

23 energy transfers induced by headquarter effect almost doubled in the case period.
24 Different industries show distinct embodied energy redistribution evolution
25 characteristics. Moreover, the complete source-to-sink budget is constructed, implying
26 that coal use still dominates Beijing's total embodied energy inputs. Analysis in this
27 study highlights the importance to consider the impacts of headquarter effect on
28 Beijing's embodied energy use and redistribution pattern, pointing the potential room
29 for policy implications aimed to realize collective and inclusive governance of global
30 energy supply chain.

31

32 **Keywords:** Urban economy; embodied energy; three-scale input-output analysis;
33 domestic and international trade; headquarter effect

34

35 **1. Introduction**

36 Extensive population gathering and corporate industry aggregation (Creutzig et
37 al., 2015; Viladecans-Marsal, 2004) make urban economies at the center of global
38 economic growth. Due to the expanding industrial and human activities, urban
39 economies also dominate global energy consumption, contributing to about 64% of
40 global primary energy use (IEA, 2016). With the predicted addition of 2.5 billion
41 people, urban population is expected to occupy 68% of the world total by 2050 (UN,
42 2018). It is bound to cause high-speed urban expansion and climate change in the
43 coming decades. As the leading actions of the world, urban economies are considered

44 the key roles to alleviate environmental stressors by energy management in pursuit of
45 sustainable socioeconomic development (Seto et al., 2011).

46 Recent decades have witnessed the widening, deepening and accelerating of
47 globalization (Chen et al., 2018a; Li et al., 2020). As the important driving force of
48 economic globalization, transnational corporations (TNCs) reconstruct global
49 economy through cross-border investments and trade (Yun and Yoon, 2019). TNCs
50 tend to locate their headquarters in a few key cities, such as New York, Paris and
51 London (Taylor and Csomós, 2012; Taylor et al., 2009). Large-scale concentration of
52 headquarters in giant cities gives birth to a new economic development model for city,
53 i.e., headquarter economy. This economy model exerts crucial impacts on the progress
54 of globalization and urbanization, and also reshapes urban economies' trade pattern.
55 As the command center of firms, headquarters are in charge of strategic management
56 and sales business. Numerous products required by different regions outside the urban
57 economies' administrative boundary are uniformly sold and re-distributed by
58 headquarters in these urban economies. These part of income and revenue by selling
59 products are attributed to the location of headquarters. Therefore, income taxes of
60 many sub-companies are partly converged to their headquarters. However, these
61 commodities' energy-intensive production activities carried out by the sub-companies
62 are usually located in other regions outside the urban economy where headquarters are
63 located (Zhang, 2011; Zhao, 2004). Consequently, headquarter effect requires little
64 on-site direct and large off-site indirect energy use that rely on domestic and global
65 imports. At the same time, products required by regions all over the world need being

66 redistributed through the unified selling business by headquarters, leading to large
67 indirect energy use exported to fulfill the demand of other regions worldwide. In
68 summary, the headquarter effect contributes significantly to urban economies' close
69 and extensive trade links with other regions outside their boundaries, making them get
70 involved in global and domestic supply chain more deeply (Meng et al., 2018b;
71 Parnreiter, 2010), and also drives tremendous inflows and outflows of energy use
72 embodied in trade. Therefore, influenced by the increasingly prominent headquarter
73 effect, studies about urban economies' energy use profiles should pay special attention
74 to the large-scale energy transfers embodied in their trade connections along the
75 whole supply chain.

76 Numerous works have been carried out to evaluate the total energy use profiles
77 at different scales. Some are mainly conducted from the traditional production
78 perspective, i.e., solely focusing on energy directly consumed or emissions directly
79 emitted by the human industrial production activities (Dhakal, 2009; Li et al., 2010;
80 Sugar et al., 2012). These studies just account direct energy use from end users,
81 ignoring indirect energy use embodied in intermediate and final inputs. Accompanied
82 by the emergence of headquarter economy, urban economies become more dependent
83 on imports of energy resource to maintain daily operation. Owing to headquarters'
84 control on products selling, large amount of energy use is embodied in urban
85 economies' exports to fulfill the demand of other regions worldwide. Given that,
86 based on the concept of embodied energy originating from the theory of systems
87 ecology (Costanza, 1980; Odum, 1983), numerous studies try to depict the holistic

88 picture of urban energy use by investigating total embodied energy use covering both
89 direct (on-site) and indirect (off-site) energy use throughout the whole supply chain
90 (Chen and Chen, 2015; Chen et al., 2017c; Collins et al., 2006; Larsen and Hertwich,
91 2010; Li et al., 2014b; Li et al., 2019b; Mahjabin et al., 2020; Zhang et al., 2014b).
92 Similarly, integrated with historical and off-site formation process, embodied analysis
93 can provide a systematic perspective of resource use at global (Chen and Chen, 2011a;
94 Wu et al., 2019; Wu and Chen, 2017) and national (Guo et al., 2020; Jianyi et al.,
95 2015; Li et al., 2019a; Tang et al., 2012; Wang and Yang, 2020; Zhang et al., 2020a)
96 scales.

97 Input-output analyses, which possess unique sensitiveness in capturing accurate
98 economic relationships among all the studies, play important roles in tracking energy
99 flows embodied in urban economies' domestic and foreign trade (Hu et al., 2016; Li et
100 al., 2018b; Sun et al., 2017; Zhang and Lahr, 2014; Zhang et al., 2020b). Concretely,
101 single-region input-output (SRIO) model, which only requires relatively tiny amount
102 of economic and direct natural resource data, is commonly used in urban economies'
103 energy use accounting (Guo et al., 2012; Zhou et al., 2010). Limitations of
104 SRIO-based analysis locates in the indiscriminate intensities of imported and local
105 products, making the evaluation of energy use embodied in urban economies' inflows
106 less exhaustive. Based on complete data support at national level, energy use that is
107 embodied in international trade have been successfully analyzed and estimated by
108 MRIO analyses (Chen et al., 2018b; Chen and Chen, 2011b; Cui et al., 2015). Yet, for
109 urban economies where the detailed sectoral and geographical trade data are difficult

110 to obtain, a comprehensive energy resource MRIO still presents difficulties. For
111 instance, some scholars solely focus on energy use or emissions embodied in
112 domestic interregional trade, with international items removed or ignored (Wang et al.,
113 2019b; Zhang et al., 2013; Zhang et al., 2015; Zhang et al., 2014a). However, the
114 increasingly intensified headquarter effect of TNCs in recent decades makes urban
115 economies get involved in global supply chains more deeply. Energy use embodied in
116 regional-international trade is playing a more important role than ever-before.
117 Therefore, to shed light on the full picture of the rapidly increasing energy inflows
118 and outflows embodied in urban economies' trade, some researchers choose the
119 hybrid life-cycle based MRIO analysis (Chen et al., 2017b; Heinonen and Junnila,
120 2011; Ramaswami et al., 2008), which requires detailed geographical lists for goods
121 and services. Both data collection and model development are challenging missions.
122 Moreover, numerous studies build the large-scale nested multi-regional input-output
123 table (Wang et al., 2015), emphasizing on transnational highly-connecting between
124 urban agglomerations (Chen et al., 2016), city-centric regional-international
125 relationships (Lin et al., 2017) and urban economies' multi-layer trade connections
126 with all cities in China and all economies in the world (Feng et al., 2013; Meng et al.,
127 2018a; Mi et al., 2017). However, this set of nested methods are based on the
128 assumption that the international exports/imports of an urban economy are distributed
129 among all foreign economies in the same proportion as China's total exports/imports.
130 Such simplified processing of urban trade structure may lead to some uncertainty
131 when the analysis is focusing on detailed exports/imports.

132 Given that, a compromise method for regional ecological element modeling
133 influenced by the headquarter effect is to employ the multi-scale input-output (MSIO)
134 model, which is proposed by Chen and his colleagues (Chen et al., 2011). It can
135 distinguish different energy intensities of same products from different scales, which
136 is superior to SRIO. In addition, the applying of averaged embodied energy intensity
137 databases for the global and national economies make the data requirements be much
138 lower than a complete MRIO analysis. In this sense, the MRIO method is
139 extraordinarily suitable for estimating the resource use of a sub-national or even a
140 smaller economy.

141 As the capital of China, Beijing's exports climbed 15.41 percent year on year to
142 396.25 billion CNY for 2017, while imports hit 1796.14 billion CNY, up 18.02
143 percent from the previous year (BMBS, 2017). Such tremendous capital transfers are
144 actually controlled by headquarters of large TNCs. In retrospect, to enhance Beijing's
145 competitiveness in a globalized world economy, the government has endeavored to
146 attract headquarters of both domestic giant firms and regional headquarters of TNCs
147 by virtue of its special advantages as the heartland of superior information
148 administrative advantage (Wang et al., 2011). These measures have exerted dramatic
149 influences on the overall economic structure of Beijing. Until 2013, Beijing has
150 surpassed Tokyo to become the No. 1 city housing the most headquarters of Global
151 Fortune 500 companies (Pan et al., 2015). It's reported that income taxes for
152 enterprises shared nearly 50% of Beijing's total tax revenues in 2017¹. The GDP

¹ <http://industry.people.com.cn/n1/2018/0108/c413883-29750136.html>

153 created by headquarters enterprises is 865.54 billion CNY, accounting for 48.4% of
154 the total GDP of the whole city in 2012 ¹. With 0.4% of the total enterprise quantity
155 in Beijing, the headquarter enterprises in Beijing have realized nearly 60% of the
156 city's income, created nearly half of the city's added value and profits, and become an
157 important force in promoting Beijing's economic development (BSB, 2014a).
158 Moreover, during the recent decades, power economy with distinctive Chinese
159 characteristics has become increasingly prominent in Beijing, representing by the
160 expediting centralized control to large state-owned enterprises' headquarters (Hu and
161 Jefferson, 2004; Wang et al., 2008). These all provide an intriguing setting to select
162 Beijing as a typical city for research. In view of the closely coupled economic
163 development and energy use (Chen et al., 2017a; Su and Ang, 2017; Wang et al.,
164 2019a; Wesseh and Lin, 2018), a serious of questions emerge: how much energy is
165 needed to support a city boosted by headquarter economy such as Beijing? how do the
166 headquarters play crucial roles in energy redistribution and uniform management
167 along Beijing's domestic and foreign supply chains?

