is above all the discriminatory prices in expression (6). Thus, this is an ex-

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<sup>34</sup>This analysis is due to Thisse and Vives (1988).

ample where *all* prices fall when firms have access to more customer information.<sup>35,36</sup> Price discrimination has no impact on total welfare since all consumers just wish to buy a single unit, and they buy this unit from the closer firm with either pricing regime. All consumers clearly benefit from price discrimination. Firms make lower profit—in fact, in this example they make precisely *half* the profit—when they engage in this form of price discrimination compared to when they must offer a uniform price.

The fact that firms might be worse off when they practice price discrimination is one of the key differences between monopoly and competition. Ignoring issues of commitment, a monopolist is better off when it can price discriminate. In the same way, an oligopolistic firm is always better off if it can price discriminate, for *given* prices offered by its rivals. However, once account is taken of what rivals too will do, firms in equilibrium can be worse off when discrimination is used. Firms then find themselves in a classic prisoner’s dilemma.

A closely related model, which is also useful for understanding models of dynamic price discrimination in section 5, is by Bester and Petrakis (1996).<sup>37</sup> Instead of being able to condition prices on a consumer’s precise location, here a firm merely observes whether a consumer has a brand preference for its product or its rival’s product. That is to say, firms observe whether a consumer has location  $x \leq \frac{1}{2}$  or location  $x \geq \frac{1}{2}$ . (For instance, firms might target different prices to consumers in different regions by placing targeted coupons, which promise a discount if the consumer brings the coupon to the store, in different regional newspapers.) When consumers are uniformly located along the interval one can show the equilibrium discriminatory prices are

$$\hat{p} = \frac{2}{3}t ; p = \frac{1}{3}t . \tag{7}$$

Here,  $\hat{p}$  is a firm’s price to a consumer on that firm’s “turf” (i.e., when the consumer is known to prefer that firm) and  $p$  is a firm’s price to a consumer on the rival’s turf. Thus, each consumer is offered two prices: a low price from the less preferred firm and a high price from the preferred firm. However, as in the Thisse-Vives model, these prices are both below the equilibrium uniform price ( $p = t$ ). Those consumers close to the middle of the interval, who have little preference for one firm over the other, will clearly choose the low price from the (slightly) more distant firm. This is inefficient, since consumers should buy from their preferred firm regardless of prices. Consumers with a strong brand preference will buy from the preferred firm despite the high price. Again, a prisoner’s dilemma emerges, and both firms are better off without this form of price discrimination even though each would

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<sup>35</sup>In this framework it is perfectly possible that some prices increase with discrimination. Suppose that instead of following a uniform distribution, the density of  $x$  on  $[0, 1]$  is  $f(x) = 6x(1 - x)$ , a density which puts more consumers located close to the mid-point. Then one can show that the equilibrium uniform price is  $p = \frac{2}{3}t$ , which is lower than discriminatory prices for those consumers close to the ends of the interval.

<sup>36</sup>See Wallace (2004) for an extension of the Thisse-Vives framework to allow firms to make customer-specific investments which adds quality to the product they supply to a customer. He finds that locational price discrimination can then increase equilibrium profit.

<sup>37</sup>See also Shaffer and Zhang (1995).

individually like to discriminate.<sup>38</sup>

Thus, there are competitive situations where price discrimination causes all prices to fall.<sup>39</sup> In such cases, discrimination acts to intensify competition. The analysis in section 3.2 indicates that, at least in the case of third-degree discrimination, this situation can only occur when firms differ in their view of which markets are strong and which are weak. In the early literature on competitive price discrimination it was not always made clear that the crucial feature that can cause discrimination to intensify competition is best response asymmetry. For instance, Thisse and Vives (1988, page 134) wrote that “denying a firm the right to meet the price of a competitor on a discriminatory basis provides the latter with some protection against price attacks. The effect is then to weaken competition [...]” And Anderson and Leruth (1993, page 56), in the context of mixed bundling, argue that price discrimination reduces profits since “firms compete on more fronts”. The example of discrimination based on choosiness in section 3.2 above, illustrates that it is not the number of fronts on which firms compete which is relevant. (In that example, price discrimination raises equilibrium profit.) Rather, in the case of third-degree price discrimination what matters is whether firms have divergent views about which markets are strong and which are weak.<sup>40</sup>

### 3.4 Private information

Until this point the discussion has considered situations in which information is either freely available to all firms or it is not available to any firm. In this section we discuss the impact of firms possessing information about consumers which is not necessarily available to rival firms. To this end, consider a variant of the Bester and Petrakis (1996) model where firms have private information about brand preferences. Perhaps each firm purchases customer data from a different marketing company, for example. If a consumer prefers firm  $A$  (i.e.,  $x \leq \frac{1}{2}$ ) suppose firm  $i$  receives the signal  $s^i = s_L$  with probability  $\alpha \geq \frac{1}{2}$  and the signal  $s^i = s_R$  with probability  $1 - \alpha$ .<sup>41</sup> Similarly, if a consumer prefers firm  $B$  then firm  $i$  receives a signal

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<sup>38</sup>Notice that industry profit with discrimination in the Thisse-Vives model ( $\frac{1}{2}t$ ) is lower than that in the Bester-Petrakis model (which can be calculated to be  $\frac{5}{9}t$ ). Liu and Serfes (2004) propose a model that encompasses these two as extremes. They show that equilibrium profits are U-shaped in the precision of information about brand preferences: profit is lowest when the firms have information which is less precise than the perfect information in the Thisse-Vives framework.

<sup>39</sup>Price discrimination might also cause all prices to fall when there is monopoly supply. Nahata, Ostaszewski, and Sahoo (1990) show that if the profit functions are not single-peaked then all prices might decrease, or all might increase, when a monopolist engages in third-degree price discrimination. In addition, as discussed in Coase (1972), when a monopolist sells a durable good over time and cannot commit to future prices, all prices might fall compared to the case where the firm can commit to future prices.

<sup>40</sup>Nevo and Wolfram (2002) present evidence consistent with the hypothesis that price discrimination via coupons in the breakfast cereal market exhibits best response asymmetry, and that the introduction of coupons leads to a fall in all prices. They also document how firms allegedly colluded to stop the use of coupons. Odlyzko (2003) discusses how competing railway companies may have welcomed tariff regulation in order to avoid profit-destroying price discrimination.

<sup>41</sup>This model is a variant of chapter 2 of Esteves (2004).

$s^i = s_R$  with probability  $\alpha$  and the signal  $s^i = s_L$  with probability  $1 - \alpha$ . Conditional on a consumer's location  $x$ , the signals  $s^A$  and  $s^B$  are independently distributed. A symmetric equilibrium will consist of a firm choosing the price  $\hat{p}$  for those consumers they believe prefer their product and choosing price  $p$  when they think the consumer is likely to prefer their rival's product. (Specifically, if firm  $A$  observes the signal  $s^A = s_L$  it will set the price  $\hat{p}$ , while if it sees the other signal it will set the price  $p$ . Firm  $B$  will follow the reverse strategy.)

Then Appendix A shows that equilibrium prices are

$$\hat{p} = \frac{t}{\alpha + \frac{1}{2}} ; p = \frac{t}{\alpha + 2\alpha^2} . \quad (8)$$

When  $\alpha > \frac{1}{2}$  it follows that  $\hat{p} > p$  and firms charge more to those consumers they consider likely to have a brand preference for them. When  $\alpha = \frac{1}{2}$  (i.e., when the signal has no informational content) it follows that  $\hat{p} = p = t$ , just as in the standard Hotelling model without information. When  $\alpha = 1$  (i.e., the signal is perfectly accurate), the prices are as given in expression (7). More generally, the availability of the private signal causes both prices to fall compared to the case when the signal is not available. Finally, one can show that equilibrium industry profit falls monotonically as the accuracy of the private signal rises.

One can perform the same exercise when signals instead give information about a consumer's choosiness  $t$ . In this case, industry profit is increasing in the precision of the signal. More interesting, though, is to present an asymmetric variant of this model which is suited to discussing whether a firm has an incentive to acquire and/or share information with its rival. Suppose there are two consumer segments: a consumer has choosiness parameter  $t = t_L$  with probability  $\frac{1}{2}$  and choosiness parameter  $t = t_H$  with probability  $\frac{1}{2}$ . Suppose that firm  $A$  knows each consumer's choosiness precisely, but firm  $B$  knows nothing. Does  $A$  have an incentive to share its private information with its rival? Without information sharing, firm  $A$  sets the two prices,  $p_L^A$  and  $p_H^A$ , respectively to the type- $t_L$  and the type- $t_H$  consumers, but firm  $B$  is constrained to choose a uniform price,  $p^B$ . One can show equilibrium prices are

$$p_L^A = \frac{3t_L t_H + t_L^2}{2t_L + 2t_H} ; p_H^A = \frac{3t_L t_H + t_H^2}{2t_L + 2t_H} ; p^B = 2 \frac{t_L t_H}{t_L + t_H} .$$

Here,  $p_L^A \leq p^B \leq p_H^A$ , and so the better-informed firm has the greater market share in the price-sensitive market but the smaller share of the choosy market.<sup>42</sup> With these equilibrium prices, one can show that the profits of firms  $A$  and  $B$  are respectively

$$\pi_I = \frac{14t_L t_H + t_L^2 + t_H^2}{16(t_L + t_H)} ; \pi_U = \frac{t_L t_H}{t_L + t_H} \leq \pi_{INF} , \quad (9)$$

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<sup>42</sup>One can also show neither market is cornered by one firm with these prices. Interestingly, firm  $B$ 's price is the same as when firm  $A$  is not informed. When neither firm is informed, section 3.2 above shows that each firm sets the uniform price  $2 \frac{t_L t_H}{t_L + t_H}$ .

so that the better informed firm makes higher profit.<sup>43</sup> (Here, “*I*” stands for informed and “*U*” for uninformed.) Firm *B*’s profit is the same as if firm *A* were not informed. Therefore, in this example, an uninformed firm is indifferent about whether or not its rival has the ability to practice price discrimination. Firm *A* obtains higher profit compared to the case in which it was not informed and so has an incentive unilaterally to acquire this information.

