



Energy Level Engineering in Transition-Metal Doped Spinel-Structured Nanosheets for Efficient Overall Water Splitting†

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Received 00th January 20xx,
Accepted 00th January 20xx

DOI: 10.1039/x0xx00000x

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Unraveling the role of transition-metal doping on affecting the native spinel-structured nanosheets' water splitting remains a grand challenge. In this work, a series of spinel-structured nanosheets wrapped hollow nitrogen-doped carbon polyhedrons was constructed, and doped transition-metal domains were deliberately introduced on the surface. Theoretical investigations show that their energy level can be finely tuned *via* direct transition-metal doping engineering. As a prototype, Fe-doped NiCo₂O₄ nanosheets wrapped hollow nitrogen-doped carbon polyhedron (Fe-NiCo₂O₄@HNCP) exhibits outstanding bifunctional electrocatalytic performances with low overpotentials ($\eta = 270$ mV for OER, $\eta = 84$ mV for HER), low Tafel slopes ($b = 42$ mV dec⁻¹ for OER, $b = 47$ mV dec⁻¹ for HER), and high durability. The enhanced performance is attributed to the synergistic effects of energy level matching for electron transfer, and partial charge delocalization-induced rich active sites for reactant adsorption *via* thermodynamic and kinetic acceleration. This work may open a new pathway to design highly active and stable transition-metal doped electrocatalysts by manipulated energy levels for efficient overall water splitting.

Introduction

As Water electrolysis has been regarded as a promising approach to split water into molecular hydrogen (H₂), a clean energy carrier for both stationary power and transportation.¹⁻⁴ To expedite the kinetics of water electrolysis, advanced electrocatalysts are always needed to minimize the overpotentials for both hydrogen evolution and oxygen evolution reactions (HER and OER).⁵⁻⁹ To date, platinum-group metals and noble metal oxides (such as iridium oxide and ruthenium oxide) display unbeatable electrocatalytic activity to drive HER and OER.^{10,11} However, the scarcity and high cost of precious noble metals make it necessary to search for low-cost ideal replacements with low overpotential, small Tafel slope and high exchange current density for sustainable

electrocatalysis.¹²

Recently, metal oxides (MO_x; M = Ni, Co, Zn, Cu, Fe, Mn) as electrocatalysts have attracted great interest for water splitting due to their efficient adsorption towards reaction intermediates.¹³⁻¹⁵ To break their confined sluggish kinetics for water splitting, the nanostructure and composition of MO_x-based catalysts should be optimized to expose the largest extent active sites. For example, an abundance of novel nanostructures have been put forward, such as Co₃O₄/NiCo₂O₄ double-shelled nanocages,¹⁶ hierarchical NiCo₂O₄ hollow microcuboids,¹⁷ cobalt(II) oxide nanorods,¹⁸ and ultrathin spinel-structured nanosheets.¹⁹ All these structures display extraordinary electrocatalytic activity for water splitting. Unfortunately, nanostructured MO_x composites still suffer from poor thermodynamic process due to their large bandgap and low electrical conductivity, thus attracting other ways to modulate their electrocatalytic properties. Learning from the transition-metal centered protein matrix of enzymes in nature, some functional artificial analogues, such as transition-metal doped metallic oxides/sulfide/carbide and single atom dispersed systems, have been prepared, which also show modified electronic density around the doped centers.^{20,21} Therefore, it may be an efficient strategy to meet the reaction conditions required for water splitting by tailoring the energy level of MO_x-based catalysts.