168 Our past literatures that estimate resource use profiles of Beijing by the MSIO
169 method convey several ecological elements, including energy (Li et al., 2016), carbon
170 emissions (Chen et al., 2013; Shao et al., 2016) and water resources (Han et al., 2015;
171 Shao et al., 2017). To compare with Li et al.'s study which also conducts the MSIO
172 method on the energy resource use of Beijing, the present study has the following
173 further contributions. Firstly, this study differs from Li et al.'s study in that Li et al.

1 <http://news.hexun.com/2014-03-08/162835786.html>

174 focus towards comprehensive estimation of Beijing's overall embodied energy
175 consumption, while this study lays emphasis on tracking Beijing's cross-border
176 energy trade patterns with domestic and foreign scales. Considering Beijing's role of
177 consumer, Li et al.'s previous study tracks upstream sources (direct input, domestic
178 and foreign import) of Beijing's total embodied energy consumption, finding that the
179 picture of real energy consumption in terms of embodied energy consumption is in
180 stark contrast to the nominal energy use in terms of only direct energy input. Yet, in
181 the context of a global economy characterized by deep level of industrialization and
182 globalization, giant cities like Beijing with headquarter effect are inclined to become
183 embodied energy transfer centers in complex supply chains. To fill in the gaps, this
184 present study probes into how embodied energy is collected from upstream sources
185 and then redistributed to downstream consumers, paying due attention to Beijing's
186 energy inflows/outflows and the transfer patterns. The MSIO method is extended in
187 this study for analyzing the headquarter dominated energy profiles. With the
188 improvement of the model's quantification level, the impacts of headquarter effect on
189 urban economies' embodied energy use are discussed for the first time. Secondly,
190 different from Li et al.'s study that only shows basic results for a single benchmark
191 year, this study focuses on the dynamic evolution patterns of Beijing's energy use
192 profiles by a time series analysis from 2002 to 2012. The estimation under long-term
193 horizon is not only ex post measurement of past performance but also ex ante
194 measurement of future expected or anticipated changes, making it possible to do
195 timely policy adjustments with the goal of sustainable energy use. Thirdly,

196 distinguished from Li et al.'s study uses the energy input inventory showing where it
197 was used (burnt), this study adopts the energy input inventories showing where it was
198 extracted. This makes it possible to present a holistic picture of Beijing's energy use
199 from source to sink.

200 Given these, this study constructs a multi-scale assessment framework, taking
201 Beijing as an example, to completely account energy use by a typical headquarter
202 economy along the entire domestic and foreign supply chain. Interactions and
203 synergism along the entire supply chain are given enough consideration. The
204 remainder of the paper is organized as follows: the methodology and data sources are
205 explained in Section 2; Section 3 presents the empirical results. Discussions and
206 implications are listed in Section 4 and concluding remarks are illustrated in Section
207 5.

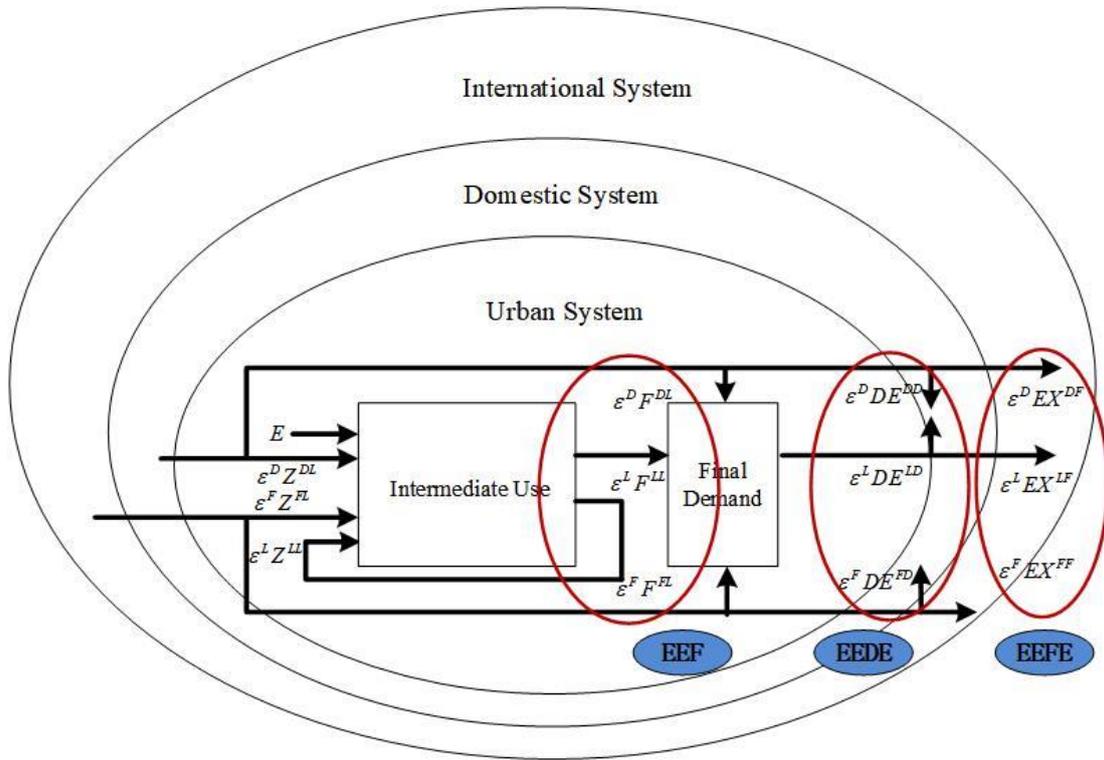
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209 **2. Methodology and data source**

210 **2.1 Embodied energy accounting model**

211 A three-scale diagram of urban energy flows are described in Fig. 1. Sectoral
212 inputs for Beijing are originated from three scales of the urban, domestic and
213 international systems. Induced by different industrial structures and technical levels,
214 the three scales possess distinct energy intensities. Given that, three energy flows
215 originating from the urban, domestic and international systems should be accounted
216 for influencing the three-scale destinations of outputs, including EEF (energy use
217 embodied in final consumption), EEDE (energy use embodied in domestic export)

218 and EEFE (energy embodied in foreign export).



219

220 Fig. 1. Three-scale diagram of urban energy flows. (The arrow represents the flow direction and
 221 energy flow destination in the corresponding region. ε^L , ε^D , ε^F represent embodied energy
 222 intensity matrix of local, national and global scales, respectively. Z^{LL} , Z^{DL} , Z^{FL} denote local
 223 products and imported products originated from the three scales that are used as intermediate
 224 inputs for Beijing. F^{LL} , F^{DL} , F^{FL} denote the local products and imported products of the
 225 three scales to satisfy the local final demands. DE^{LL} , EX^{LL} represent local products that satisfy
 226 domestic and foreign use in the external economies. DE^{LD} , DE^{LF} represent products imported
 227 from domestic and foreign scales to satisfy domestic exports. EX^{DF} , EX^{FF} denote products
 228 imported from domestic and foreign scales to satisfy foreign exports.)

229

230 The three-scale input-output model used in this study has been extended based
 231 on previous conventional accounting framework of previous study by Chen and Guo
 232 (Chen et al., 2013) and Li et al. (Li et al., 2016). It is the most detailed one in history
 233 in terms of the quantification of Beijing's embodied energy trade turnover. To
 234 completely illustrate the multi scales energy use of Beijing and distinguish between
 235 the energy flows embodied in local and imported products from other scales, the

236 official competitive economic input-output tables, which do not distinguish between
 237 local and imported products, are transformed into a non-competitive input-output
 238 table, which is considered as the basis of the MSIO analysis. Table 1 shows the
 239 general form of the multi-scale non-competitive input-output table of an economic
 240 system. The direct energy investment of Sector j are denoted by e_j . z_{ij}^{LL} , z_{ij}^{DL}
 241 and z_{ij}^{FL} denotes local products and imported products originated from the three
 242 scales from Sector i that are used as intermediate inputs for local Sector j . f_i^{LL} ,
 243 f_i^{DL} and f_i^{FL} represent the local products and imported products of the three scales
 244 from Sector i to satisfy the local final demands. de_i^{LD} and ex_i^{LF} denotes the local
 245 products from local Sector i that satisfy domestic and foreign use in the external
 246 economies.

247 Dominated by the ever-increasing headquarter effect, large amount of
 248 communities that produced by the sub-companies outside of Beijing are unified sold
 249 by their headquarters locating in Beijing, and then be used to satisfy the final demand
 250 of other economies. In this procedure, the gradually prominent headquarter effect
 251 drives large amount of capital and embodied energy inflows and outflows. Beijing
 252 plays a pivotal hub in transferring and redistributing the embodied energy along the
 253 supply chain. In the extended three-scale model designed in this study, abundant
 254 consideration and attention have been given to energy embodied in the imported
 255 products from domestic and foreign economies which are also re-exported to
 256 economies outside Beijing's boundary. Exactly, the origins of energy embodied in
 257 imports and exports are accounted and elaborated in more details in this study than the

258 previous paper. These detailed structures have been neglected by previous works, and
 259 their evolution characteristics would contribute special significance to the evaluation
 260 of headquarter dominated energy use perspectives. In this study, energy embodied in
 261 de_i^{DD} , de_i^{FD} and ex_i^{DF} , ex_i^{FF} is transferred via Beijing but not processed or used by
 262 Beijing. They are mainly dominated by the headquarter effect. For instance, in
 263 Beijing's 2012 input-output table, the total import of oil and natural gas industry was
 264 1.08 trillion CNY, accounting for 75.52% of China's total oil and natural gas imports
 265 (BSB, 2014b; Liu et al., 2014). This also explains why Beijing's oil and gas industry
 266 will have a larger volume of outflows. Therefore, the striking headquarter effect could
 267 lead to significant increase of energy embodied in these four parts. In the following
 268 analysis, the total volume and proportion shared by the energy embodied in these four
 269 parts in total energy inflows and outflows are discussed in details.