Suppose now that firm *A* shares its information with its rival. In this case, both firms’ equilibrium prices are  $p_L = t_L$  in the price-sensitive segment and  $p_H = t_H$  in the choosy segment. Firms share each segment equally, and so firm *A* obtains profit  $\frac{1}{4}(t_L + t_H)$ . One can verify that this profit is higher than  $\pi_I$  in expression (9) except when  $t_L = t_H$ . Thus, the well-informed firm has an incentive to provide its rival with its information (and the rival is willing to accept this information). In this example, when a firm is uninformed about a consumer’s choosiness it will price low, and this low price disadvantages the well-informed firm. Welfare also rises when there is sharing of information, since in this framework welfare is maximized when firms share the markets equally. The effect of information sharing on consumers appears to be ambiguous in this framework.<sup>44</sup>

Finally, we can investigate a firm’s incentive to acquire and share information about brand preference.<sup>45</sup> Specifically, suppose all consumers have the same choosiness parameter  $t$ , and firm *A* knows whether  $x < \frac{1}{2}$  or  $x > \frac{1}{2}$  while firm *B* knows nothing. Suppose firm *A* sets the price  $\hat{p}^A$  to those consumers it knows prefer its product and the price  $p^A$  to those consumers who prefer *B*’s product, while firm *B* sets the uniform price  $p^B$ . Then one can show the equilibrium prices are

$$\hat{p}^A = \frac{3}{4}t ; p^A = \frac{1}{4}t ; p^B = \frac{1}{2}t .$$

With these prices the central 25% of consumers buy from their less-preferred firm. The profits of firms *A* and *B* are respectively

$$\pi_I = \frac{5}{16}t ; \pi_U = \frac{1}{4}t .$$

Suppose instead that neither firm has information. In this case, firms set the uniform price  $p = t$  and each makes profit  $\frac{1}{2}t$ . Therefore, firm *A* is actually made worse off by its private information about consumer tastes.<sup>46,47</sup> Clearly, if firm *A* could *secretly* obtain the

<sup>43</sup>It is unclear whether it is a general result that a better informed firm makes higher profit than its rival.

<sup>44</sup>However, if  $t_L$  and  $t_H$  are not too different then information sharing is bad for consumers in aggregate.

<sup>45</sup>See also section III of Thisse and Vives (1988) and section 3 of Chen (2006). These authors assume that when one firm chooses to discriminate while the other does not, the non-discriminating firm acts as a Stackleberg price leader.

<sup>46</sup>If firm *A* gives firm *B* this information, we are in the Bester-Petrakis situation where each firm makes profit  $\frac{5}{18}t$ . This means that firm *A*’s profits decrease, and it has no incentive to share its information.

<sup>47</sup>Somewhat related analysis is in Cooper (1986), who presents a model of repeated Bertrand duopoly where, before competition starts, firms can publicly commit to set constant prices over time (a kind of commitment not to price discriminate). He shows that it can be unilaterally profitable for a firm to make such a commitment, even if the rival does not.

information (so that firm  $B$  continued to set the price  $p^B = t$ ) then it is made better off by its information. However, so long as it is common knowledge that firm  $A$  has this information (and will surely use it), firm  $A$  is worse off once  $B$ 's aggressive response is considered. If firm  $A$  has this information, it would like to commit not to price discriminate. Another way to think about this is to suppose that the Bester-Petrakis model is extended to a two-stage interaction, where firms first (simultaneously) decide whether or not to “invest” in the technology or information gathering procedures needed to be able to price discriminate, and in the second stage they choose their price(s). In this two-stage game, one equilibrium is for neither firm to choose to be able to price discriminate in the first period. Thus, the prisoner’s dilemma aspect of the Bester-Petrakis model falls away in this dynamic setting.<sup>48,49</sup>

## 4 The effects of more instruments in oligopoly

### 4.1 One-stop shopping

The model presented in Armstrong and Vickers (2001, section 3) provides an initial framework in which to discuss the effects of increasing the range of tariff instruments. Suppose there are two firms,  $A$  and  $B$ . Suppose that firm  $i$ 's maximum profit per consumer is  $\pi_i(u)$  when the firm offers each of its consumers the surplus  $u$ . For this function to be well behaved, assume that firms have constant-returns-to-scale technology in serving consumers, so profit per consumer does not depend on the number of consumers served. Assume consumers are homogeneous in the sense that the relationship  $\pi_i(u)$  is the same for each consumer. Assume further that consumers choose to purchase all relevant products from one firm. The shape of  $\pi_i(u)$  embodies the firm’s cost function, the demand function of consumers, and—most important for the current purpose—the kinds of tariffs the firm can employ. In particular, when a firm has access to a wider range of tariff instruments its profit function  $\pi_i(\cdot)$  is necessarily shifted upwards.

If consumers choose their supplier according to a Hotelling specification with homoge-

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<sup>48</sup>There is also another, lower profit, equilibrium where both firms choose to be able to discriminate in the first period. Thus, there is a complementarity in the firms’ decisions about whether to price discriminate, and a firm’s incentive to discriminate is higher if its rival also discriminates. A similar feature is seen in Ellison (2005).

<sup>49</sup>A related issue is whether firms choose to compete in (i) “posted prices” or by (ii) “secret deals”. For instance, one might envisage a two-stage interaction in which each firm chooses its pricing strategy in the first stage and then chooses its actual prices in the second stage. With (i) a firm knows nothing about its individual consumers and posts a uniform price. With (ii) a firm might learn about the consumers from the negotiation process and price accordingly, and moreover the firm might take the rival’s posted price as given if the rival chooses strategy (i). Thus, when one firm chooses (i) and the other chooses (ii), the former acts as a Stackleberg price leader (as in section III of Thisse and Vives (1988)).

neous transport cost parameter  $t$ , firm  $i$ 's profit is

$$\Pi_i = \left( \frac{1}{2} + \frac{u_i - u_j}{2t} \right) \pi_i(u_i) , \quad (10)$$

where  $u_i$  is its chosen consumer surplus and  $u_j$  is its rival's consumer surplus. Let  $\bar{u}_i$  denote the maximum level of consumer surplus that allows firm  $i$  to break even. In most natural cases, this is the level of consumer surplus associated with marginal-cost pricing, a pricing policy that is assumed to be feasible for either firm. Assume firms are symmetric except possibly for the range of tariff instruments they employ. This implies that each firm delivers the same consumer surplus with marginal-cost pricing, and so  $\bar{u}_A = \bar{u}_B = \bar{u}$ , say. Moreover, since pricing at marginal cost maximizes total per-consumer surplus ( $u + \pi_i(u)$ ), it follows that  $\pi'_i(\bar{u}) = -1$  for each firm. In sum, it is natural to assume

$$\pi_A(\bar{u}) = \pi_B(\bar{u}) = 0 ; \quad \pi'_A(\bar{u}) = \pi'_B(\bar{u}) = -1 . \quad (11)$$

The analysis in Appendix B shows that in competitive markets ( $t$  small), firm  $i$ 's equilibrium consumer surplus ( $u_i$ ), firm  $i$ 's total profit ( $\Pi_i$ ), and total welfare ( $W$ ) are approximately:

$$u_i \approx \bar{u} - t - \frac{t^2}{6} (2\pi''_i(\bar{u}) + \pi''_j(\bar{u})) \quad (12)$$

$$\Pi_i \approx \frac{t}{2} + \frac{t^2}{6} (2\pi''_i(\bar{u}) + \pi''_j(\bar{u})) \quad (13)$$

$$W \approx \bar{u} - \frac{t}{4} + \frac{t^2}{4} (\pi''_A(\bar{u}) + \pi''_B(\bar{u})) . \quad (14)$$

Next, suppose there are two possible profit functions,  $\pi(\cdot)$  and  $\hat{\pi}(\cdot)$ , where  $\pi(\cdot) \leq \hat{\pi}(\cdot)$ . Therefore,  $\hat{\pi}$  is the profit function when a firm has access to a wider range of instruments when designing its tariff compared to the situation associated with profit function  $\pi(\cdot)$ . (For instance,  $\pi$  might be the profit function when a firm uses linear prices, while  $\hat{\pi}$  is the corresponding profit function when a firm uses two-part tariffs. Alternatively,  $\pi$  could be the profit function if the firm is constrained to set uniform linear prices for similar products, while  $\hat{\pi}$  is the profit function which corresponds to third-degree price discrimination.) Since the two profit functions satisfy (11) and  $\hat{\pi} \geq \pi$ , it follows that  $\hat{\pi}''(\bar{u}) \geq \pi''(\bar{u})$ , with strict inequality except in knife-edge cases. Using expressions (12)–(14) we can then draw the following conclusions for competitive markets.