By using NiCo₂O₄ as a typical example, the band structures of a series of transition-metal doped NiCo₂O₄ (TM-NiCo₂O₄) are simulated by density functional theory (DFT) calculation. After the transition-metal doping engineering in pristine NiCo₂O₄, the energy levels of TM-NiCo₂O₄ were shifted to proper positions with much lower applied energy/overpotential for

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†Electronic Supplementary Information (ESI) available: Optimized crystal structures, SEM images, TEM images, schematic illustration, XRD patterns, AFM images, TGA profiles, overpotentials and TOF values, cyclic voltammograms, calculated adsorption energy, charge density distribution, calculated DOS, XPS spectra, polarization curves, Tafel curves, and a comparison of electrocatalytic activities for various catalysts. See DOI: 10.1039/x0xx00000x

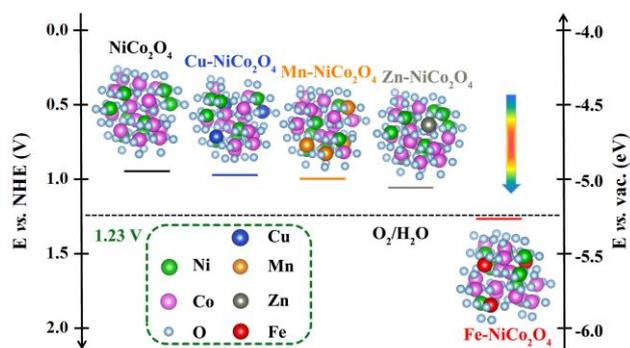


Fig. 1 Calculated band structure diagram for pristine NiCo₂O₄, Cu-NiCo₂O₄, Mn-NiCo₂O₄, Zn-NiCo₂O₄, and Fe-NiCo₂O₄, compared with OER related energy levels.

electron transfer, thus indicating TM-NiCo₂O₄ are promising electrocatalysts for OER (Figure 1). Particularly, here we find that iron atom (Fe) is the most suitable dopant to modulate the electronic structure of NiCo₂O₄ for better energy level of Fe-NiCo₂O₄ (Figure S1).

Inspired by the above-mentioned advantages, a series of transition-metal doped NiCo₂O₄ nanosheets wrapped hollow N-doped carbon polyhedrons (TM-NiCo₂O₄@HNCP, TM = Fe, Zn, Cu, and Mn), are synthesized by using in-situ polymerization for the synthesis of polyaniline polyhedron, acid-etching for removal of rhombic dodecahedral zeolitic imidazolate framework-67 (ZIF-67) core, and hydrothermal reaction for uniform dispersion of TM-NiCo₂O₄ nanosheets. The doping engineering is beneficial to tailoring the energy levels of NiCo₂O₄ nanosheets into lower onset energy levels for electrocatalysis and delocalizing the charge partially around the transition-metal atoms on the very surface of TM-NiCo₂O₄. Especially, Fe-NiCo₂O₄@HNCP exhibits better electrochemical activity towards water splitting, which is attributed to the 3d electron configuration of partially delocalized charge in Fe-NiCo₂O₄ with increased active sites, that interact well between Fe-NiCo₂O₄ nanosheets and HNCP support with enhanced interfacial charge transfer. Moreover, we have proved that this transition-metal doping engineering could be extended to other spinel-structured nanosheets, thus providing a general strategy for boosting highly efficient water splitting performance.

Experimental

Synthesis of hollow nitrogen-doped carbon polyhedron

20 μ L of aniline monomer were subsequently added into 100 mL of ZIF-67 dispersion (1 mg mL⁻¹) under sonication. Then, 0.95 g of (NH₄)₂S₂O₈ dissolved in 30 mL of deionized water was added, and stirred overnight. The resulting precipitates were washed with deionized water and dried at 60 °C and are denoted as ZIF-67@PANI. For the removal of ZIF-67 template, ZIF-67@PANI was stirred in HCl solution (1 mol L⁻¹) for 6 h at room temperature, thus obtaining hollow PANI polyhedron. The hollow PANI polyhedron was placed in a tube furnace, heated to 800 °C with a ramp rate of 5 °C min⁻¹, and

kept for 3 h in N₂ flow, to yield hollow nitrogen-doped carbon polyhedron (HNCP).