Table 1. Multi-scale input-output table

Input/Output		Intermediate use			Final use		
		Sector 1	...	Sector n	Final demand	Domestic export	Foreign export
Local intermediate inputs	Sector 1	z_{ij}^{LL}			f_i^{LL}	de_i^{LD}	ex_i^{LF}
	...						
	Sector n						
Domestic imported intermediate inputs	Sector 1	z_{ij}^{DL}			f_i^{DL}	de_i^{DD}	ex_i^{DF}
	...						
	Sector n						

Foreign imported intermediate inputs	Sector 1	z_{ij}^{FL}	f_i^{FL}	de_i^{FD}	ex_i^{FF}
	...				
	Sector n				
Direct energy input		e_j			

270

271 According to the general model purposed by Chen et al. (Chen et al., 2013) for
 272 multi-scale input-output analysis of a regional economy, the biophysical balance of
 273 energy of Sector i in Beijing based on multi-scale input-output model can be
 274 described as:

$$275 \quad e_j + \sum_j^n \varepsilon_j^F z_{ji}^{FL} + \sum_j^n \varepsilon_j^D z_{ji}^{DL} + \sum_j^n \varepsilon_j^L z_{ji}^{LL} = \varepsilon_i^L x_i \quad (1)$$

276 Where e_j denotes the direct energy input into Sector j , ε_j^L , ε_j^D and ε_j^F stand for
 277 the corresponding embodied energy intensity of local intermediate input, domestic
 278 intermediate import and foreign intermediate import from Sector i to j . x_i is the
 279 vector of total output of Sector i .

280 The corresponding equation can be expressed in a compressed matrix form as:

$$281 \quad E + \varepsilon^F Z^{FL} + \varepsilon^D Z^{DL} + \varepsilon^L Z^{LL} = \varepsilon^L X^L \quad (2)$$

282 Where $E = [e_i]_{1 \times n}$, $\varepsilon = [\varepsilon_i]_{1 \times n}$, $Z = [Z_{ij}]_{n \times n}$, and diagonal matrix $X = [x_{ij}]_{n \times n}$, where
 283 $i, j \in (1, 2, \dots, n)$, $x_{ij} = x_i (i = j)$, and $x_{ij} = 0 (i \neq j)$. Therefore, the three-scale

284 embodied energy intensity matrix ε^L is obtained as:

$$285 \quad \varepsilon^L = \left(E + \varepsilon^F Z^{FL} + \varepsilon^D Z^{DL} \right) \left(X^L - Z^{LL} \right)^{-1} \quad (3)$$

286 Given this, the energy use embodied in final demand (EEF^L), domestic imports
 287 ($EEDI^L$), domestic exports ($EEDE^L$), foreign imports ($EEFI^L$), foreign exports

288 $(EEFE^L)$, domestic balance $(EEDB^L)$ and foreign balance $(EEFB^L)$ can be
 289 obtained as:

$$290 \quad EEF^L = \sum_i^n EEF_i^L = \sum_i^n (\varepsilon_i^L f_i^{LL} + \varepsilon_i^D f_i^{DL} + \varepsilon_i^F f_i^{FL}) \quad (4)$$

$$291 \quad EEDI^L = \sum_i^n EEDI_i^L = \sum_i^n \left(\varepsilon_i^D \left(\sum_j^n z_{ij}^{DL} + f_i^{DL} + de_i^{DD} + ex_i^{DF} \right) \right) \quad (5)$$

$$292 \quad EEDX^L = \sum_i^n EEDX_i^L = \sum_i^n (\varepsilon_i^L de_i^{LD} + \varepsilon_i^D de_i^{DD} + \varepsilon_i^F de_i^{FD}) \quad (6)$$

$$293 \quad EEFI^L = \sum_i^n EEFI_i^L = \sum_i^n \left(\varepsilon_i^F \left(\sum_j^n z_{ij}^{FL} + f_i^{FL} + de_i^{FD} + ex_i^{FF} \right) \right) \quad (7)$$

$$294 \quad EEFX^L = \sum_i^n EEFX_i^L = \sum_i^n (\varepsilon_i^L de_i^{LF} + \varepsilon_i^D de_i^{DF} + \varepsilon_i^F de_i^{FF}) \quad (8)$$

$$295 \quad EEDB^L = \sum_i^n EEDB_i^L = \sum_i^n (EEDI_i^L - EEDX_i^L) \quad (9)$$

$$296 \quad EEFB^L = \sum_i^n EEFB_i^L = \sum_i^n (EEFI_i^L - EEFX_i^L) \quad (10)$$

297 Besides, the transformation from official competitive economic input-output
 298 tables to the non-competitive input-output tables is based on the assumption that the
 299 imported products have been distributed to intermediate input and final use with the
 300 same ratio as local products (Shao et al., 2017; Shao et al., 2016). The first order
 301 approximation is presented as follows:

$$302 \quad z_{ij}^L = z_{ij} \left(x_i / x_i + x_i^D + x_i^M \right) \quad (11)$$

$$303 \quad z_{ij}^D = z_{ij} \left(x_i^D / x_i + x_i^D + x_i^M \right) \quad (12)$$

$$304 \quad z_{ij}^M = z_{ij} \left(x_i^M / x_i + x_i^D + x_i^M \right) \quad (13)$$

$$305 \quad f_{ik}^L = f_{ik} \left(x_i / x_i + x_i^D + x_i^M \right) \quad (14)$$

$$306 \quad f_{ik}^D = f_{ik} \left(x_i^D / x_i + x_i^D + x_i^M \right) \quad (15)$$

$$307 \quad f_{ik}^M = f_{ik} \left(x_i^M / x_i + x_i^D + x_i^M \right) \quad (16)$$

308 Where x_i^D is the domestic imported monetary flow in Sector i and x_i^F is the
 309 foreign imported economic flow in Sector i . z_{ij} denotes the total intermediate input
 310 from Sector i to Sector j and f_{ik} is the total final demand of category k in
 311 Sector j .

312

313 **2.2 Data sources**

314 During the ten years from 2002 to 2012, Beijing has witnessed the hosting of
 315 Olympic Games and global financial turmoil. Moreover, large-scale industrial
 316 restructuring has been implemented thoroughly, which leads to the profound influence
 317 on economic structure adjustment. Therefore, the time period from 2002 to 2012 is
 318 chosen as a great research sample. The official competitive economic input-output
 319 tables for Beijing are obtained from Beijing Statistical Bureau (BSB, 2004; 2007;
 320 2009; 2012; 2014). These input-output tables for Beijing published are year-apart,
 321 only the input-output tables for 2002, 2005, 2007, 2010 and 2012 can be obtained
 322 from Beijing Statistical Bureau. Therefore, these five years are selected as the
 323 representative years during this period to reflect evolution features of Beijing's basic
 324 energy perspective. The Eora database is selected as the supporting data to evaluate
 325 the embodied energy intensities of Beijing's foreign/domestic imported goods and
 326 services in terms of its relative high resolution (189 economies, 26 sectors) and the
 327 long time-series coverage (Lenzen et al., 2012; Lenzen et al., 2013). Notably, price

328 changes induced by the long time-series constant-price input-output tables using the
329 double-deflation method (Almon, 2009). The price indices of all sectors needed for
330 double-deflation method are collected from various sourced, as presented in Appendix
331 Table A2 (BSY, 2003; 2006; 2008; 2011; 2013). The statistical data contributed by the
332 International Energy Agency extended energy balances are referred to for energy
333 production by different economies globally. The energy exploitation data of Beijing
334 are derived from China Statistical Yearbook (CESY, 2003; 2006; 2008; 2011; 2013).