Suppose the market environment changes so that both firms have access to more instruments in their tariff design. This can be modeled by supposing that both firms use the profit function  $\hat{\pi}(\cdot)$  instead of  $\pi(\cdot)$ . In this case consumer surplus falls, profit rises, and total welfare rises.<sup>50</sup> Thus, this model exhibits the same qualitative features as monopoly

<sup>50</sup>This is part (i) of Proposition 3 in Armstrong and Vickers (2001). For instance, from expression (12)  $u_i \approx \bar{u} - t - \frac{1}{2}t^2\pi''(\bar{u})$  if  $\pi(\cdot)$  is used, but  $u_i \approx \bar{u} - t - \frac{1}{2}t^2\hat{\pi}''(\bar{u})$  if  $\hat{\pi}(\cdot)$  is used, and so consumers are worse off in the latter case. Expression (13) shows the firms' benefit from using more ornate tariffs is approximately twice the loss which consumers then suffer.

first-degree price discrimination discussed in section 2.1: the use of more instruments enables the industry to better extract consumer surplus, which causes profits and welfare to rise but consumer surplus to decline. Moreover, there is no prisoner’s dilemma in this setting, and a firm wishes to use the more ornate tariff even if its rival does not.<sup>51</sup> In sum, in this framework we predict that firms will use whichever tariff instruments they can, and the result is that profit and welfare rise (compared to a situation where less ornate tariffs are employed), while consumers suffer.

This result seems sometimes to be at odds with casual observation. Firms in many industries do not use two-part tariffs, for instance, even though such tariffs could be offered. (Supermarkets do not generally offer two-part tariffs, for example.) That is to say, there is sometimes *too little* price discrimination observed compared to what simple theory suggests. It seems, then, that this framework fails to capture an important aspect of many real-world markets. One possibility is that consumers have an aversion to fixed charges, say, for psychological reasons, which is not captured in the model. Another possibility is that arbitrage between consumers renders the use of some instruments infeasible. Alternatively, the presence of substantial consumer heterogeneity might overturn the result, and a firm perhaps might be made worse off by unilaterally choosing to compete with two-part tariffs, say, given the response this induces from its rivals.<sup>52</sup> A fourth aspect of some real-world markets which this model ignores is that consumers often make purchases from more than one supplier. This extension is pursued in the next section, where it is seen that the use of more ornate tariffs can then depress equilibrium profit.

## 4.2 Mixed bundling

In addition to the case of discrimination based on brand preference (section 3.3), a second situation in which price discrimination can intensify competition is competitive bundling. Consider for instance the following two-dimensional Hotelling model.<sup>53</sup> Two firms, *A* and *B*, each offer their own brand of two products, 1 and 2. Consumer preferences are determined

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<sup>51</sup>From expression (13), it is a dominant strategy for a firm to use the profit function  $\hat{\pi}$  instead of  $\pi$ . In this case, (12) shows that the firm which uses the more ornate tariff will obtain a smaller market share in equilibrium.

<sup>52</sup>However, Armstrong and Vickers (2006) suggest it is hard to find models where industry profit falls with the use of competitive nonlinear pricing, which indicates that this is unlikely to be an important factor in many settings. Armstrong and Vickers (2006) investigate a one-stop model with lump-sum transport costs where consumers are heterogeneous in their demands. If firms can practice nonlinear pricing, the unique symmetric equilibrium is the cost-based two-part tariff reported in section 3.1 above. A comparison of this outcome with the situation where firms can only set linear prices shows that firms are always better off when they practice nonlinear pricing.

<sup>53</sup>The following model is very similar to Matutes and Regibeau (1992). (See Anderson and Leruth (1993) for related analysis using a Logit model of consumer demand.) There are two main differences between Matutes and Regibeau (1992) and the analysis presented here: (i) Matutes and Regibeau do not assume that all consumers buy and (ii) they restrict attention to situations where the two products are symmetric, whereas the analysis here allows the two products to differ in their substitutability.

by the parameters  $(x_1, x_2) \in [0, 1]^2$ . Here,  $x_1$  represents a consumer's distance from firm  $A$ 's brand of product 1 and  $x_2$  represent a consumer's distance from the same firm's brand of product 2. Transport cost (or choosiness) is  $t_1$  for product 1 and  $t_2$  for product 2.

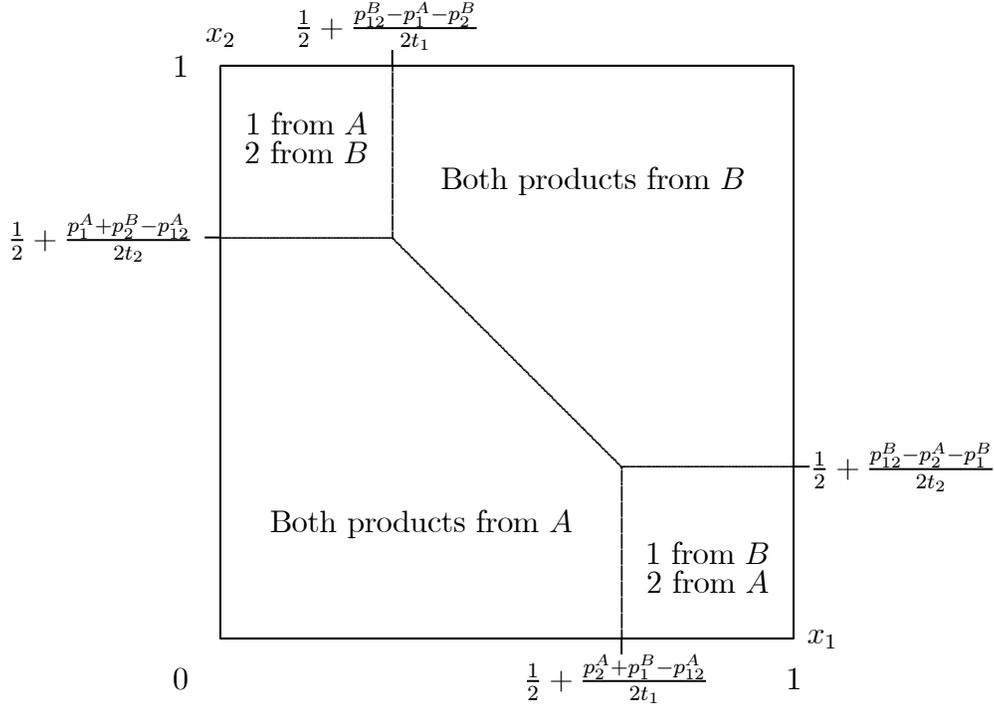


Figure 2: Pattern of Consumer Demand with Duopoly Bundling

In general, each firm sets three prices. Let  $p_1^i$  denote firm  $i$ 's price for its product 1, let  $p_2^i$  be its price for its product 2, and let  $p_{12}^i$  be its total price when a consumer buys both of its products. For simplicity, suppose that conditions in the market are such that all consumers buy both products.<sup>54</sup> A type- $(x_1, x_2)$  consumer's total cost if he buys both products from firm  $A$  is  $p_{12}^A + t_1x_1 + t_2x_2$ , his total cost if he buys both products from  $B$  is  $p_{12}^B + t_1(1 - x_1) + t_2(1 - x_2)$ , and his total cost if he buys product  $i$  from  $A$  and product  $j \neq i$  from  $B$  is  $p_i^A + p_j^B + t_ix_i + t_j(1 - x_j)$ . The consumer will choose the option from among these four possibilities which involves the smallest outlay. Whenever firms offer discounts for joint purchase ( $p_{12}^i \leq p_1^i + p_2^i$ ), the pattern of demand is as shown in Figure 2.

Suppose that production is costless and consumer preferences  $(x_1, x_2)$  are uniformly distributed on the unit square. Consider first the case where firms cannot use the instrument of discounts for joint consumption. That is to say, firms must choose separable tariffs, so

<sup>54</sup>This assumption implies that the two products could equally well be taken to be perfect complements, so that each consumer needs to buy both products if he is to gain any utility, as is assumed in the more general model with partial consumer participation in Matutes and Regibeau (1992).

that  $p_{12}^i \equiv p_1^i + p_2^i$ . In this case firms compete product-by-product, the equilibrium price for product  $i$  from each firm is  $P_i = t_i$ , and each firm makes profit  $\frac{1}{2}(t_1 + t_2)$ .

Next suppose firms offer discounts for joint consumption (i.e., firms can set  $p_{12}^i < p_1^i + p_2^i$ ). By calculating the areas of the regions depicted in Figure 2, when  $t_1 \neq t_2$  intricate calculations show the symmetric equilibrium prices are

$$p_{12} = \frac{1}{2}t_1 + \frac{1}{2}t_2 + \frac{1}{6}\sqrt{9t_1^2 + 9t_2^2 - 14t_1t_2} \quad (15)$$

$$p_1 = \frac{11}{16}t_1 + \frac{3}{16}t_2 + \frac{1}{48}\frac{1}{t_1 - t_2} \left( (5t_1 + 3t_2)\sqrt{9t_1^2 + 9t_2^2 - 14t_1t_2 - 16t_1t_2} \right) \quad (16)$$

$$p_2 = \frac{11}{16}t_2 + \frac{3}{16}t_1 + \frac{1}{48}\frac{1}{t_2 - t_1} \left( (5t_2 + 3t_1)\sqrt{9t_1^2 + 9t_2^2 - 14t_1t_2 - 16t_1t_2} \right). \quad (17)$$

The prices  $p_1$  and  $p_2$  are well-behaved as  $t_1 \rightarrow t_2$ , and by L'Hôpital's rule the above prices reduce to

$$p_{12} = \frac{4}{3}t; \quad p_1 = p_2 = \frac{11}{12}t \quad (18)$$

when  $t_1 = t_2 = t$ .<sup>55,56</sup> Notice also that when there is no product differentiation for one product (say  $t_2 = 0$ ), then bundling plays no role:  $p_{12} = p_1 = t_1$  and  $p_2 = 0$ , just as when there is no bundling. This has the interpretation that a firm has no incentive to bundle a product over which it enjoys market power with a perfectly competitive product. In other cases, though, one can show that  $p_1 + p_2 > p_{12}$ , so that firms offer discounts for joint purchases. One can also show that with the prices in (15)–(17) there are always some “two-stop shoppers” who choose to buy a single item from both firms.