Synthesis of transition-metal doped NiCo₂O₄@HNCP (TM-NiCo₂O₄@HNCP)

For the preparation of different TM-NiCo₂O₄@HNCP samples, 110 mg of Ni(NO₃)₂•6H₂O, 221 mg of Co(NO₃)₂•6H₂O, and 560 mg of methenamine (HMT) were added into 30 mL of ethanol/water (v:v = 1:1) solution with 6×10^{-5} mol of the corresponding metal ion from FeCl₂, Zn(NO₃)₂•6H₂O, Cu(NO₃)₂, Mn(NO₃)₂, respectively. After sonication for 10 min, 20 mg of HNCP was dispersed into the above clear solution with another 2 h of sonication. The reaction solution was transferred to a 50 mL flask, and then heated in an oil bath at 80 °C for 8 h. The product was collected by centrifugation, washed with deionized water/ethanol, and dried at 60 °C. Then, the powder was annealed in a tubular furnace at 350 °C for 2 h in a N₂ gas atmosphere with a ramp rate of 5 °C min⁻¹. For comparison, NiCo₂O₄@HNCP was synthesized using the same steps except for adding the metal salt.

Characterization

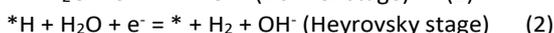
Morphology of the hybrids was observed by scanning electron microscopy (SEM, LEO 1550-Gemini) operating at 3 kV. The transmission electron microscopy (TEM) was carried out on a JEM-2100F field emission electron microscope at an acceleration voltage of 200 kV. High-resolution TEM (HR-TEM, JEOL ARM 200F) was operated at an acceleration voltage of 200 kV. Atomic force microscopy (AFM) was carried out on the Veeco DI Nano-scope MultiMode V system. X-ray diffraction (XRD) patterns were recorded on a Smartlab X-ray diffractometer (Cu K α , λ = 0.1541 nm). X-ray photoelectron spectra (XPS) were acquired by an ESCALAB MK II with Mg K α as the excitation source. The binding energies obtained in the XPS spectral analysis were corrected for specimen charging by referencing C 1s to 284.8 eV. N₂ physisorption experiments were carried out at -196 °C with 40-60 mg samples on a Quadrasorb apparatus from Quantachrome Instruments. Prior to all measurements, the samples were outgassed under vacuum at 150 °C for 20 h. Specific surface areas (SSAs) were calculated using the multi-point Brunauer-Emmett-Teller (BET) model (p/p_0 = 0.05-0.2). Total pore volumes (V_t) were determined at p/p_0 = 0.95. SSAs and V_t were calculated from the data obtained by measurements from 40-60 mg of sample. Pore size distributions were calculated using the quenched-solid density functional theory (QSDFT) method (adsorption branch kernel) for N₂ adsorbed on carbon with a slit/cylindrical pore shape at -196 °C. Thermogravimetric analysis (TGA) was conducted with a Netzsch TG 209 F1 device under a constant artificial air flow with a heating rate of 10 °C min⁻¹.

Theoretical calculation details

In this work, simulations were based on density functional theory (DFT). The Vienna ab initio simulation package (VASP) was implemented to optimize the structures and investigate their properties. The ion-electron interactions were depicted by projector augmented waves (PAW)²² with the function of Perdew, Burke and Ernzerhof (PBE)²³ based on the generalized gradient approximation (GGA) which was adopted to describe

the exchange and correlation potential. In this calculation, $5 \times 5 \times 5$ and $5 \times 5 \times 1$ Monkhorst-Pack²⁴ sampled k points was used for bulk and surface computations and a cut-off energy of 400 eV was adopted. The threshold of convergence was set to 1×10^{-4} eV and 0.05 eV/Å for the self-consistent field (SCF) and ion steps, respectively. For *d*-band center calculation, the integrating section was selected from -3 to 0 eV (vs. Fermi level), however the region lower than -3 eV gave negligible contribution as it was too far away from Fermi level. To build structures of Zn, Fe, Mn and Cu doped NiCo₂O₄, Co and Ni atoms was homogeneously replaced by heteroatoms, according to the experimentally measured composition.