335

336 **2.3 Uncertainty analysis**

337 The identification and management of uncertainty and variability for MRIO
338 analysis and three-scale analysis is crucial. These uncertainties would induce the
339 fluctuations of results. There are several main factors that contribute significantly to
340 the uncertainties and variabilities of this study, such as temporal price fluctuations,
341 average intensity deviation, sectoral aggregation errors and custom statistical errors of
342 enterprise trade. Since long time span evolution investigation requires unified price
343 metrics, the double subtraction method was taken in this study to eliminate the
344 influence of price fluctuation on the monetary flows in the input-output table,
345 especially at urban scale (Almon, 2009). Moreover, the three-scale model introduces
346 average intensities of domestic scale and global scale to distinguish intensities of
347 import products and local products. Owing to the lack of detailed sectoral trade data,
348 the weighted average processing is based on the output value of each country's
349 different sectors. These limitations created deviations in the results. However,

350 compared with artificially constructing inaccurate sectoral trade links based on the
351 assumption that the international exports/imports of an urban economy are distributed
352 among all foreign economies in the same proportion as China's total exports/imports.
353 The three-scale model has minimized the inaccuracy. Furthermore, there exists
354 aggregation errors in the process of MRIO table construction, as well as the process of
355 connecting 26 sectors-based Eora intensity database to 42 sectors-based Beijing
356 input-output data. Based on the original data resolution in the heterogeneous global
357 system, different economies have different sector classifications that ranges from 26
358 to 511. Yet, this study adopts the simplified model in which all economies have been
359 aggregated to a 26-sector system. This aggregation error has been investigated by
360 numerous studies (Lenzen et al., 2010; Steen-Olsen et al., 2014; Su and Ang, 2010).
361 Finally, the evaluation of Beijing's headquarter dominated energy use pattern is based
362 on the statistical principle of "legal person's places of business" when compiling
363 input-output tables for cities. However, the missing statistics of some
364 micro-enterprises, possible repeated accounting induced by cross-regional attribution
365 of headquarters, as well as confused classification owing to complex integrated
366 industrial structures all can exert different fluctuation errors (Yan and Li, 2009). These
367 deviations in statistical process are usually controlled within 10%, that can not
368 influence the overall headquarter dominated economic and energy use profiles.
369

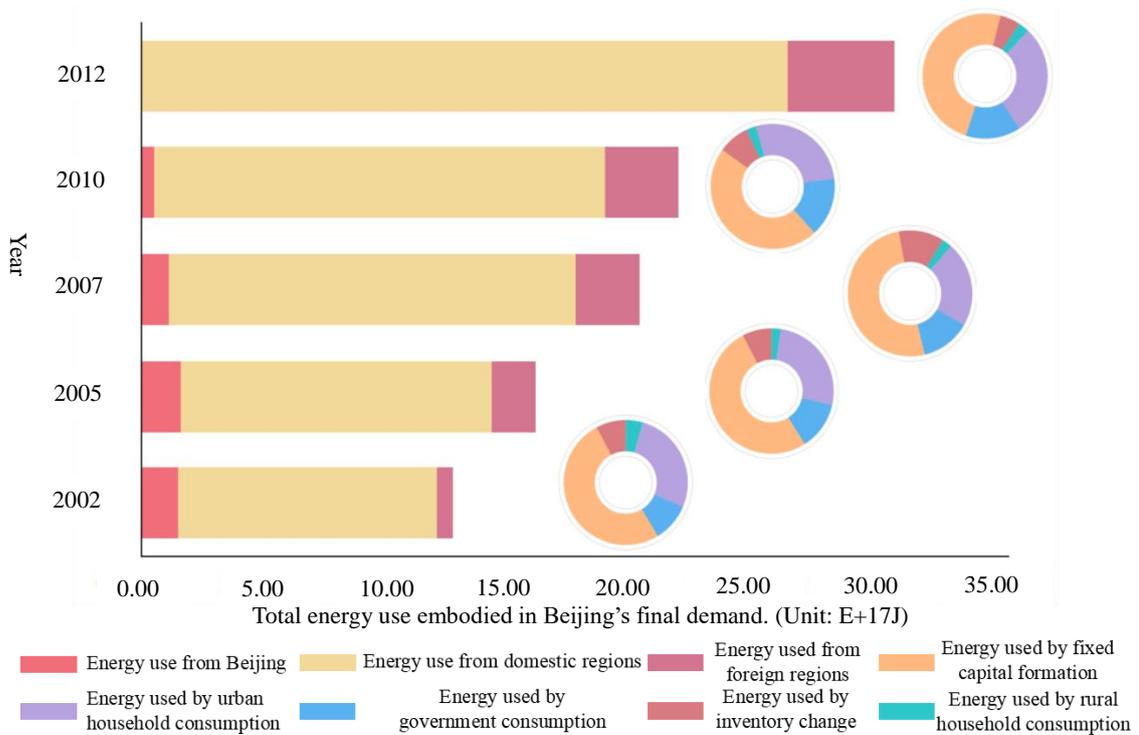
370 **3. Results**

371 **3.1 Energy embodied in final use**

372 The variation trend of energy embodied in final use of Beijing from 2002 to 2012
373 is portrayed in Fig. 2. The total energy embodied in final use is more than doubled
374 during the accounting period, increasing from 1260 PJ in 2002 to 3040 PJ in 2012.
375 Owing to the economic depression induced by the decrease in employment, Beijing's
376 total final demand witnessed a decline under the widespread influence of global
377 financial crisis (Li et al., 2014a). Therefore, the growth rate of energy embodied in
378 Beijing's final use decelerates during 2007-2010. After Chinese government
379 implementing a series of stimulus plans to increase domestic demand and fight against
380 the crisis, this growth rate experiences a rebound during 2010-2012. In the contrary,
381 the respective direct energy exploitation declines from 259 PJ to 146 PJ, showing a
382 decoupling tendency. The heavy dependence on embodied energy outside the city
383 boundary to meet its own requirements manifests that only taking direct energy input
384 into consideration can lead to significant spillover effects.

385 As for the contributions of original sources from each scale, energy use
386 originally from domestic imports occupies the largest share of the total amount in
387 final use averagely, with a proportion of 83.13%, followed by foreign imports
388 (12.15%) and local exploitation (4.73%). Notably, the embodied energy use from
389 foreign scale witnesses a persistent growth from 5.36% in 2002 to 14.09% in 2012,
390 compensating the share loss of energy use from local scale, which decreases from
391 11.85% in 2002 to 0.10% in 2012. Besides, Energy embodied in three kinds of final

392 use, namely, household consumption including both rural and urban household
 393 consumption, government consumption and total capital formation, including fixed
 394 capital formation and inventory change, is also compared in Fig. 2. Fixed capital
 395 formation is the top final user, contributing more than half to the total embodied
 396 energy use during the accounting periods, followed by the household consumption,
 397 consecutively sharing a quarter of the total energy use in final demand during the
 398 studied ten years.



399 Fig. 2. Energy resources embodied in the final use of Beijing economy from 2002 to 2012
 400
 401

402 3.2 Energy embodied in trade

403 Fig. 3 expounds on the overall energy use embodied in Beijing's trade with
 404 domestic and foreign sources. Total amount of net embodied energy imports is 1340
 405 PJ per year averagely, which is 6.56 times of energy directly exploited. Disparities
 406 depicted above indicate that energy use in Beijing is far much significantly dependent

407 on trade transfers than local exploitation. Therefore, detailed energy profiles along
408 domestic and foreign supply chain are discussed as follows.

409 **3.2.1 Energy embodied in domestic and foreign trade**

410 As portrayed in Fig. 3(a) and (b), energy use embodied in domestic trade is far
411 much larger than the amount embodied in foreign trade, indicating that Beijing has
412 closer relationships with domestic economies than foreign economies. Generally,
413 Beijing is a typical energy receiver of domestic and foreign supply chain, net
414 importing total embodied energy from 1180 PJ in 2002 to 28400 PJ in 2012. As
415 demonstrated in Fig. 3(a), energy use embodied in domestic imports and exports are
416 identical in order of magnitude and shows consistent changing trend, which slightly
417 increase from 2180 PJ and 989 PJ in 2002 to 3810 PJ and 1580 PJ in 2007 but grow
418 substantially to 3660 PJ and 2900 PJ in 2012. Correspondingly, the net domestic
419 imported energy also grows modestly from 1190 PJ in 2002 to 2220 PJ in 2007. It
420 begins to accelerate in the following five years and significantly jumps to 7560 PJ in
421 2012. That can be explained by the ever-increasing domestic imports and exports,
422 owing to selling and re-location businesses' shifting to enterprises' headquarters in
423 Beijing.

424 Energy use embodied in foreign imports also grows sluggishly from 190 PJ in
425 2002 to 699 PJ in 2007. Accompanied by headquarters of multinational corporations'
426 (MNCs) intruding into Beijing, a huge jumping occurs in the next five years, which
427 reaches the pinnacle at 223 PJ in 2012, 21.01 times higher than that in 2007. For
428 instance, American Amazon Group, with its cloud computing center, formally settles

429 in Beijing in 2012, bringing 250 billion dollars into the account annually. However,
430 energy embodied in foreign exports continuously maintains a low-level from 203 PJ
431 in 2002 to 1420 PJ in 2012. The intensifying headquarter functions are reflected by
432 the sudden reverse of embodied energy in foreign trade from net exporting 73.5 PJ in
433 2007 to net importing 20900 PJ in 2010. During 2010-2012, due to the surge of
434 foreign imported energy, the net foreign imported energy increases more than tenfold.

435 The results of the pie charts illustrate that the ratio between energy embodied in
436 domestic intermediate imports and final imports witnesses a sharp decline from 1.03
437 in 2002 to 0.19 in 2012. Corresponding ratio of foreign part also drops from 0.57 in
438 2002 to 0.06 in 2012, manifesting Beijing's transformation from a productive city
439 dominated by manufacturing to a consumptive city. Besides, as portrayed in the inner
440 ring of the pie charts, embodied energy used for exports is mainly through local
441 production in 2002, contributing 65.09% of domestic exports and 62.84% of foreign
442 exports. However, this proportion decreases to 15.32% and 33.15% in 2012. Instead
443 of exporting energy intensive products manufactured by local factories to other
444 domestic regions, Beijing is becoming more enthusiastic in selling goods and services
445 that have been processed completely by regions outside. Its control and command
446 functions from energy perspective are emerging accompanied by the development of
447 headquarter economy.