Next, compare prices with and without bundling. (Recall that without bundling each firm sets the price  $P_i = t_i$  for product  $i$ .) From (15) we see that  $P_1 + P_2 \geq p_{12}$ , with strict inequality unless some  $t_i = 0$ . Thus, the bundle price is always lower than the sum of the two prices when bundling is not practised. Next, it is possible to show that the stand-alone prices also fall when bundling is practiced, provided that the two products are not too asymmetric.<sup>57</sup> Thus, as with expression (18), whenever the two products are not too asymmetric all three prices fall when firms practice mixed bundling. When products are very

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<sup>55</sup>These prices are not the only equilibrium, and when  $t_1 = t_2 = t$ , one can check that the prices  $p_{12} = p_1 = p_2 = t$  also form a symmetric equilibrium. With these prices, all consumers buy both products from one firm or the other, and there is in effect pure bundling. With these prices, firm profit is lower than with the prices in (18), and so the discussion is focussed on the equilibrium prices in (18).

<sup>56</sup>Even more strenuous calculations yield the equilibrium mixed bundling tariff with three products. If consumer locations  $(x_1, x_2, x_3)$  are uniformly distributed on the unit cube  $[0, 1]^3$ , and if each product's transport cost is normalized to  $t = 1$ , by calculating the volumes of the relevant regions in the three-dimensional version of Figure 2, one can show that the equilibrium price for any single item from a firm is (approximately) 0.85, the price for any two items from the same firm is 1.43, and the price for all three items from the same firm is 1.67.

<sup>57</sup>The precise condition is that the smaller of  $\{t_1, t_2\}$  is at least  $\frac{5}{9}$  the size of the larger.

asymmetric, however, the more differentiated product's stand-alone price rises when mixed bundling is practiced.

One can also show that a firm's equilibrium profit is smaller with bundling than without (except if one  $t_i = 0$  when profit is unchanged). For instance, in the symmetric case (18), each firm's profit is approximately  $0.7 \times t$  compared to profit of  $t$  when the bundling instrument is not employed. And all consumers are better off when mixed bundling is practiced.<sup>58</sup> Thus, although it is not necessarily the case that all individual prices fall when bundling is used, consumers are nevertheless offered better overall deals. However, there is excessive one-stop shopping: too many consumers buy both products from the same firm than is efficient, and welfare falls with this form of discrimination. (The efficient pattern of consumption requires there be no bundling discounts, so that  $p_{12} = p_1 + p_2$ .) These are *exactly* the opposite comparative statics to those obtained in the one-stop shopping model in section 4.1.<sup>59</sup>

Similarly to the model in section 3.3, firms play a prisoner's dilemma: given a rival's prices, a firm is always better off if it has the flexibility to engage in mixed bundling, but in equilibrium profit is reduced when this extra instrument is employed by both firms. As discussed in section 3.4, though, in some circumstances it is natural to model the firms' interaction as a two-stage game, where firms first decide whether to compete using separable prices or using mixed bundling, and then in the second stage they choose their prices. Suppose in the second stage of this interaction that firm  $A$  can practice mixed bundling whereas  $B$  cannot. In the case where the two products are symmetric ( $t_1 = t_2 = t$ ), one can show the equilibrium prices are

$$p_1^A = p_2^A = \frac{13}{12}t ; p_{12}^A = \frac{3}{2}t ; p_1^B = p_2^B = \frac{3}{4}t .$$

Firm  $A$ 's equilibrium profit in this case is approximately  $0.82 \times t$ , while firm  $B$ 's profit is  $\frac{3}{4}t$ . (Thus, the firm with more tariff instruments makes higher profit.) Recall that if neither firm chooses to compete using mixed bundling each will make profit  $t$ . Therefore, in the first stage a firm has no incentive unilaterally to price discriminate in this manner if its rival does not. If firm  $A$  has the ability to bundle, this induces such an aggressive response from  $B$  that  $A$ 's profits fall. Moreover, even if its rival chooses to bundle, it is still in a firm's interest to choose not to bundle. Therefore, in this extended two-stage game it is no longer an equilibrium to practice bundling, and it is a dominant strategy for a firm to commit to price its products separably.<sup>60</sup>

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<sup>58</sup>The easiest way to see this is to notice that the sum of the stand-alone prices  $p_1 + p_2$  in (16)-(17) is always lower than the sum of the non-bundling prices, which is  $P_1 + P_2 = t_1 + t_2$ . Since consumers are assumed always to purchase each product, when bundling is practiced one possible consumer strategy is to buy the product from her preferred firm for each product. At worst, this entails the outlay  $p_1 + p_2$ , which is less than when firms do not engage in bundling.

<sup>59</sup>Closely related analysis is contained in Thanassoulis (2004), who focusses on the case of intense competition between firms.

<sup>60</sup>Gans and King (2005) consider a variant of this model, where there are four separate firms each offering one of the four product variants. They show that it can be profitable for two firms to agree to set a discount

The economic reason for why bundling depresses profit is not easy to come by. Some intuition is available if one restricts attention to a choice between separable pricing and *pure* bundling.<sup>61</sup> Take the symmetric situation where  $t_1 = t_2 = t$ . Then one can show the equilibrium pure bundling price is  $p_{12}^A = p_{12}^B = t$ , and firms each make profit of just  $\frac{1}{2}t$ . Thus, with pure bundling the profit *halves*. As Nalebuff (2000, section 3) puts it: “The price of the entire bundle is reduced to the prior price of each of the single components. In hindsight, the intuition is relatively straightforward. Cutting price brings the same number of incremental customers as when selling individual components. So the bundle price must equal the individual price in a symmetric equilibrium.” This competition-intensifying impact of pure bundling becomes more pronounced as the number of component products increases, and a “large number” effect comes into play. This effect—that bundling has a homogenizing effect on consumer valuations—is essentially the same as discussed in the monopoly context of section 2.1. Equilibrium prices are determined as a balance between building market share and exploiting infra-marginal consumers. If there are many marginal consumers compared to consumers overall (as is the case with homogeneous consumers), then equilibrium prices are close to cost. With monopoly, when consumers become more homogeneous because of bundling, the firm can extract more consumer surplus. With competition, though, when bundling makes consumers more homogeneous this leads to more aggressive competition and low prices.<sup>62,63</sup>

### *Exogenous shopping costs*

The discussion about bundling has so far assumed that consumers do not incur any exogenous additional costs when they buy from more than one firm. Rather, when firms offered a discount for joint purchase this gave consumers an endogenous, “tariff mediated”,

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for joint purchase of their two products. (The authors assume that the two firms commit to the size of the discount, which they agree to fund equally, and subsequently set their prices non-cooperatively.) If both pairs of firms do this, then there is no effect on profit compared to the case where neither pair of firms offers bundling discounts (although there is again socially excessive bundling).

<sup>61</sup>See Matutes and Regibeau (1988), Economides (1989), and Nalebuff (2000) for this analysis.

<sup>62</sup>Nalebuff (2000) shows that as the number of products which can be bundled together becomes large, the profit obtained with pure bundling becomes an ever smaller proportion of the profit obtained with separable pricing. If there are  $n$  products, Nalebuff shows that profits with pure bundling increase at the rate  $\sqrt{n}$ , while profits with separable pricing increase at the rate  $n$ .

<sup>63</sup>The fact that (pure) bundling can make firms price aggressively appears in a different context in Whinston (1990). There, a multiproduct firm faces competition from a single-product rival. In certain conditions, when the multiproduct firm commits to bundle its products together before prices are chosen, it will choose a lower effective price in the rival’s market compared to when it prices its products separately. Therefore, a commitment to bundle can act to deter single-product entry. (See section 4.3 below for a related model in a more conventional price discrimination framework.) In other circumstances, however, when the multiproduct firm commits to bundle its products, this can act to *relax* subsequent competition with a single-product rival. In such cases, an incumbent might wish to commit to price its products separately to convince potential entrants that it will be aggressive in the event of entry. See Carbajo, De Meza, and Seidman (1990), Whinston (1990), Chen (1997a), and section III.E of Nalebuff (2004) for further details.

shopping cost which generated a tendency towards one-stop shopping. It is worthwhile to extend this analysis to allow consumers to face an exogenous shopping cost, and to see how this might affect firms' incentives to bundle. To this end, keep everything as in the previous analysis except suppose all consumers face an additional cost  $z$  if they buy from two firms rather than just one.<sup>64</sup> In this case, Figure 2 is modified as shown in Figure 3.