Free energy diagram of HER was calculated by the equation $G = E + \text{ZPE} - TS$, where *E*, ZPE, *T* and *S* are the DFT derived energy, zero-point energy, the temperature in Kelvins and entropy, respectively. For mechanism in alkaline media, we assumed that it follows a Volmer-Heyrovsky route, in accordance with the experimentally observed Tafel slope.²⁵ The two stages of hydrogen evolution were listed as the follow equations:



The barriers of Volmer stage are estimated by the nudged elastic band (NEB) method.²⁶

Electrochemical measurements

All the electrochemical measurements were carried out on a CHI660B electrochemical workstation (CH Instruments, Inc., Shanghai) with a standard three-electrode system at room temperature (25 °C).^{27,28} A glassy carbon electrode (GCE) 4 mm in diameter was used as the support for the catalysts. In brief, 4 mg of catalyst and 30 μL Nafion solution (5 wt%) were dispersed in 1 mL water/isopropanol solution (3:1 v/v) and sonicated for 40 min to form a homogeneous ink. Then, 5 μL of the ink was loaded onto the surface of GCE and dried at room temperature. The OER and HER performances were evaluated in N₂-saturated 1.0 M KOH and N₂-saturated 1.0 M KOH solutions, respectively, by using a Ag/AgCl electrode as the reference and a graphite rod as the counter electrode. To examine the electrocatalytic activity of the catalysts, polarization curves was obtained by using linear sweep voltammetry (LSV) with a scan rate of 5 mV s⁻¹. Cyclic voltammetry (CV) was conducted from 0.2 to 0.25 V vs. Ag/AgCl to investigate the capacitance and roughness factors. The stability of the electrocatalyst was investigated by a multi-current step test. All catalytic potentials in this work were referenced to a reversible hydrogen electrode (RHE) by the equation:

$$E_{\text{RHE}} = E_{\text{Ag/AgCl}} + 0.059\text{pH} + E_{\text{Ag/AgCl}}^0 \quad (E_{\text{Ag/AgCl}}^0 = 0.197 \text{ V}) \quad (3)$$

The turnover frequency (TOF; s⁻¹) for OER was calculated with the following equation:

$$\text{TOF} = I/(4Fn) \quad (4)$$

The TOF for HER was calculated with the following equation:

$$\text{TOF} = I/(2Fn) \quad (5)$$

Where *I* is the current (A), *F* is the Faraday constant (C mol⁻¹), *n* is the number of active sites (mol). The factors of 1/4 or 1/2 are the corresponding electron transfer numbers.

Results and discussion

The synthesis process for making Fe-NiCo₂O₄@HNCP is shown in overview (Figure 2a). ZIF-67 was fabricated (Figure S5) as a sacrificial template.²⁹ After an in-situ polymerization process, a thin layer of polyaniline was uniformly covered on the surface of ZIF-67 (Figure S6). The hollow polyaniline polyhedron is generated after removal of the ZIF-67 template by acid etching, as illustrated in Figure S7. After one-step pyrolysis, hollow N-doped carbon polyhedron (HNCP) was obtained (Figure 2b) and the corresponding XRD pattern is displayed in Figure S8, which is regarded as an ideal matrix for further solution co-deposition of iron-doped nickel-cobalt layered double hydroxides (Fe-NiCo LDH) nanosheets (Figure S9). Finally, Fe-NiCo₂O₄@HNCP (Figure 2c) is successfully obtained after heat treatment to break the hydroxide structure. As shown in Figure 2d, ultrathin Fe-NiCo₂O₄ nanosheets with thickness of ~ 8.0 nm (Figure S10) are anchored on the surface of HNCP and form an integral hollow polyhedron of Fe-NiCo₂O₄@HNCP. No large clusters/nanoparticles are observed on the surface of Fe-NiCo₂O₄ nanosheets from the TEM images, which rules out the possibility of forming heterogeneous iron oxide compounds. The HRTEM image of Fe-NiCo₂O₄@HNCP (Figure 2e) reveals fringe spacings of about 0.23 nm, corresponding to the (311) plane of the spinel structured NiCo₂O₄, which indicates a negative effect towards its crystalline structure after iron doping. Energy-dispersive X-ray spectroscopy (EDS) elemental mapping images reveal that Fe element is evenly distributed over the entire Fe-NiCo₂O₄@HNCP (Figure 2f). The X-ray diffraction (XRD) patterns also show no other crystal phases except NiCo₂O₄ for both Fe-NiCo₂O₄@HNCP and

