The Effects of Pay Decentralisation on Teachers' Pay and Teacher Retention

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Highlights

- The opportunity to flex teacher pay in England resulted in a 1-2% pay decline relative to counterfactual.
- More than half of the schools let their pay drift downwards.
- A larger downward drift was followed by decreases in the size and quality of the teacher workforce.

The 2013/14 Teacher Pay Reform in England

- Pre: automatic progression through seniority pay points
- Post: opportunity to flex pay between statutory min and max
- Policy goal: pay to respond to local labour market conditions and to link to performance
- Unique feature: Unions continued to shadow seniority pay points as recommendations.

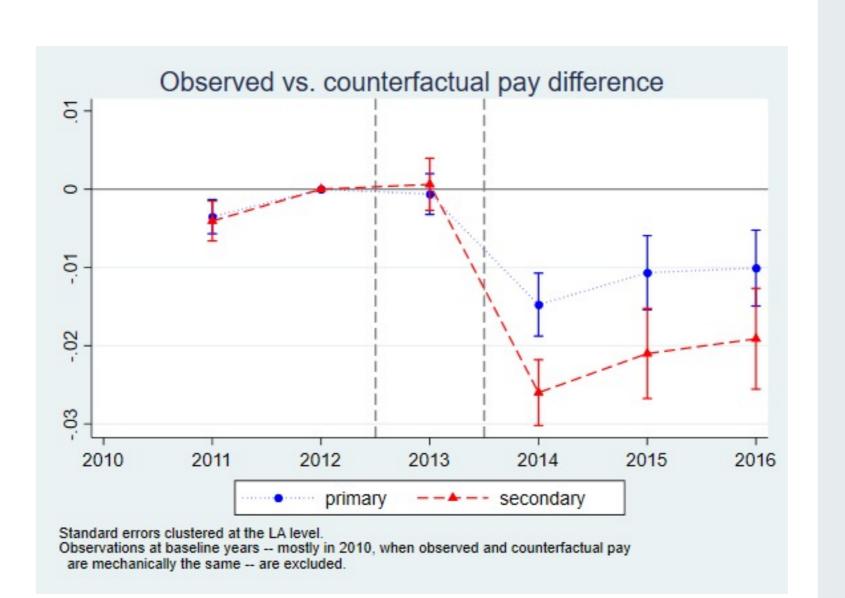
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| Scale point | Annual Salary England and Wales (excluding the London Area) | Annual Salary Inner London Area | Annual Salary Outer London Area | Annual Salary Fringe Area |
|----------------|---|---|---|------------------------------------|
| | £ | £ | £ | £ |
| 1 | 21,588 | 27,000 | 25,117 | 22,626 |
| 2 | 23,295 | 28,408 | 26,674 | 24,331 |
| 3 | 25,168 | 29,889 | 28,325 | 26,203 |
| 4 | 27,104 | 31,446 | 30,080 | 28,146 |
| 5 | 29,240 | 33,865 | 32,630 | 30,278 |
| 6 | 31,552 | 36,387 | 35,116 | 32,588 |

| Main Pay Range 2014 | | | | | | |
|---------------------|---|-------------------------|-------------------------|----------------|--|--|
| | Annual Salary | | | | | |
| | England and Wales (excluding the London Area) | Inner London Area | Outer London Area | Fringe Area | | |
| | £ | £ | £ | £ | | |
| Minimum | 22,023 | 27,543 | 25,623 | 23,082 | | |
| Maximum | 32,187 | 37,119 | 35,823 | 33,244 | | |

The Effect on Teacher Pay

- We exploit union recommendations to construct counterfactual pay.
- The difference between observed vs. counterfactual teacher pay yields the effect of the reform:



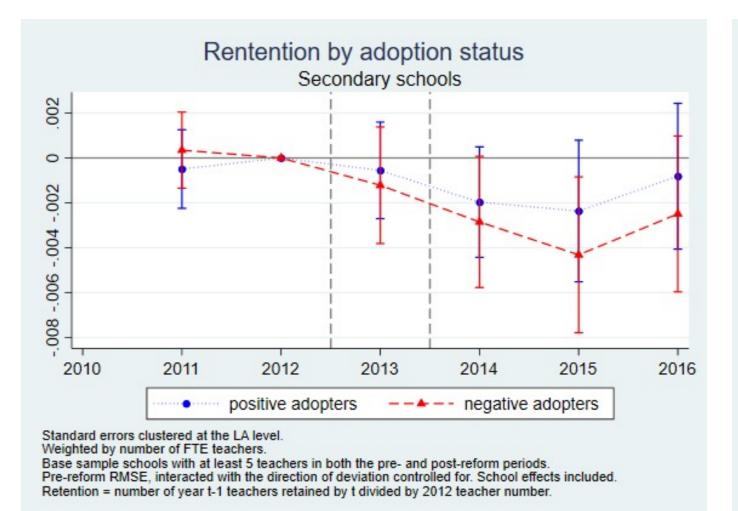
Positive/Negative Adopter Schools

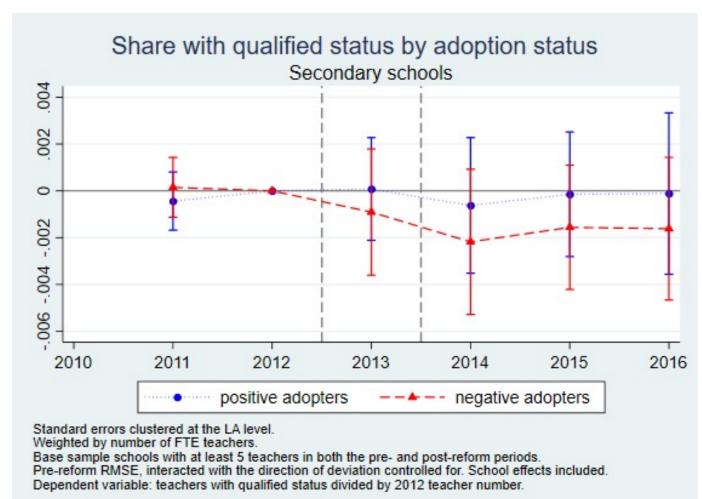
- We measure the extent to which each school adopts flexible pay by the schoollevel RMSE of observed pay predicted by counterfactual pay.
- We interact this RMSE with the sign of the school's mean deviation of observed pay from the counterfactual to get a directed metric of schoollevel adoption intensity.

| | Primary | Secondary |
|------------------|---------|-----------|
| Positive adopter | 7,450 | 561 |
| Negative adopter | 8,160 | 1,100 |

Implications on the Composition of the Teaching Workforce

- We run (non-causal!) diff-in-diff models to compare schools that let their pay drift more vs. less.





Next Steps: Local Labour Market Monopsonies

- Following Manning (2003) and using our (nonexperimental!) estimates, we can recover labour supply elasticities to individual schools:

$$\epsilon^{primary} \approx 5.\epsilon^{secondary} \approx 20.$$

- ⇒ secondary sector more competitive than the primary!
- Using ASHE, we are further exploring the role of local labour markets in how the pay reform affected schools, teachers and pupils.