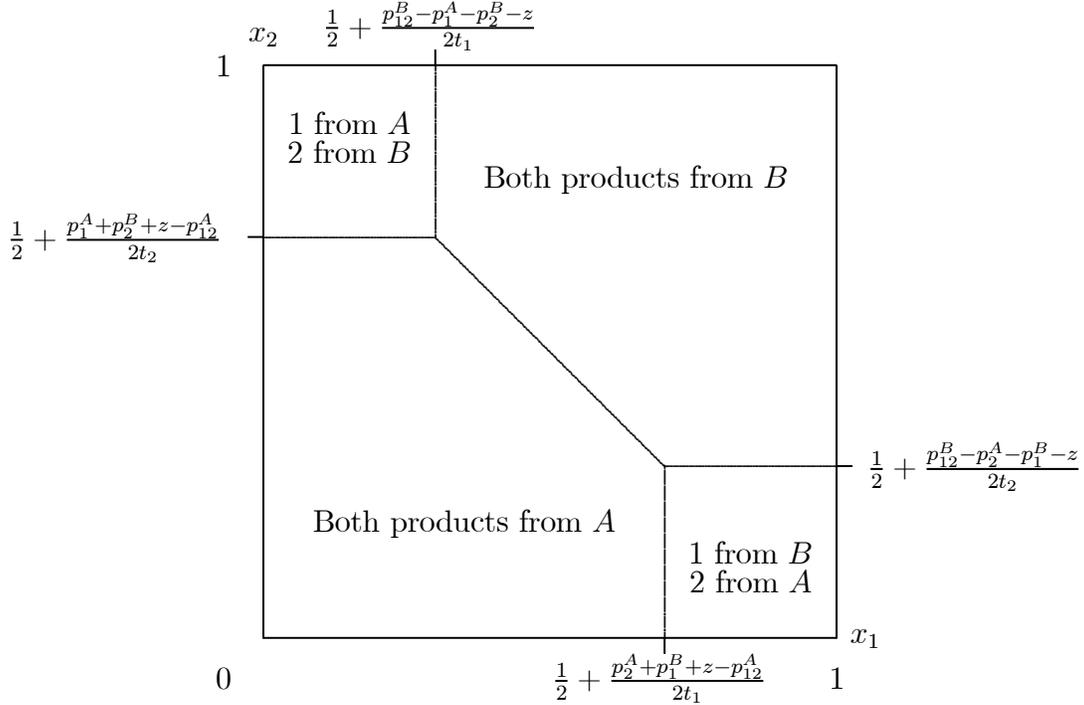


Figure 3: Pattern of Consumer Demand with Bundling and Shopping Cost  $z$

For simplicity, suppose the two products are symmetric, so that  $t_1 = t_2 = t$ . Suppose further that  $z < t$  (otherwise all consumers will choose to buy both products from a single firm). When firms do not practice bundling, one can show that they will each set the price

$$P = \frac{t^2}{t + z} \quad (19)$$

for each product. This price decreases from the usual Hotelling price  $P = t$  when  $z = 0$  to the price  $P = \frac{1}{2}t$  when  $z = t$ . (This latter price corresponds to the case of pure bundling, when the price of the bundle is  $t$ .) Therefore, the presence of the shopping cost acts to make the market more competitive, in just the same way as firms selling their products as a bundle did so.

<sup>64</sup>Section 4.1 in effect assumed that  $z$  was so large that all consumers choose to buy from a single firm. See Klemperer (1992) for further analysis of the effects of shopping costs.

Suppose next that firms can offer a discount for joint purchase. One can show that the equilibrium mixed bundling tariff is given by

$$p_{12} = \frac{4t^2}{3t + z} ; p_1 = p_2 = \frac{11t^2 - 2tz - z^2}{12t + 4z} . \quad (20)$$

(These prices reduce to (18) when  $z = 0$ .) The discount for joint purchase is

$$p_1 + p_2 - p_{12} = \frac{1}{2}(t - z) ,$$

which is decreasing in  $z$ . In this sense, the shopping cost reduces the equilibrium incentive to offer bundling discounts. Nevertheless, in this example firms still have an incentive to offer a discount ( $p_1 + p_2 > p_{12}$ ). Comparing (20) with (19) shows the bundle price is always lower than the sum of the non-bundling prices. However, the stand-alone price with bundling in (20) is higher than the non-bundling price (19) unless the shopping cost  $z$  is small.<sup>65</sup> Whenever  $z$  is not too small, then, the “two-stop shoppers” (those consumers with a strong preference for one firm’s product 1 and strong preference for the other firm’s product 2) will be worse off when firms engage in bundling.

Firms continue to receive lower profits with bundling compared to non-bundling (unless  $z = t$ , in which case both regimes involve pure bundling), and welfare too is lower since the discount for joint consumption continues to induce excessive one-stop shopping.

### 4.3 Selective price cuts

This section discusses a more asymmetric situation in which a firm which operates in several markets faces a rival which is (potentially) active in just one market.<sup>66</sup> Price discrimination can enable a multi-market firm to target price cuts selectively in those markets where competition is present. The ability to make selective price cuts is therefore likely to have an adverse effect on a single-market firm’s profits.

To see this formally, suppose firm  $A$  serves two independent markets, 1 and 2. Market 1 is monopolized by firm  $A$ , whereas in market 2 there is a rival firm  $B$ . Firm  $A$ ’s (linear) prices in the two markets are  $p_1^A$  and  $p_2^A$ , while firm  $B$ ’s price in market 2 is  $p_2^B$ . In market 1, firm  $A$ ’s profit function is  $\pi_1(p_1^A)$  whereas in market 2 the firm’s profit function given its rival’s price is  $\pi_2^A(p_2^A, p_2^B)$ . Similarly, firm  $B$ ’s profit function is  $\pi_2^B(p_2^A, p_2^B)$ . If firm  $A$  can price discriminate, in the sense that it may set different prices in the two markets, it will set the monopoly price  $p_1^M$  in market 1 (where this price maximizes  $\pi_1(\cdot)$ ) and in market 2 prices will be determined by the intersection of reaction functions. In market 2, let  $p_2^A = R_2^A(p_2^B)$

<sup>65</sup>The stand-alone price with bundling is above the non-bundling price if  $z > (\sqrt{5} - 2)t$ .

<sup>66</sup>This discussion is loosely based on Armstrong and Vickers (1993). That paper also argues that the effect of allowing price discrimination on the incumbent’s response to entry is exacerbated when the multi-product firm is regulated and operates under an average-price constraint. (If it reduces its price in the competitive market it is then allowed to raise its price in the captive market.)

be firm  $A$ 's best response to firm  $B$ 's price when price discrimination is allowed, and let  $p_2^B = R_2^B(p_2^A)$  be firm  $B$ 's best response to  $A$ 's price. These two reaction functions are depicted on Figure 4, and the equilibrium prices in market 2 are at  $\beta$  on the figure.

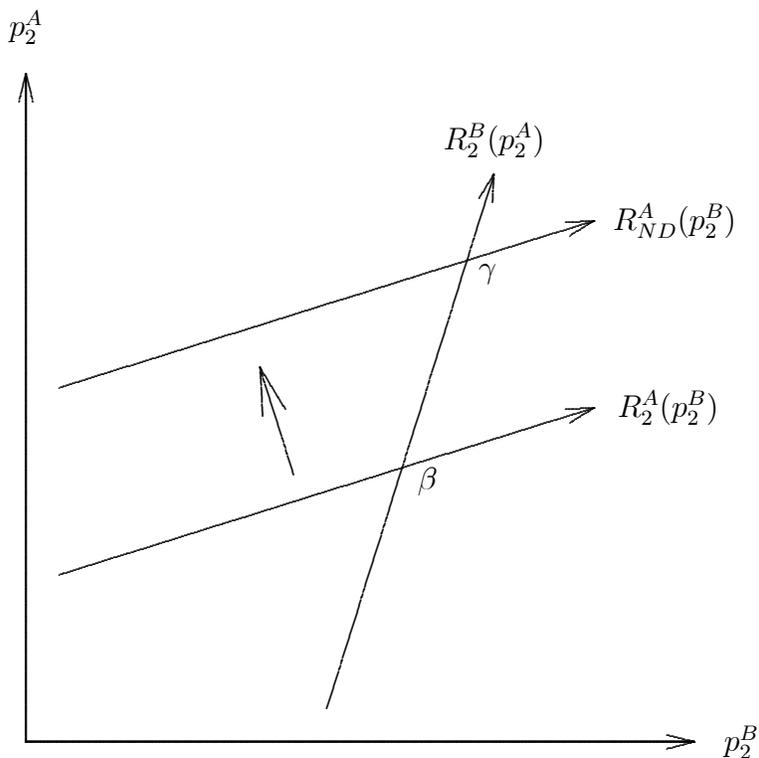


Figure 4: The Effect of Banning Price Discrimination

Next suppose that firm  $A$  cannot set different prices in the two markets. Suppose further that for all relevant prices set by  $B$ , firm  $A$  prefers to set a higher price in the monopoly market than in the competitive market, so that  $p_1^M > R_2^A(p_2^B)$ . In other words, the captive market is firm  $A$ 's strong market, which seems plausible in a variety of contexts. With single-peak assumptions on firm  $A$ 's profit functions, it follows that when it must set a common price in the two markets, firm  $A$ 's best-response to its rival's price,  $R_{ND}^A(p_2^B)$  say, is shifted upwards, so that  $R_{ND}^A(p_2^B) > R_2^A(p_2^B)$ . (See Figure 4.) It follows that market 2 prices when price discrimination is permitted are lower than the corresponding prices when  $A$  must set a uniform price (denoted  $\gamma$  on the figure). Therefore, the effect of a ban on price discrimination is to reduce price in the captive market, and to raise both prices in the competitive market. The profit of the single-market rival clearly increases with such a ban, while the effect on firm  $A$ 's overall profit is not clear-cut in general.<sup>67</sup>

<sup>67</sup>Dobson and Waterson (2005) present a related model where a national retailer operates in a number

Of course, if firm  $B$  has not yet entered the market, firm  $A$ 's ability to engage in price discrimination has implications for  $B$ 's incentive to enter. If the entrant has a fixed cost of entry, it will enter only if it expects its post-entry profit to cover its entry cost. There are then three cases to consider. If the entry cost is large, entry will not take place regardless of whether the incumbent can price discriminate. In this case, the social desirability of price discrimination is exactly as in the standard monopoly case (which is ambiguous in general). Similarly, if the entry cost is small, entry will take place regardless of policy towards price discrimination. The interesting case is when the cost of entry lies in the intermediate range where entry is profitable only if the incumbent is not permitted to make selective price cuts. In such cases, a ban on price discrimination acts to induce entry. Then a ban on price discrimination will cause prices in *both* markets to fall: if discrimination is possible, there will be no entry and the incumbent will charge monopoly prices in each market; if the incumbent must charge a common price in the two markets, this will bring in the entrant which causes both prices to fall from monopoly levels.