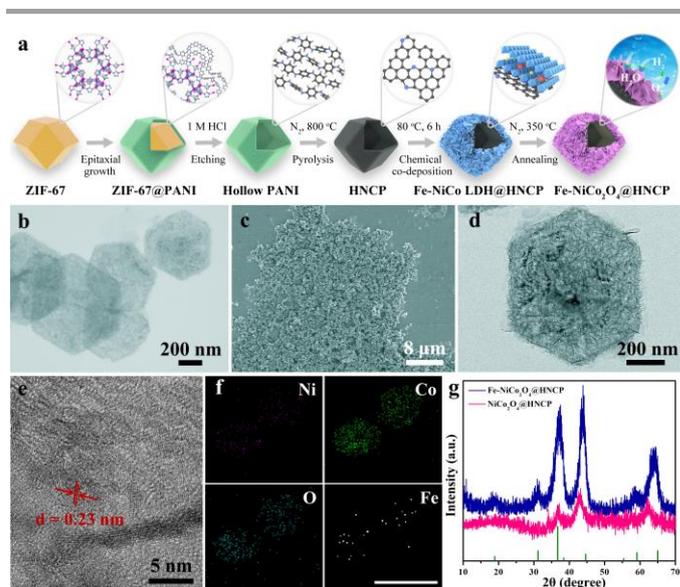


Fig. 2 (a) Schematic illustration of the synthesis process of Fe-NiCo₂O₄@HNCP. (b) TEM image of hollow nitrogen-doped carbon polyhedron. (c) SEM, (d) TEM, and (e) HRTEM images of Fe-NiCo₂O₄@HNCP. (f) Elemental mappings of Ni, Co, O, and Fe in Fe-NiCo₂O₄@HNCP. The bar length is 1 μm. (g) XRD patterns of Fe-NiCo₂O₄@HNCP and NiCo₂O₄@HNCP.

NiCo₂O₄@HNCP, proving the uniform Fe doping in the atomic structure of NiCo₂O₄ nanosheets. Six peaks, i.e. 18.8°, 31.3°, 37.2°, 44.1°, 58.7°, and 64.1°, can be well indexed to (111), (220), (311), (400), (511), and (440) planes of spinel-structured Fe-NiCo₂O₄ and NiCo₂O₄ (JCPDS card no. 73-1702).