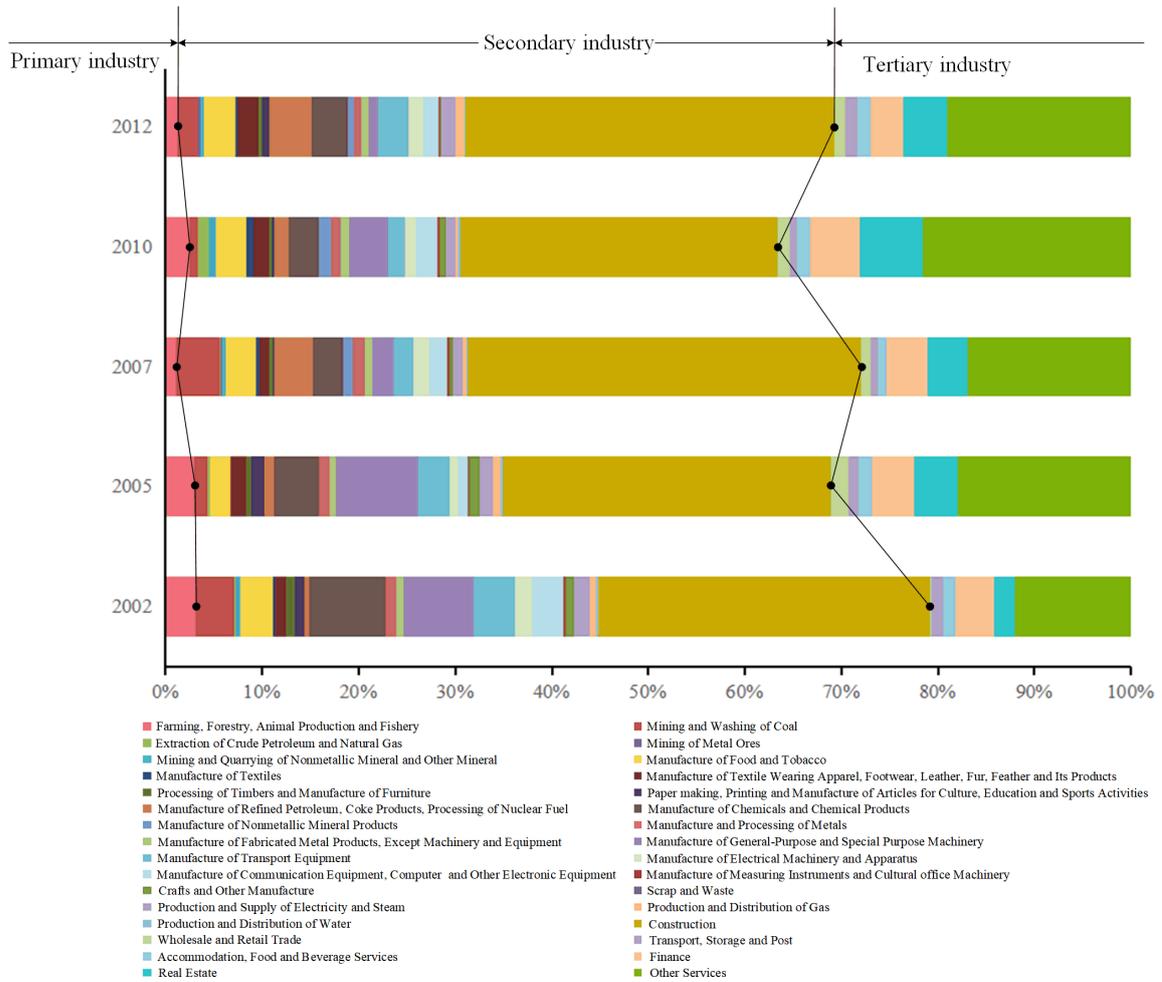


Fig. 3. Energy embodied in the final use divided by sectors

448

449 To sum up, what kind of characteristics can fully reflect the significant influences
 450 put by the headquarter economy on energy requirements of Beijing? As illustrated in
 451 section 2.1, energy structure that is dominated by the headquarter economy should
 452 possess large amount of energy use embodied in de_i^{DD} (domestic imported products
 453 that used to domestic exports), de_i^{FD} (foreign imported products that used to
 454 domestic exports), ex_i^{DF} (domestic imported products used to foreign exports) and
 455 ex_i^{FF} (foreign imported products used to foreign exports). The outstanding rise of
 456 total energy use embodied in imports and exports has already been shown in Fig. 3,
 457 therefore, a significant increase in proportion of energy use embodied in these four

458 parts is the distinctive salience of headquarter economy. Energy use embodied in these
459 four parts, which are carried by products imported from non-local regions and then
460 exported to other regions denotes the energy transfer ability of Beijing. From a
461 holistic perspective, as portrayed in Fig. 4, the proportion mentioned above firstly
462 witnesses a slight decline from 17.76% of imports and 35.30% of exports in 2002 to
463 16.72% and 32.24% respectively in 2005, and experiences a continuous ascent from
464 2005 to 2012, reaching the pinnacle at 43.37% and 83.85% respectively in 2012.
465 Since when the headquarter economy concept been firstly come up in China, the
466 growth rate for the share of energy use embodied in these four parts gets bigger every
467 year.

468 Concretely, the rapidly increasing proportion of energy embodied in ex_i^{DF}
469 (domestic imported products used to foreign exports) from 6.38% of imports and
470 12.20% of exports in 2007 to 15.83% and 28.34% in 2010 respectively, contributes
471 the most for the total four parts' growth range. However, in time range from 2010 to
472 2012, the skyrocketed share of energy embodied in de_i^{FD} (foreign imported products
473 that used to domestic exports) from 4.00% in imports and 7.16% in exports to 17.52%
474 and 33.87% respectively dominates the overall proportion's increasing. These results
475 demonstrate different driven forces of headquarter economy during different time
476 ranges. As "The World Factory", large amounts of manufacturing products are
477 processed in Chinese boundary, and are allocated through uniform trading business of
478 headquarters during the period from 2007-2010. However, changing trend from 2010
479 to 2012 is profoundly influenced by headquarter functions of large state-owned

480 enterprises such as China National Petroleum Corporation (CNPC) and Sinopec
 481 Group. Energy requirements especially oil and natural gas, that highly dependent on
 482 imports from foreign world, are purchased in and then re-located to domestic regions
 483 across China thanks to the headquarter functions of these enterprises.

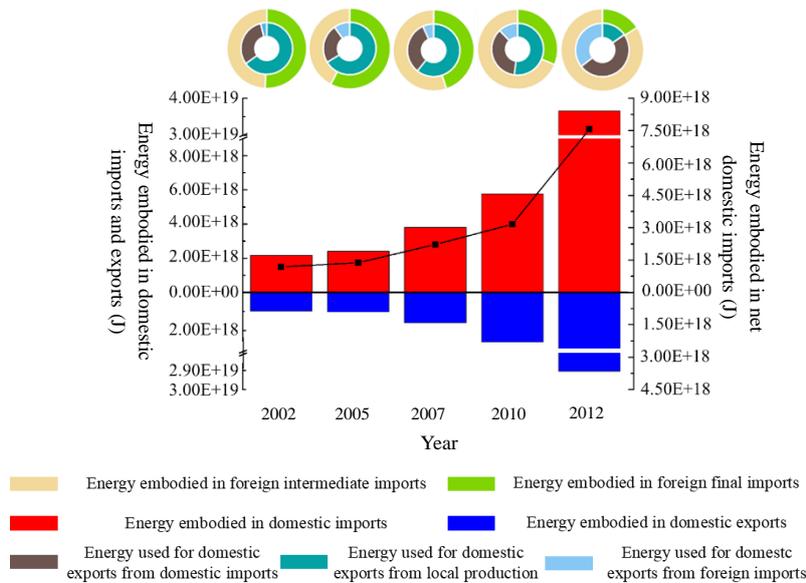


Fig. 4(a). Energy embodied in domestic trade

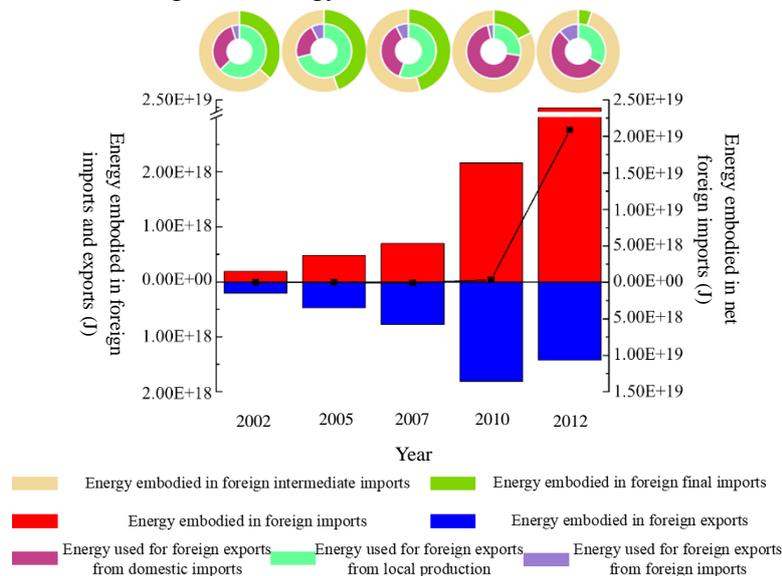


Fig. 4(b). Energy embodied in foreign trade

489 Fig. 4. Temporal evolution for energy use embodied in domestic and foreign trade (The columns
 490 above the abscissa axis denote energy embodied in domestic or foreign imports, while the below
 491 columns stand for exports; lines represent energy embodied in net domestic or foreign imports.
 492 The outer ring represents the contributions of energy embodied in intermediate and final imports,