The general principle, as in the Thisse-Vives quote in section 3.3, is that denying an incumbent the right to meet the price of a competitor on a discriminatory basis provides the latter with some protection against price attacks. While the effect of a ban on price discrimination is indeed to weaken competition if the entrant is already in the market, once *ex ante* incentives to enter are considered, the effect of a ban on price discrimination might be pro-competitive. However, the welfare effect of a ban on price discrimination in this context is not clear cut. For instance, since the incumbent is reluctant to cut its profits in the captive market by meeting its rival's price in the competitive market, even a highly inefficient entrant might prosper. While preventing an incumbent from engaging in selective price cuts is likely to be a powerful means with which to assist entry, as with many forms of entry assistance the danger of inefficient entry is rarely far away.<sup>68</sup>

## 5 Dynamic pricing in oligopoly

This section extends the discussion of behaviour-based price discrimination in section 2.2 to competitive situations. Two kinds of model are discussed. First, situations in which firms react *ex post* to previous consumer decisions are presented. In these models, firms learn about a consumer's relative preference for the firms' future offerings from her initial choice of firm, and prices are chosen accordingly. Firms do not announce or commit to future prices or discounts in these situations. As will be seen, in these situations, firms attempt to "poach" their rival's previous customers by offering those customers low prices, and the market typically exhibits excessive switching between firms (or two-stop shopping).

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of markets, in some of which it is the sole supplier and in the remainder of which it faces a single local competitor. They show that it is possible for the chain store to benefit if it commits to a national pricing policy (i.e., it does not price differently depending on competitive conditions in each local market).

<sup>68</sup>See section 2.2 of Vickers (2005) for an account and analysis of recent policy towards selective price cuts.

Second, the case where firms announce explicit loyalty schemes *ex ante* is considered. This corresponds to the case where firms can fully commit to their future prices. This situation is similar to the previous discussion of mixed bundling in section 4.2, and here the danger is rather that there is excessive loyalty (or one-stop shopping). In both kinds of situation, the typical outcome is that profit is reduced when behaviour-based price discrimination is used, while consumers benefit.

## 5.1 *Ex post* price discrimination and customer poaching

Here, two distinct models are presented, one by Fudenberg and Tirole (2000) and the other by Chen (1997b).<sup>69</sup> In the first model, consumers have a stable brand preference for one of the two firms. If a consumer buys from firm *A* in the first period, she prefers to buy from firm *A* in the second period as well, all else equal, and both firms will price accordingly. In the second model, consumers initially view the two firms as perfect substitutes, but in the second period they incur a switching cost if they wish to change supplier. In each model, the second period closely resembles the static model of Bester and Petrakis (1996) discussed in section 3.3: when price discrimination is permitted firms will price low to poach their rival's previous customers and price high to their own previous customers. Each firm regards its previous customers as its strong market, and there is again best response asymmetry. Therefore, the models will share the feature that second-period prices are all lower than they would be if behaviour-based discrimination were not feasible.

### *Stable brand preferences*

First, consider Fudenberg and Tirole (2000)'s model with stable brand preferences. Suppose there are two periods, and consumers wish to buy a single unit from one of two firms in each period. Consumer preferences are as specified in the Hotelling framework, and a consumer located at  $x \in [0, 1]$  incurs total cost  $p^A + tx$  if she buys from firm *A* at the price  $p^A$  and she incurs total cost  $p^B + t(1 - x)$  if she buys the unit from *B* at the price  $p^B$ . Assume that a consumer's brand preference parameter  $x$  is the same in the two periods. For simplicity, suppose production is costless.

Suppose that firms cannot commit to future prices, in which case the model is analyzed by working back from period 2. In the second period we have, in general, an asymmetric version of the Bester and Petrakis (1996) model. Specifically, suppose firm *A* managed to attract a fraction  $\frac{1}{2} + \gamma$  of consumers in the first period. That is to say, firm *A*'s turf is the interval  $[0, \frac{1}{2} + \gamma]$ , while firm *B*'s turf is the remaining  $[\frac{1}{2} + \gamma, 1]$ . On firm *A*'s turf one can

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<sup>69</sup>Although it does not specifically address the issue of price discrimination, the analysis of switching costs in Klemperer (1988) shares several of the features in the following analysis. For instance, Klemperer's model involves the firm with the larger initial market share pricing less aggressively than its rival in the second period. In addition, Klemperer compares the cases of sophisticated and naive consumers, and shows that the initial market is less competitive with sophisticated consumers. (A similar feature is seen in the model of price discrimination in Fudenberg and Tirole (2000), as I will discuss.)

show the equilibrium second-period prices are<sup>70</sup>

$$\hat{p}_2^A = \frac{2}{3}t(1 + \gamma) ; p_2^B = \frac{1}{3}t(1 + 4\gamma) . \quad (21)$$

Similarly, the prices aimed at firm  $B$ 's turf are

$$\hat{p}_2^B = \frac{2}{3}t(1 - \gamma) ; p_2^A = \frac{1}{3}t(1 - 4\gamma) . \quad (22)$$

These prices generalize expression (7) above.<sup>71</sup> Perhaps surprisingly, with these prices the two firms make the same profit in the second period, and this common profit is

$$\left( \frac{5}{18} + \frac{10}{9}\gamma^2 \right) t . \quad (23)$$

Thus, each firm's second-period profit is minimized when firms share the first-period market equally. Intuitively, an equal initial market share generates the most informative outcome in the second period, and, in this setting with best-response asymmetry, more information destroys profit. When initial market shares are very asymmetric, on the other hand, little is learned about most consumers' brand preferences.<sup>72</sup>

Consider next the choice of first-period prices. Here, the outcome depends on the sophistication of consumers. Suppose first that consumers are sophisticated, and anticipate the effect of initial market share on future prices in expressions (21)–(22). Notice that the larger “turf” faces higher second-period prices, which implies that, all else equal, a sophisticated consumer would prefer to purchase from the firm with fewer consumers in the first period. When both firms choose the same initial price  $p_1$  say, they will share the market equally in the first period (so  $\gamma = 0$ ). Suppose instead that firm  $A$  slightly undercuts its rival in the first period, and chooses price  $p_1 - \varepsilon$ . How many more consumers will it attract in the first period? Let us say that the marginal consumer in period 1 is located at  $x = \frac{1}{2} + \gamma$ . When a consumer lies near the midpoint between the two firms ( $\gamma$  small), she will surely switch firms in the second period in order to take advantage of the poaching discount. Therefore, the marginal consumer is indifferent between buying from  $A$ -then- $B$  or buying from  $B$ -then- $A$ . Given the second-period prices in (21)–(22),  $\gamma$  satisfies

$$p_1 - \varepsilon + \left(\frac{1}{2} + \gamma\right)t + \delta \left[\frac{1}{3}t(1 + 4\gamma) + \left(\frac{1}{2} - \gamma\right)t\right] = p_1 + \left(\frac{1}{2} - \gamma\right)t + \delta \left[\frac{1}{3}t(1 - 4\gamma) + \left(\frac{1}{2} + \gamma\right)t\right] ,$$

<sup>70</sup>For these prices to be valid the initial market shares cannot be too asymmetric, and we require that  $-\frac{1}{4} \leq \gamma \leq \frac{1}{4}$ . For more asymmetric market shares, the firm with the larger share will set a price of zero to its distant market.

<sup>71</sup>Notice that in very asymmetric situations, where one firm has more than two-thirds of the first-period consumers, the smaller firm sets a *higher* price on its rival's turf than on its own. Related issues are explored in Shaffer and Zhang (2000).

<sup>72</sup>This is especially clear in the variant of the Fudenberg-Tirole model presented in chapter 3 of Esteves (2004). Esteves assumes that consumer preferences follow a binary distribution, and half the consumers prefer  $A$  by a fixed amount and half the consumers prefer  $B$  by the same fixed amount. If firms set similar prices in the first period, they will share the market and consumer tastes are fully revealed in the second period. If firms set significantly different first-period prices then one firm attracts all consumers, and so nothing is learned in the second period and subsequent profit is high.

and so

$$\gamma = \frac{\varepsilon}{2t(1 + \frac{1}{3}\delta)} .$$

We deduce that sophisticated consumers react less sensitively to price reductions in the first period than they would in a static model of this kind (when  $\gamma = \varepsilon/(2t)$ ). The reason is that if a firm cuts its price in the first period, that brings a direct benefit to a consumer in the first period, but a disadvantage to the marginal consumer at that firm in the second period, since her poaching price is raised. It follows that the first-period price is<sup>73</sup>

$$p_1 = t(1 + \frac{1}{3}\delta) \tag{24}$$

while the second-period prices are as in (7) above:

$$\hat{p}_2 = \frac{2}{3}t ; p_2 = \frac{1}{3}t . \tag{25}$$

These second-period prices imply that the middle third of consumers switch firms in the second period.