The pore structure analysis on Fe-NiCo₂O₄@HNCP was characterized by nitrogen adsorption-desorption. As shown in Figure 3a, the Fe-NiCo₂O₄@HNCP displays a typical type IV isotherm with a distinct hysteresis loop, which indicates an abundant mesoporous structure (Figure 3b). The Brunauer-Emmett-Teller (BET) specific surface area and total pore volume of Fe-NiCo₂O₄@HNCP are 116 m² g⁻¹ and 0.2 cm³ g⁻¹, respectively, with mesopores of diameter mainly concentrated at 33 nm. Compared with the lower specific surface area (8.7 m² g⁻¹) and total pore volume (0.026 cm³ g⁻¹) of bulk Fe-NiCo₂O₄, the high porosity of Fe-NiCo₂O₄@HNCP is beneficial for electrolyte adsorption and charge transport for electrocatalysis. X-ray photoelectron spectroscopy (XPS) was used to study the valence states and bonding of Fe-NiCo₂O₄@HNCP and NiCo₂O₄@HNCP. As shown in Figure 3c, the peaks at 711.6 eV and 725.4 eV with a peak separation of 13.8 eV in the Fe 2p spectrum, are typical for Fe³⁺ species, further confirming the efficient doping of Fe³⁺ in NiCo₂O₄ nanosheets.^{30,31} The amount of Fe incorporation in Fe-NiCo₂O₄ nanosheets is calculated as 4.65 atom %. The obvious negative shifts of the binding energies of Co 2p (Figure 3d) and Ni 2p_{3/2} (Figure 3e) in Fe-NiCo₂O₄@HNCP are ca. 0.65 eV and 0.56 eV, respectively, compared with those of NiCo₂O₄@HNCP. It indicates the increased electronic interactions between Fe and Ni/Co elements, which are caused by the enhanced charge delocalizations in NiCo₂O₄ nanosheets after Fe doping. This enhanced surface electronic property is beneficial for strong interactions between the catalyst and electrolyte, as well as charge mobility during electrocatalysis. The N 1s spectrum (Figure 3f) displays three peaks corresponding to N-6 (pyridine-like nitrogen atom) at 399.2 eV, N-5 (pyrrolic-like nitrogen atom) at 399.7 eV, and N-Q (quaternary nitrogen atom) at 400.3 eV. The nitrogen atoms in the outer layer of hollow nitrogen-doped carbon polyhedron is beneficial for bonding Fe-NiCo₂O₄ nanosheets and maintaining structural integrity. Meanwhile, the highly active nitrogen atoms on the inner wall of HNCP can contact with electrolyte directly, to split water into hydrogen and oxygen efficiently.

To illustrate the role that transition-metal doping plays in the OER and HER processes, the fabricated Fe-NiCo₂O₄@HNCP, NiCo₂O₄@HNCP, and pristine NiCo₂O₄ catalysts were tested in a three-electrode electrochemical cell in 1.0 M KOH solution. Figure 4a shows the polarization curves of all samples. This clearly show the better OER activity of Fe-NiCo₂O₄@HNCP with a lower overpotential (η) of 0.27 V than those of NiCo₂O₄@HNCP (η = 0.34 V) and pristine NiCo₂O₄ (η = 0.38 V). The overpotential required to drive a high current density of

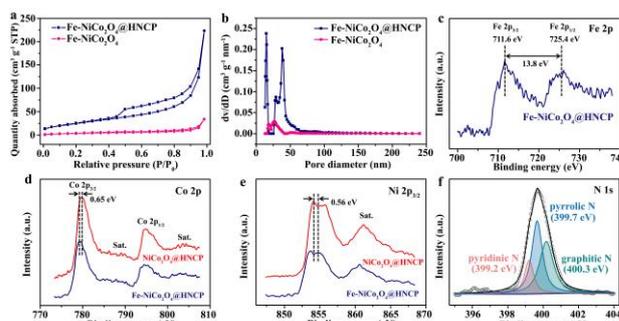


Fig. 3 (a) N₂ adsorption-desorption isotherms, and (b) the corresponding pore size distribution plots of Fe-NiCo₂O₄@HNCP and NiCo₂O₄@HNCP. (c) Fe 2p spectrum of Fe-NiCo₂O₄@HNCP. (d) Co 2p, and (e) Ni 2p spectra of Fe-NiCo₂O₄@HNCP and NiCo₂O₄@HNCP, respectively. (f) N 1s spectrum of Fe-NiCo₂O₄@HNCP.