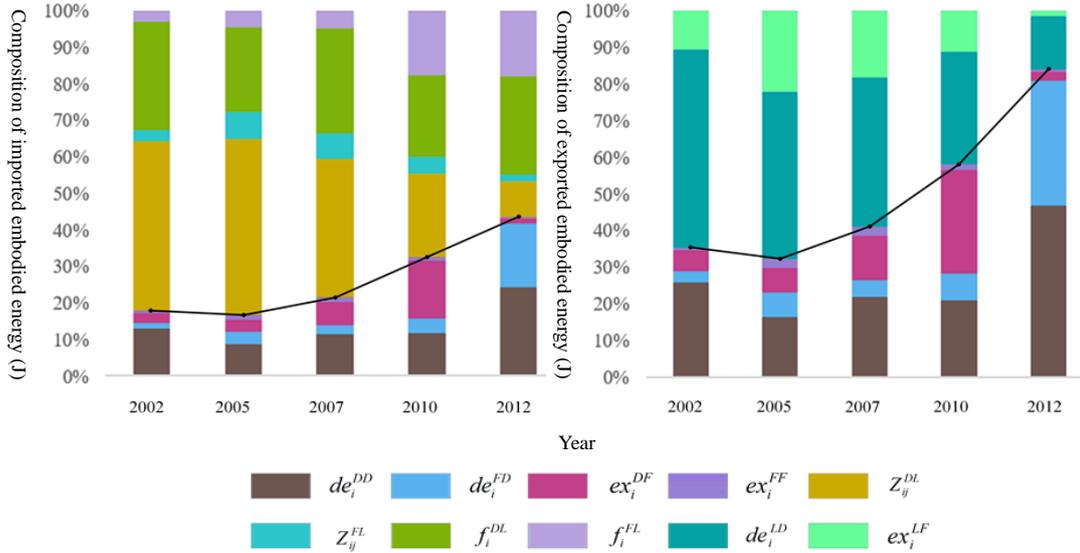
493 and the inner ring shows the original sources from local production, domestic imports and foreign
494 imports for Beijing's exports)

495

496 **3.2.2 Energy use embodied in trade of typical industries**

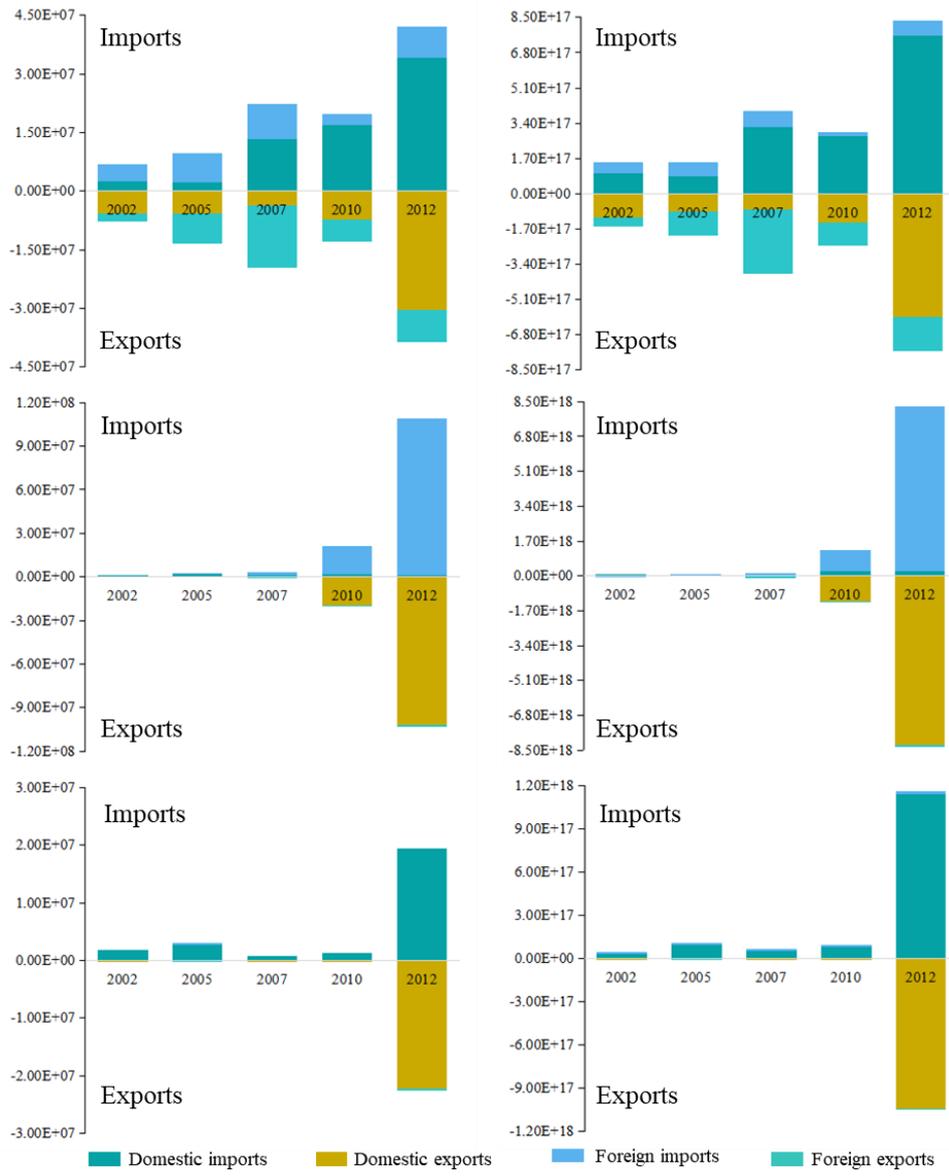
497 To explicate the full range influence induced by the gradual growing headquarters
498 in Beijing, three typical sectors are selected. Total amount of energy use embodied in
499 trade of the three typical sectors are depicted in Fig. 5 (Detailed values see in the
500 Appendix). Fig. 6 focuses on the composition of energy embodied in domestic and
501 foreign trade, which varies significantly during the accounting period. The total
502 imports and exports of *Manufacture of Communication Equipment, Computer and*
503 *Other Electronic Equipment Sector* both have an inverted-U trend as they firstly rise
504 from 150 PJ and 158 PJ in 2002 to 397 PJ and 387 PJ in 2007, then drop to 297 PJ
505 and 248 PJ in 2010, and reach the pinnacle at 835 PJ and 758 PJ in 2012. From
506 perspective of composition, de_i^{LD} (the local products used to satisfy domestic use in
507 external economies) occupies 45.34% of the total exports in 2002. That manifests the
508 ability of producing electronic elements during early stage. Notably, the sharp
509 skyrocketing proportion of ex_i^{DF} (domestic imported products used to foreign exports)
510 in total energy embodied in imports and exports grow rapidly from 4.63% and 6.24%
511 in 2002 to 21.97% and 33.97% in 2007, respectively. Owing to the large-scale
512 annexation and reorganization of enterprises, as well as headquarters' relocation in
513 domestic regions, occupations of de_i^{DD} (domestic imported products that used to
514 domestic exports) in the total imports and exports also increases dramatically from
515 12.89% and 17.37% in 2007 to 27.17% and 48.12% in 2012, respectively.

516 Remarkable changes induced by headquarter economy in typical energy intensive
517 sectors, such as *Steam and Extraction of Crude Petroleum and Natural Gas Sector*
518 and *Production and Supply of Electricity Sector*, contribute most to the total energy
519 use alteration induced by headquarter economy. It's interesting to note that almost all
520 energy resource embodied in imports of *Steam and Extraction of Crude Petroleum*
521 and *Natural Gas Sector* is supplied by domestic regions in 2002, with an amount of
522 2.47 PJ. However, embodied energy imported from foreign regions begins to take up a
523 large slice of the total imports, accounting for 16.99% of total imports in 2007. Owing
524 to the monopoly of oil and gas industry in China, the oil and gas required by mainland
525 China is virtually distributed almost only by the headquarters of state-owned oil and
526 gas enterprises in Beijing, while the physical term may not even appear in Beijing.
527 Therefore, de_i^{FD} (foreign imported products that used to domestic exports) dominates
528 the imports by roughly half in 2012, which exceeds the level of 2007 by 2.39 times.
529 Embodied energy requirements of *Production and Supply of Electricity Sector* also
530 vary in the accounting period, with the similar trend as that of *Steam and Extraction*
531 *of Crude Petroleum and Natural Gas Sector*. Transmission and distribution of
532 electricity are controlled consistently by the headquarter of State Grid in Beijing,
533 leading to de_i^{DD} 's (domestic imported products that used to domestic exports) soaring
534 to 472 PJ in 2012, which is 29.16% of the total imports.



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Fig. 5. Energy use composition embodied in domestic and foreign trade (de_i^{DD} denotes imported products that used to domestic exports, de_i^{FD} denotes foreign imported products that used to domestic exports, ex_i^{DF} denotes domestic imported products used to foreign exports, ex_i^{FF} denotes foreign imported products used to foreign exports, z_{ij}^{DL} denotes domestic imported products that are used as intermediate inputs for local sector, z_{ij}^{FL} denotes foreign imported products that are used as intermediate inputs for local sector, f_i^{DL} denotes the domestic imported products to satisfy local final demands, f_i^{FL} denotes the foreign imported products to satisfy local final demands, de_i^{LD} denotes the local products used to satisfy domestic use in external economies, ex_i^{LF} denotes the local products used to satisfy foreign use in external economies. The evolution for energy use composition of imports (de_i^{DD} , de_i^{FD} , ex_i^{DF} , ex_i^{FF} , z_{ij}^{DL} , z_{ij}^{FL} , f_i^{DL} , and f_i^{FL}) and exports (de_i^{DD} , de_i^{FD} , ex_i^{DF} , ex_i^{FF} , de_i^{LD} and ex_i^{LF}) are showed in this figure. Lines in the figure denote the total proportion of energy use embodied in de_i^{DD} , de_i^{FD} , ex_i^{DF} and ex_i^{FF} in imports and exports respectively, which represents embodied energy transfers induced by headquarter economy)



Monetary value of domestic and foreign trade (10000 CNY)

Energy embodied in domestic and foreign trade (J)

550

551 Fig. 6. Total monetary value and energy use embodied in trade of the three typical sectors
 552 (Corresponding detailed data see in the Appendix)

553

554 **3.3 Source-to-sink budget**

555 Energy embodied in the total energy use of Beijing consists of direct inputs from
 556 local exploitation and indirect inputs from domestic and foreign scales (Coulter, 2012).