The sophisticated reasoning of the consumers in this model when there is behaviour-based discrimination might sometimes be implausible, especially in new markets where consumers have not yet grasped the firms' pricing incentives. Suppose instead consumers are naive and do not foresee that when they buy from the low price firm in the first period they will face higher prices in the second period. Then, competition in the first period is just as in a standard static model, and the first-period price is  $p_1 = t$  instead of the price in (24). Second-period prices are unaffected. Therefore, if consumers are naive this improves their position compared to when they are sophisticated. By contrast, in the monopoly situation of section 2.2, when consumers are naive they are treated less favourably.

If the instrument of behaviour-based price discrimination is not available, a firm's price in each period is  $p_1 = p_2 = \hat{p}_2 = t$ . This implies that the first-period price is reduced (or unchanged with naive consumers) while second-period prices are raised compared to the situation with discrimination. Just as with the Bester-Petrakis model, behaviour-based price discrimination is socially inefficient, since in the second period a third of consumers buy from the less-preferred firm. When consumers are sophisticated, total discounted profit is lower with discrimination.<sup>74</sup> (When consumers are naive, firms are even worse off with discrimination.) Therefore, when firms cannot commit to future prices, the ability to engage in behaviour-based price discrimination reduces their profit. All consumers are at least weakly better off with discrimination.<sup>75</sup> (And if consumers were naive, they would be even

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<sup>73</sup>In fact, if a firm undercuts its rival in the first period this will affect its equilibrium profit in the second period (which from (23) will rise). However, this effect is second-order for small deviations, at least for this particular example, and so it plays no role in the calculation of the equilibrium first-period price.

<sup>74</sup>Industry profit with discrimination is  $(1 + \frac{8}{9}\delta)t$  and without discrimination it is  $(1 + \delta)t$ .

<sup>75</sup>Without discrimination, a consumer pays a total discounted charge  $(1 + \delta)t$  for the two units. With discrimination, a consumer can buy a unit from the same firm in each period, in which case expressions (24)–(25) imply that the total discounted charge is the same  $(1 + \delta)t$ . However, some consumers will be strictly better off by buying only in the second period.

better off with discrimination.) In sum, a ban on this form of price discrimination makes consumers worse off, regardless of their presumed sophistication.<sup>76</sup> (By contrast, in the monopoly analysis of section 2.2, a ban on discrimination makes naive consumers better off.)

Finally, a richer model would consider the impact of imperfect correlation of brand preference over time. If the first-period choice of firm was only an imperfect signal of second-period brand preference, the temptation to set low prices in the second period would be mitigated. In the extreme case where consumer brand preference was uncorrelated over time, a consumer's initial choice of firm would give no useful information about her subsequent preferences, and there would be no scope for behaviour-based price discrimination. In general, we expect that when firms price discriminate, profit is decreasing in the extent of correlation of brand preference, while consumers benefit from higher correlation.

### *Switching costs*

Second, consider Chen (1997b)'s model of switching costs. Again, there are two firms each selling a product over two periods and consumers wish to purchase a single unit in each of the two periods. If a consumer wishes to change supplier in the second period, she must incur a switching cost  $s$ . This cost varies across consumers, and suppose  $s$  is uniformly distributed on the interval  $[0, t]$ . Thus, if firm  $A$  sets the second-period price  $\hat{p}_2^A$  to its first-period customers, and if firm  $B$  sets the poaching price  $p_2^B$  to the same group of customers, a customer will switch to  $B$  whenever  $\hat{p}_2^A > p_2^B + s$ . If firms can price discriminate in the second period, one can show the equilibrium prices are just as in the brand loyalty model in (25). (These are the prices regardless of market shares in the first period.) Just as in the Fudenberg-Tirole model, a third of consumers switch suppliers in the second period, which is inefficient. If the number of firm  $A$ 's first-period customers is denoted  $n^A$  (and the number of firm  $B$ 's customers is  $n^B = 1 - n^A$ ), then firm  $A$ 's second-period profit is<sup>77</sup>

$$\frac{2}{3}n^A\hat{p}_2 + \frac{1}{3}n^B p_2 = \frac{1}{3}t\left(\frac{1}{3} + n^A\right). \quad (26)$$

Consider next the equilibrium first-period price. Since second-period prices are same for the two firms, a consumer will choose her initial supplier purely on the basis of the lowest initial price. (The sophistication or otherwise of consumers plays no role here.) Since each first-period consumer brings with her a second-period profit of  $\frac{1}{3}t$  (see expression (26)) which is discounted by  $\delta$ , the equilibrium first-period price is  $p_1 = -\frac{1}{3}\delta t$ , which is below cost. This feature is common in models of switching costs, where firms compete hard to attract new consumers, anticipating consumers will generate high profit subsequently. Therefore, we see

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<sup>76</sup>Villas-Boas (1999) presents related analysis when long-lived firms face overlapping generations of short-lived consumers. One important difference with the Fudenberg-Tirole model is that a firm only knows whether or not a consumer has previously purchased from it, and cannot distinguish between its rival's previous consumer and consumers who are new to the market. He finds that, at least for patient firms and consumers, behaviour-based discrimination causes all prices to fall.

<sup>77</sup>Thus, in contrast to the Fudenberg-Tirole model, here the firm with the larger initial market share makes a higher profit in the second period compared to its rival.

a major difference between the two models of Fudenberg-Tirole and Chen: in the former, prices start high and then decrease, whereas here the reverse is seen.

By contrast, consider the situation where firms must charge a uniform price in the second period. Unlike the case of price discrimination, the equilibrium second-period prices will here depend on initial market shares (as well as the assumed sophistication of consumers). If firms divide the market equally in the first period, the equilibrium price in the second period is  $p_2 = t$ . If firms have different market shares in the first period, the larger firm will choose the higher price in the second period since it has a greater number of “captive” consumers. More precisely, the uniform prices in the second period given firm  $A$ ’s initial market share  $n^A \geq \frac{1}{2}$  are

$$p^A = \frac{1 + n^A}{3n^A}t ; p^B = \frac{2 - n^A}{3n^A}t \leq p^A . \quad (27)$$

Both prices here are lower than when firms share the market equally ( $n^A = \frac{1}{2}$ ), and so second-period competition is intensified when firms have asymmetric initial market shares. Second-period profits of the two firms are

$$\pi_2^A = \frac{(1 + n^A)^2}{9n^A}t ; \pi_2^B = \frac{(2 - n^A)^2}{9n^A}t , \quad (28)$$

and the firm with the larger market share obtains higher second-period profit. However, the profit of both firms is decreasing in the larger firm’s market share and both firms are better off in the second period if they share the first-period market equally.

From (27), in the first period sophisticated consumers may not react sensitively to price reductions since they know that if they buy from the larger firm they will face a higher price in the second period. (Somewhat confusingly, this is the same mechanism as occurs in the Fudenberg-Tirole model *with* price discrimination.) A more important factor, which applies equally if consumers are naive, is that a firm has a strong incentive to set the same price as its rival in the first period: from (28) a firm makes less second-period profit if it obtains a higher or a lower market share in the first period, compared to when the two firms share the initial market equally. As a result, there are multiple symmetric first-period prices that can be equilibria.<sup>78</sup> Chen shows that firms are always better off when behaviour-based price discrimination is not possible, and it is ambiguous whether consumers are better or worse off.<sup>79</sup>

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<sup>78</sup>Take for instance the situation where consumers are naive (which is not considered by Chen), and in the first period consumers simply buy from the firm with the lower price (and the initial market is equally divided if firms choose equal prices). If a firm undercuts its rival in the first period it will attract all consumers and so make less profit in the second period (see (28)). Similarly, if a firm sets a negative price in the first period, its rival may be unwilling to choose a higher price, because if it does so it will lose all its initial consumers and so make small profits in the second period. One can show that any initial price in the range  $-\frac{7}{9}\delta t \leq p_1 \leq \frac{1}{9}\delta t$  can be an equilibrium in this context.

<sup>79</sup>See Taylor (2003) for an extension to Chen’s analysis in a number of important directions, for instance to more than two periods and more than two firms. When there are more than two periods, the fact that a

## 5.2 *Ex ante* price discrimination and customer loyalty

Finally, suppose firms can commit to all future prices.<sup>80</sup> This setting, where firms commit to explicit rewards for consumer loyalty, seems broadly applicable to frequent flyer programmes and the like. Consider the Fudenberg-Tirole setting of repeated sales to consumers with Hotelling preferences between the two firms' products. For simplicity, consider the extreme case in which a consumer's brand preferences are independently distributed over the two periods. Suppose further that consumers know their second-period preferences at the time of their initial choice of firm. In this situation, the mixed bundling model discussed in section 4.2 applies immediately. Therefore, equilibrium prices are given in expression (18), which in the current notation become

$$p_1 = p_2 = \frac{11}{12}t ; \hat{p}_2 = \frac{5}{12}t ,$$

and a repeat buyer receives a discount of  $\frac{1}{2}t$  on her second unit. Here, compared to the case where this form of *ex ante* dynamic pricing is not possible, firms suffer from the profit-destroying impact of mixed bundling while consumers benefit. Welfare is reduced since there is excessive customer loyalty.