10 mA cm⁻² is 0.30 V for Fe-NiCo₂O₄@HNCP, which is also the smallest value among the four samples shown in Figure 4a. The turnover frequency (TOF) value of Fe-NiCo₂O₄@HNCP is calculated to be 0.0883 s⁻¹ at the overpotential of 350 mV (Figure S12a), which is 16.4 and 58.9 times higher than those of NiCo₂O₄@HNCP (0.0054 s⁻¹) and pristine NiCo₂O₄ (0.0015 s⁻¹), respectively. Furthermore, the linear portions of Tafel plots (Figure 4b) were fitted to the Tafel equation ($\eta = a + b \log j$, where j and b are current density and Tafel slope, respectively), revealing that the Fe-NiCo₂O₄@HNCP possesses a smaller Tafel slope (42 mV dec⁻¹) than NiCo₂O₄@HNCP (56 mV dec⁻¹) and pristine NiCo₂O₄ (70 mV dec⁻¹), respectively. It indicates more rapid OER rates for Fe-NiCo₂O₄@HNCP. The overpotential and Tafel slope of Fe-NiCo₂O₄@HNCP are also favorable compared to most recently reported earth-abundant OER electrocatalysts (Table S2). We hypothesize that the Fe doping and hollow N-doped carbon polyhedron play crucial roles in improving the electrocatalytic activity of NiCo₂O₄ toward OER. This could be attributed to the fact that proper Fe doping is beneficial to modulating the energy level of NiCo₂O₄ with partially delocalized charge.^{32,33} Meanwhile, the favorable connection between highly conductive HNCP and NiCo₂O₄ can also boost its interfacial electronic conductivity. Attributing to the above-mentioned thermodynamic and kinetic superiority, we also investigated the HER performance of Fe-NiCo₂O₄@HNCP in 1.0 M KOH solution. As the polarization curves shown in Figure 4c, Fe-NiCo₂O₄@HNCP exhibits small overpotentials of 84 mV and 124 mV at current densities of 1 and 10 mA cm⁻², respectively. Meanwhile, the TOF value of Fe-NiCo₂O₄@HNCP is calculated to be 0.39 s⁻¹ at an overpotential of 200 mV (Figure S12b). The excellent HER activity of Fe-NiCo₂O₄@HNCP is further proved by its low Tafel slope. Generally, there are three possible pathways involving HER process in alkaline media, referred to as the Volmer, Heyrovsky, and Tafel reactions.^{34,35}

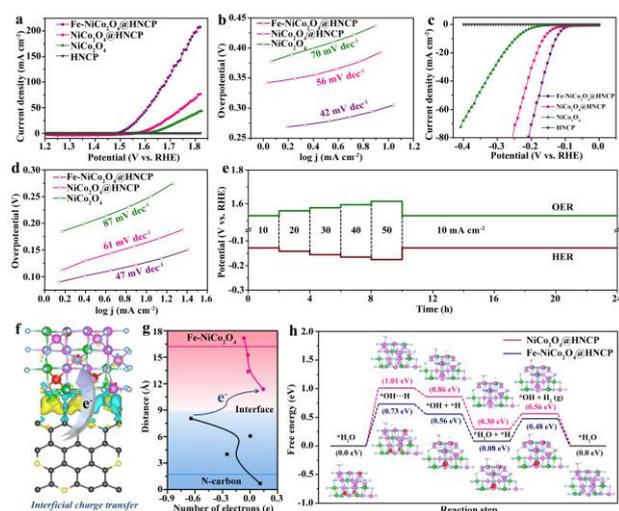
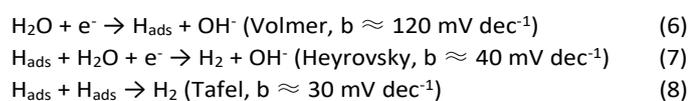


Fig. 4 (a) Polarization curves, and (b) Tafel curves of Fe-NiCo₂O₄@HNCP and the compared samples in 1.0 M KOH solution for OER with a scan rate of 5 mV s⁻¹. (c) Polarization curves, and (d) Tafel curves of Fe-NiCo₂O₄@HNCP and the compared samples in 1.0 M KOH solution for HER with a scan rate of 5 mV s⁻¹. (e) Stability tests of Fe-NiCo₂O₄ at varied current densities for both OER and HER processes. (f) Charge density distribution of Fe-NiCo₂O₄@HNCP around the interface. (g) Bader charge analysis of average atoms near the interface of N-carbon and Fe-NiCo₂O₄. (h) Calculated free energy diagram of the HER on Fe-NiCo₂O₄, and NiCo₂O₄, respectively.