557 Original sources of energy embodied in Beijing's final use and trade activities has

558 been analyzed in section 3.1, 3.2. However, how much pressure the total energy
559 outputs in Beijing put on different kinds of original energy sources is still unidentified.
560 To explore the origination of energy requirements divided by oil, coal, natural gas,
561 hydro power and nuclear power in Beijing, the source-to-sink budget is established in
562 Table 2.

563 On one hand, raw coal use in Beijing occupies more than three-quarters of the
564 total energy use. The booming construction infrastructure leads to the total amount of
565 coal resources use almost tenfold during 2002-2012. It's originated mainly from
566 domestic imports (83.32%), followed by direct energy exploitation (13.94%) in 2002.
567 Owing to headquarter functions, importing coal resources from international market is
568 tend to be responsible by headquarters of coal companies in Beijing. Coal use
569 originated from foreign imports shares 32.55% of its total use in 2012. Crude oil and
570 natural gas, without local supply, is heavily relies on imports. Headquarters of oil and
571 natural gas companies make crucial effects in importing resources from foreign world
572 and distributing them to meet energy requirement across regions in China. That leads
573 to total use of oil and natural gas, which originated from foreign imports, changing
574 from 91 PJ (18.07%) in 2002 to 2990 PJ (50.07%) in 2012.

575 On the other hand, energy used for domestic exports dominates energy demand
576 during the accounting period, of which the domestic import items contribute the most.
577 Notably, policies aimed to attract headquarters of large transnational corporations
578 stimulate the rising share of foreign imports, which compensate the share loss of
579 energy originated by local exploitation. The occupation of energy embodied in foreign

580 imports used for domestic exports, raises in ever-increasing quantities from 16.20% to
581 38.29% during 2007-2012. That underlines the intensified energy transfers and
582 turnovers of Beijing induced by the headquarter economy.

Table 2. Evolution of source to sink budget of energy use in Beijing from 2002 to 2012. Unit: PJ

Source to sink flows	2002	2005	2007	2010	2012
Direct exploitation → Coal	257.87	276.65	189.91	146.39	144.33
Direct exploitation → Hydro power	1.48	1.70	1.77	1.58	1.58
Domestic imports → Oil	327.44	311.60	477.08	550.39	2116.48
Domestic imports → Coal	1541.55	1874.41	2811.47	3540.80	17541.84
Domestic imports → Natural gas	85.29	99.57	131.06	186.13	865.20
Domestic imports → Hydro Power	52.41	56.79	60.66	91.61	488.11
Domestic imports → Nuclear Power	26.08	35.11	58.48	76.74	291.10
Foreign imports → Oil	63.86	133.62	250.87	382.10	1791.64
Foreign imports → Coal	50.69	164.81	235.84	1284.61	8535.37
Foreign imports → Natural gas	27.16	65.21	94.04	229.40	1198.18
Foreign imports → Hydro Power	2.12	5.17	7.52	13.88	65.85
Foreign imports → Nuclear Power	13.79	25.18	48.20	56.70	218.71
Domestic imports → Household consumption	332.44	366.39	392.85	519.90	785.82
Domestic imports → Government consumption	97.14	146.75	205.63	269.55	59.15
Domestic imports → Total capital formation	612.42	741.83	1046.94	1029.24	1521.60
Domestic imports → Domestic exports	821.53	771.79	1269.63	1948.79	17781.32
Domestic imports → Foreign exports	169.25	350.73	623.71	678.18	1155.30
Foreign imports → Household consumption	20.20	42.76	68.22	106.45	173.88
Foreign imports → Government consumption	6.39	20.10	46.13	53.47	23.01
Foreign imports → Total capital formation	40.86	113.51	141.47	135.21	201.65
Foreign imports → Domestic exports	71.82	134.56	256.42	1507.65	11119.83
Foreign imports → Foreign exports	18.35	83.06	124.23	163.91	261.87
Direct exploitation → Household consumption	41.88	46.18	30.70	23.00	1.28

Direct exploitation → Government consumption	22.41	31.03	7.77	7.74	0.80
Direct exploitation → Total capital formation	84.85	83.24	71.63	252.31	3.64
Direct exploitation → Domestic exports	95.36	81.16	57.14	61.86	138.54
Direct exploitation → Foreign exports	14.86	36.75	24.43	33.06	1.65

Note: Both original different kinds of energy use and the total energy use embodied in Beijing's total outputs are supplied by local exploitation, domestic imports and foreign imports.

583

584 **4. Discussions and policy implications**

585 The ever-increasing energy embodied in Beijing's inflows and outflows reveal
586 the fact that the headquarter effect is gradually reshaping energy profiles of cities,
587 which locate at the apex of new global hierarchy (Godfrey and Zhou, 2013; Rice and
588 Lyons, 2010). As our results imply, total energy use embodied in Beijing's imports
589 and exports grow from 2370 PJ and 1190 PJ in 2002 to 26000 PJ and 4320 PJ in 2012,
590 respectively. Moreover, share for energy use which is accumulated along upstream
591 supply chain and then redistributed by Beijing's headquarter effect—increases from
592 17.76% of imports and 35.30% of exports in 2002 to 43.37% and 83.85% respectively
593 in 2012, indicating that the headquarter effect in Beijing has posed great impacts on
594 the prominent transfers of embodied energy.

595 Owing to the economic growth boosted by enormous financial gains from giant
596 enterprises' headquarters, governments in Beijing have implemented a series of
597 preferential measures to attract headquarters depending on the superiorities of capital
598 city (Zhao, 2013). They firstly propose “energetically develop the headquarter
599 economy” in *The 11th Five-Year Plan for Economic and Social Development*
600 (2006-2010), and vigorously implement the policy of “further expand the advantage

601 of headquarter economy” in *The 12th Five-Year Plan for Economic and Social*
602 *Development* (2011-2015). As reported, the headquarters base constructed in Fengtai
603 has successively attracted more than 200 headquarters of enterprises till 2008 (Tan et
604 al., 2008). Such implications promote the peak period’s arrival of embodied energy
605 layout dominated by the headquarter effect. By the end of 2012, headquarter
606 enterprises owned 70.4 trillion yuan of assets, accounting for 63.5% of the city’s total
607 assets, and realized a revenue of 7.3 trillion CNY, accounting for 59.9% of the city’s
608 total income. By collecting data about enterprises’ assets, business income and total
609 profits, the contributions of headquarters to Beijing’s sectoral monetary gains can be
610 accounted as demonstrated in the Table 3.

Table 3. Company-scale data for headquarters of each sector’s enterprises in 2013. Unit: one thousand CNY

Sectors	Total assets of HQs	Total assets of all companies	Proportion	Total business income of HQs	Total business income of all companies	Proportion	Total profits of HQs	Total profits of all companies	Proportion
Manufacture	9.54	17.83	53.53%	8.53	#	#	0.58	0.86	67.84%
Construction	14.44	18.00	80.21%	8.02	10.20	78.56%	0.40	0.44	91.71%
Wholesale and retail	25.68	40.40	63.57%	35.73	55.35	64.55%	0.88	1.02	85.64%
Information transmission, software and information technology services	22.39	28.00	79.97%	3.12	5.69	54.87%	1.66	1.83	90.83%
Finance	622.66	873.34	71.30%	14.49	16.73	86.64%	10.21	10.96	93.15%
Leasing and business services	80.93	116.95	69.20%	6.34	10.10	62.75%	2.98	3.19	93.35%
Scientific research and technical services	10.56	20.33	51.92%	3.58	5.80	61.81%	0.47	0.67	70.74%

611

612 Through accelerating the separation of upstream manufacturing bases and
613 downstream sales market (Alderson and Beckfield, 2004), the prominent headquarter
614 effect has contributed significantly to Beijing's stunning economic output while
615 keeping its direct energy exploitation at a relatively low level. As our results imply,
616 when the total energy embodied in final use increases from 1260 PJ in 2002 to 3040
617 PJ in 2012, the respective direct energy exploitation declines from 259 PJ to 146 PJ,
618 showing a decoupling tendency. At the same time, the extraction regions sacrifice
619 enormous environmental benefits in the mode of headquarter effect to obtain much
620 smaller economic benefits. Therefore, energy regulation strategy originating from the
621 current energy abatement responsibility assignment mechanism need more consulting
622 to the scientific evaluations that are influenced by the headquarter effect, rather than
623 solely following the current energy abatement policies that are confined in the
624 framework of the direct energy accounting. Nevertheless, previous misleading
625 policies released by The 11th/12th Five-Year Plan for Economic and Social
626 Development of Beijing still mainly focus on direct energy consumption, leading to
627 precious information loss of indirect energy use. For instance, in order to reduce local
628 energy intensity, measures like simply displacing the energy-intensive industries to
629 other regions and even replacing electricity from local coal power plants by imported
630 electricity from other regions have been implemented by the government. These
631 policies may even lead to an increase in energy consumption nationwide. Given that,
632 we suggest Beijing's headquarters with enriched capital and technology and
633 production base with affluent labor and natural resources carry out synergetic

634 measures in energy conservation. Environmentally sound technology diffusion and
635 clean energy financing for production base should be encouraged to realize greater
636 cooperative engagement in overall energy conservation.

637 Distinguished with previous consumption-based analysis, this study pays due
638 attentions to Beijing's transboundary embodied energy trade features. In addition to
639 policies mentioned above, the empirical results obtained in this study can provide
640 valuable references for market-oriented policies that can give full paly to Beijing's
641 role in the cooperative governance of upstream production activities and downstream
642 consumption demand. When the headquarters in Beijing allocate goods/services to
643 economies around the world, they also redistribute energy resources embodied in
644 these goods/services which are exploited along the supply chain and consumed in
645 their production processes. The rationally planning for cities' energy use dominated
646 by headquarter effect, and collective and inclusive governance of energy supply chain
647 by headquarters would contribute significantly to global reduction of energy
648 exploitation. Concretely, headquarters should choose suppliers intensive in low
649 carbon technologies, and choose more environmentally friendly downstream
650 distributors with less energy consumption. Sharing of information among
651 headquarters and sub-companies along the supply chain is in urgent need to realize
652 energy conservation from the overall national or even global perspective. The
653 headquarters can also transmit the upstream energy consumption structure to
654 stakeholders on the one hand and to consumers on the other hand who are able to
655 guide the global economy onto the path of sustainability across their consumption

656 decisions.