In a richer model, one could introduce correlation in brand preferences over time. One expects that with positive correlation the profit-destroying impact of loyalty schemes will be mitigated. (For instance, if consumer preferences are perfectly correlated, so consumer locations lie on the diagonal between (0,0) and (1,1) in Figure 2, then loyalty schemes have no impact at all.) In general, we expect that when firms price discriminate, profit will be increasing in the extent of correlation of brand preference, while consumers are harmed from higher correlation. (These are exactly the opposite comparative statics to those seen with *ex post* pricing.)

One can also compare *ex ante* and *ex post* forms of price discrimination to see the impact of firms' ability to commit to future prices. The comparison hinges on the extent of correlation in brand preferences over time. When preferences are uncorrelated over time, *ex ante* pricing is worse for firms and for welfare, but good for consumers. (Recall from the previous section that in this case firms have no motive to engage in *ex post* price discrimination.) The observation that commitment power can damage profit in oligopoly contrasts with the familiar Coasian intuition for monopoly supply, where commitment ability enhances market

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consumer switched supplier in the second period indicates that the consumer has low switching costs, and this could generate more intense competition for him in future periods.

<sup>80</sup>One issue is the realistic extent of commitment in this dynamic oligopoly context. For instance, can firms commit to their second-period "poaching" price  $p_2^i$ ? This seems less plausible than to suppose firms can commit to their repeat price to loyal consumers,  $\hat{p}_2^i$ . (One can say the same for the monopoly analysis of section 2.2—see footnote 18.) Section 5 of Fudenberg and Tirole (2000) analyzes the use of long-term contracts where firms have the opportunity to poach their rival's customers in the second period at prices that are determined only in the second period. Compared to when short-term contracts are employed, they show in the uniform example that the use of long-term contracts reduces profit, reduces switching (which improves efficiency) and boosts consumer surplus.

power and harms consumers. When preferences are perfectly correlated, though, *ex ante* pricing is good for firms and welfare, but detrimental to consumers.

Both kinds of price discrimination involve welfare losses, but of a different form. *Ex ante* pricing involves excessive loyalty (one-stop shopping) while *ex post* pricing induces excessive switching (two-stop shopping). The key difference between the two models is that with *ex post* pricing the low price is aimed at the rival's past customers, whereas with explicit *ex ante* loyalty schemes the low price is aimed at a firm's own past customers. This analysis suggests that explicit loyalty schemes have the potential to be pro-consumer, just like the customer poaching schemes of the previous section.<sup>81</sup>

## 6 Concluding comments

This paper has surveyed the recent literature on price discrimination, with a focus on the effects on industry outcomes when firms: (i) have access to more information about their potential customers; (ii) can use more instruments when choosing their tariffs; and (iii) cannot commit to their pricing policy. The paper argued that the importance of each of these three factors has been increased due to developments in marketing and e-commerce.

The analysis reported here is more suggestive than definitive, and was largely presented through a series of worked examples. (Many of the papers from which this analysis was taken share this feature.) In particular, it is important to extend the analysis beyond the examples presented here, which involved a relentless use of Hotelling demand specifications with unit demands and uniform distributions. For instance, when consumers have inelastic demand there is no welfare benefit when price discrimination causes prices to fall, and such a benefit would be present in a richer model.<sup>82</sup>

Economic intuition seems to be better developed for the impact of more detailed information than it is for the effects of more tariff instruments. For instance, the concept of best response symmetry is a useful tool for predicting the outcome of more information on profits and consumer surplus. However, there is as yet no such tool or intuition which can explain why competing firms are (i) typically better off using two-part tariffs than linear prices (see section 4.1) but (ii) typically worse off if they use bundling rather than separable prices (see section 4.2). There is plenty more work to be done in this exciting area.

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<sup>81</sup>For related analysis in the case where consumers do not know their future preferences at the time of the initial choice, see Caminal and Matutes (1990), section 6 of Fudenberg and Tirole (2000), and Caminal and Claiici (2005). See Kim, Shi, and Srinivasan (2001) for a recent analysis of reward programs as a price discrimination device to segment the high-volume and low-volume markets. This paper also shows that firms might commit to use inefficient reward schemes (e.g., free gifts instead of price reductions), since that can sometimes act to soften subsequent price competition.

<sup>82</sup>See Armstrong and Vickers (2006) for some preliminary work on this extension.

## TECHNICAL APPENDIX

### A Private information

Here, the equilibrium prices in expression (8) are derived. Suppose that firm  $B$  sets the price  $\hat{p}$  when it sees the signal  $s_R$  and the price  $p$  when it sees the signal  $s_L$ . First consider the case when firm  $A$  sees the signal  $s^A = s_L$  for a consumer. What price should firm  $A$  offer this consumer? There are four relevant events: (i) the consumer is near to firm  $A$  and the rival firm also receives the signal  $s^B = s_L$  and so sets the price  $p$ ; (ii) the consumer is near to firm  $A$  but the rival firm receives the ‘wrong’ signal  $s^B = s_R$  and so sets the high price  $\hat{p}$ ; (iii) the consumer is far from  $A$  and the rival firm also receives the signal  $s^B = s_L$  and so sets the price  $p$ , and (iv) the consumer is far from  $A$  and the rival firm receives the ‘correct’ signal  $s^B = s_R$  and so sets the price  $\hat{p}$ . Conditional on firm  $A$  seeing the signal  $s^A = s_L$ , the respective probabilities of the four events are  $\alpha^2, \alpha(1 - \alpha), (1 - \alpha)^2, \alpha(1 - \alpha)$ . If firm  $A$  sets a price  $\hat{q}$  to this consumer (which lies in the range  $p \leq \hat{q} \leq \hat{p}$ ) then it will make the sale with probability

$$\alpha^2 \left(1 + \frac{p - \hat{q}}{t}\right) + \alpha(1 - \alpha) + \alpha(1 - \alpha) \frac{\hat{p} - \hat{q}}{t} .$$

(With case (ii) firm  $A$  will surely make the sale whenever it sets a price  $\hat{q} \leq \hat{p}$ ; with case (iii) it will surely not make the sale when  $\hat{q} \geq p$ .)

Suppose next that firm  $A$  observes signal  $s^A = s_R$ . In the same way, if it sets the price  $q$  (which lies in the range  $p \leq q \leq \hat{p}$ ) its probability of making the sale is

$$\alpha^2 \frac{\hat{p} - q}{t} + \alpha(1 - \alpha) \left(1 + \frac{p - q}{t}\right) + (1 - \alpha)^2 .$$

One can then show that symmetric equilibrium prices are given by expression (8).

### B Effect of more instruments

Here, the results reported in section 4.1 are derived. Let  $\pi_A(u)$  and  $\pi_B(u)$  be two profit-as-a-function-of-utility functions which satisfy (11). Firm  $i$  will choose  $u_i$  to maximize expression (10), and so equilibrium utilities  $\{\hat{u}_A(t), \hat{u}_B(t)\}$  satisfy the first-order conditions

$$\pi_i(\hat{u}_i(t)) + (t + \hat{u}_i(t) - \hat{u}_j(t))\pi'_i(\hat{u}_i(t)) , \tag{29}$$

where  $\hat{u}_i(t)$  denotes the equilibrium utility offered by firm  $i$  when transport cost is  $t$ . We wish to investigate the equilibrium in competitive markets, i.e., when  $t \approx 0$ . Clearly,  $\hat{u}_i(0) = \bar{u}$ . Differentiating (29) yields

$$\pi'_i \hat{u}'_i + (1 + \hat{u}'_i - \hat{u}'_j)\pi'_i + (t + \hat{u}_i - \hat{u}_j)\pi''_i \hat{u}'_i \equiv 0 .$$

Setting  $t = 0$  here yields  $\hat{u}'_A(0) = \hat{u}'_B(0) = -1$ . Differentiating (29) once more yields

$$\pi''_i(\hat{u}'_i)^2 + \pi'_i\hat{u}''_i + (\hat{u}''_i - \hat{u}''_j)\pi'_i + 2(1 + \hat{u}'_i - \hat{u}'_j)\pi''_i\hat{u}'_i + (t + \hat{u}_i - \hat{u}_j)(\pi'''_i(\hat{u}'_i)^2 + \pi''_i\hat{u}''_i) = 0 .$$

When  $t = 0$  this simplifies to

$$\hat{u}''_j(0) - 2\hat{u}''_i(0) = \pi''_i(\bar{u}) .$$

Solving this pair of simultaneous equations yields

$$\hat{u}''_i(0) = -\frac{2\pi''_i(\bar{u}) + \pi''_j(\bar{u})}{3} ,$$

which leads to expression (12).

The equilibrium market share of firm  $i$  is approximately

$$n_i = \frac{1}{2} + \frac{u_i - u_j}{2t} \approx \frac{1}{2} + \frac{1}{12}(\pi''_j(\bar{u}) - \pi''_i(\bar{u}))t .$$

Aggregate consumer surplus in equilibrium is approximately equal to

$$U(t) \approx \bar{u} - \frac{5t}{4} - \frac{t^2}{4}(\pi''_A(\bar{u}) + \pi''_B(\bar{u})) . \quad (30)$$

The per-consumer profit for firm  $i$  is

$$\pi_i(\hat{u}_i(t)) \approx t + \left( \frac{5}{6}\pi''_i(\bar{u}) + \frac{1}{6}\pi''_j(\bar{u}) \right) t^2 .$$

Therefore, the total profit of firm  $i$  (i.e.,  $n_i \times \pi_i$ ) is given by expression (13). Industry profit is therefore

$$\Pi(t) \approx t + \frac{t^2}{2}(\pi''_A(\bar{u}) + \pi''_B(\bar{u})) .$$

Finally, from (30), total welfare ( $W = \Pi + U$ ) is given by expression (14).

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