657 For the *Manufacture of Communication Equipment, Computer and Other*
658 *Electronic Equipment Sector*, it should be noted that “Cultivating and expanding
659 high-tech service industry” is purposed by government in *The 12th Five-Year Plan for*
660 *Economic and Social Development*. As a result, the sharing of de_i^{DD} soars in
661 ever-increasing quantities from one-tenth to almost half of the total transferred energy
662 during 2010-2012. This amazing growth rate is far in excess of the occupation for
663 de_i^{FD} (foreign imported products that used to domestic exports), indicating the more
664 prominent influence of headquarter effect on domestic electronic products companies
665 than foreign enterprises. For instance, LINPO LCFC, Lenovo’s largest PC
666 manufacturing and R&D base that locates in Hefei, manufactures nearly 30 million
667 computers for its headquarter in Beijing recently¹ and simultaneously contributes a lot
668 to the large amount of de_i^{DD} (domestic imported products that used to domestic
669 exports) in Beijing. Owing to the geographical aggregation of different industries’
670 headquarters, information exchange and knowledge spillover among industries
671 become more convenient. Given that, headquarters in Beijing are suggested make full
672 use of this advantage to investigate high energy efficiency technologies along the
673 supply chain. They can also create sectoral standards that use incentives or sanctions
674 to help energy conservation across the whole supply chain, or design products to
675 improve existing ones to minimize material and energy use. For special industries
676 such as *Manufacture of Communication Equipment, Computer and Other Electronic*

1 http://www.sohu.com/a/167022312_254578

677 *Equipment Sector*, enterprises should coordinate the quantitative supply of electronic
678 products manufactured by factories in other regions and the whole sales volume by
679 the headquarters in Beijing to realize the balance between energy use supply and
680 demand, and to avoid the overcapacity or waste of energy.

681 Besides, the headquarter economy is reflected thoroughly in state monopolized
682 industries, whose products are consistently redistributed by their headquarters. It is
683 exactly these parts of headquarters that most significantly influence energy embodied
684 in trade. As for the *Production and Supply of Electricity and Steam Sector*, the reform
685 of electricity system emphasized on the separation of factories and power grids was
686 finished in 2012. As a result, it can be clearly shown that energy embodied in
687 domestic trade has been surging from 77.7 PJ in 2010 to 2180 PJ in 2012 (see in Table
688 2). The *Steam and Extraction of Crude Petroleum and Natural Gas Sector* dominates
689 large amount of energy supply across China, which accounts for 27.78% of the total
690 energy use embodied in trade. Headquarters in Beijing, China National Petroleum
691 Corporation (CNPC), control the allocation and sales of oil and gas resources through
692 various online trading platforms. Actually, the products selling and its capital incomes,
693 which are originally controlled by local subsidiaries, transfer in large proportion to
694 enterprises' headquarters. For bulk energy commodities, the energy benefits brought
695 by these headquarters' (like China National Petroleum Corporation) overall
696 management and redistribution effects can prevent energy excessive use induced by
697 malicious competition among regional subcompany and achieve optimal energy
698 allocation nationwide.

699 Generally, Beijing's overall embodied energy abatement should be subjected to
700 the whole nation's policy framework. Coordination of relationships among
701 headquarters and their upstream subsidiaries can realize the most objective energy
702 conservation from national perspective. Such policies can make contribution to
703 preventing overall energy waste induced by blindly scrambling for headquarters, as
704 well as the maximized energy rational re-location. Concretely, the local government
705 should break through the traditional view in direct energy consumption reduction
706 focused policies, and broad their eyesight to cooperation in Beijing-Tianjin-Hebei
707 Region. Efficiently integrate technology advantages, caliber candidates in Beijing,
708 low cost labor and production materials in Hebei, and convenient port passage in
709 Tianjin, to build the green energy supply chain around Beijing featured by
710 headquarter economy. Inversely, as expected, the "Orderly dissolving non-capital
711 functions" and "selective optimal development of headquarter economy" have been
712 stressed in *The 13th Five-Year Plan for Economic and Social Development*. Energy
713 requirements changes to support such a typical headquarter economy in Beijing may
714 slacken in the near future. Then, headquarters of several enterprises may move from
715 Beijing to the newly established Xiong'an New Area. That may bring new changes to
716 the overall energy use evaluation for Beijing, which can be discussed in further
717 studies.

718 In particular, the measures provided above only rely on the MSIO method, which
719 is dependent on a basic three-tier structure and applied in this study to give a
720 preliminary overview of Beijing's headquarter dominated energy trade structures,

721 before moving towards more detailed investigation. It must be pointed out that the
722 conclusions obtained by this method have certain limitations. For instance, the MSIO
723 method is not compatible to differentiate every single region with different production
724 technology, resource use and pollution intensities (Wiedmann, 2009). The
725 introduction of domestic and global scales' average intensities for every sector also
726 creates inevitable deviations. In this sense, if accurate and detailed custom data were
727 available to support urban economies' tele-connecting trade analysis or
728 high-resolution MRIO modelling, future studies could go one step further to capture
729 the full spectrum of embodied energy flow patterns by considering all the specific
730 trade partners along the complex global supply chains (Chen et al., 2019; Hubacek et
731 al., 2009; Li et al., 2018a). Moreover, the hybrid life-cycle-based approach could also
732 track trans-boundary energy flows embodied in detailed trade lists for goods and
733 services. The data collection and model development are still challenging missions for
734 some cities. If expenditure data at the level of metropolitan statistical areas are
735 available, a hybrid life-cycle-based approach could be adopted by future studies for
736 developing more holistic energy use pictures for cities (Chen et al., 2020). Besides, to
737 spur materials recycling and conservation as well as alternative materials policies,
738 further works could concentrate on tracking trans-boundary energy flows embodied in
739 key materials and different industries' trade in parallel.

740

741 **5. Concluding remarks**

742 Intensifying globalization exacerbate a new economic development model called

743 headquarter economy. Numerous previous studies have evaluated the influence on
744 economic gains put by the typical economic phenomenon. However, systematical
745 assessment from energy perspective is conducted for the first time in our study,
746 combined with the three-scale input-output analysis which distinguishes local,
747 domestic and foreign transfers in light of the energy intensities for the average world
748 and national economies. To further understand total amount of energy required by a
749 typical headquarter economy and the energy reallocation at micro-scale, detailed
750 energy embodiment influxes are analyzed targeted on sectors as *Manufacture of*
751 *Communication Equipment, Computer and Other Electronic Equipment, Production*
752 *and Supply of Electricity and Steam and Extraction of Crude Petroleum and Natural*
753 *Gas*.

754 As our results imply, energy requirements embodied in trade grow much more
755 significantly than energy required by final use. Total proportion of headquarter
756 dominated energy flows embodied in imports and exports witnesses a consistent rise
757 from 17.76% and 35.30% in 2002 to 43.37% and 83.85% in 2012, proving that such
758 rapid growth of energy requirements embodied in trade is dominated by the gradually
759 prominent headquarter effect in Beijing. The headquarter dominated energy use
760 patterns are analyzed in micro results of different sectors. The monopoly control of oil,
761 natural gas by CNPC improves the volume of energy embodied in foreign imported
762 products that use for domestic exports, whose sharing in *Steam and Extraction of*
763 *Crude Petroleum and Natural Gas Sector's* total imported energy embodiment fluxes
764 reaches pinnacle at 48.27% in 2012. The reform of electricity system by State Grid

765 Corporation further accelerates the separation of power generation and distribution,
766 leading to the significantly increasing of energy embodied in domestic imported
767 products that used to domestic exports. Besides, for rapidly developing *Manufacture*
768 *of Communication Equipment, Computer and Other Electronic Equipment Sector*,
769 headquarters' migration of giant companies and uniform sales businesses' transferring
770 from sub-companies to headquarters also lead to great changes to the energy use
771 profiles along the global supply chain.

772 Our results prove headquarter effect's vital influence on reshaping Beijing's
773 energy trade profiles. They could support significant references for policy makings
774 under the background of the intensifying headquarter effect. Based on the accelerating
775 separation of upstream manufacturing bases and downstream sales market induced by
776 the headquarter effect, environmentally sound technology diffusion and clean energy
777 financing along the supply chain for production base are encouraged to realize greater
778 cooperative engagement in overall energy conservation. Considering headquarters'
779 ability of redistributing energy resources accumulated along the global supply chain
780 to downstream economies, a series of policy suggestions have been proposed to help
781 realize more rationally planning for cities' energy use dominated by headquarter effect
782 as well as collective and inclusive governance of energy supply chain. Concrete
783 policy implications include selecting suppliers with low energy consumption
784 technologies, choosing downstream distributors with less energy consumption,
785 sharing of information among headquarters and sub-companies along the supply chain
786 to prevent energy excessive use induced by malicious competition among regional

787 subcompany and achieve optimal energy allocation nationwide. For different sectors
788 with distinct characteristics of energy use influenced by headquarter effect,
789 headquarters are suggested make full use of knowledge spillover among different
790 sectors and create sectoral standards that use incentives or sanctions to help energy
791 conservation across the whole supply chain. Besides, the framework proposed in this
792 work could also be applied to investigate other urban economy's evolution of energy
793 embodiment fluxes.

794

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799 **References**

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