Depending upon the rate-limiting step, the above three pathways can be separated into two mechanisms (Volmer-Heyrovsky and Volmer-Tafel). As shown in Figure 4d, the Tafel value of Fe-NiCo₂O₄@HNCP is 47 mV dec⁻¹, which demonstrates it proceeded *via* a Volmer-Heyrovsky proceeded mechanism. The HER performance of Fe-NiCo₂O₄@HNCP is much more outstanding than most of Ni(Co)-based electrocatalysts (Table S3), even approaching to that of metal phosphides (such as NiCoP,³⁶ CoPS,³⁷ CoP³⁸) in acidic electrolyte. To value the stability of the Fe-NiCo₂O₄@HNCP, a series of current densities (10, 20, 30, 40, and 50 mA cm⁻²) were sequentially carried out for 10 h for both OER and HER (Figure 4e). Fe-NiCo₂O₄@HNCP exhibits superior durability with the overpotential showing almost no change under various current densities. Furthermore, the overpotential renews rapidly after reverting the current density from the high value of 50 to 10 mA cm⁻², and prevails over an additional 14 h test. It indicates an excellent stability of Fe-NiCo₂O₄@HNCP for water splitting under high current densities.

For further insights into the excellent water splitting ability of Fe-NiCo₂O₄@HNCP, DFT calculations were applied to illustrate the unique synergistic structure-property relationship between the electronic structure and rich active sites *via* the perspectives of thermodynamic and kinetic acceleration. From

the thermodynamic view, the energy level of pristine NiCo₂O₄ can be tuned properly by transition-metal doping engineering (especially, Fe doping) as mentioned in Figure 1, leading to much lower applied overpotential/energy for water splitting. Meanwhile, the delocalized charge in Fe-NiCo₂O₄ makes it a “charge-rich” phase to activate the electrocatalytic property. To go further, the model of Fe-NiCo₂O₄@HNCP is built by aligning optimized Fe-NiCo₂O₄ with highly conductive nitrogen-doped carbon (Figure 4f and S14). As shown in Figure 4g, the charge density difference indicates that the electrons transfer from the nitrogen-doped carbon support to partially charge-delocalized Fe-NiCo₂O₄ component, making the *d*-orbital of Ni/Co/Fe cations increasing electronic states around the Fermi level. As previously reported, the riched *d*-orbital electrons are significant for the acceleration towards hydrogen evolution reaction.³⁹ As a result, the increased electronic states induced by the HNCP lead to enhanced HER performance by increasing the binding strength between catalyst and H. Secondly, from the perspective of kinetic acceleration, the Fe-NiCo₂O₄ nanosheets are anchored on the surface of hollow nitrogen-doped carbon polyhedron, which provides a higher specific surface area with more active sites for electrolyte adsorption compared with aggregated NiCo₂O₄ bulk. Meanwhile, the charge delocalization around Ni/Co/Fe cations can outspread the effective active area, which is equivalent to increase the number of active sites of Fe-NiCo₂O₄@HNCP after Fe doping. As demonstrated by the Gibbs free energy diagrams (Figure 4h), the energy barrier (ΔG) of Fe-NiCo₂O₄@HNCP for HER is much lower than that of NiCo₂O₄@HNCP, which includes four intermediate states: (1) adsorption of H₂O (*H₂O, ΔG_1); (2) dissociation of water to form adsorbed H and OH (*OH + *H, ΔG_2); (3) structural adjustment after getting an H atom to form adsorbed H₂O and H (*H₂O + *H, ΔG_3); (4) combination of *H with proton from adjacent *H₂O to generate adsorbed OH and H₂ (g) (*OH + H₂ (g), ΔG_4). Detailed investigations on the Gibbs free energies reveal that the Fe-NiCo₂O₄@HNCP shows the optimal level for H adsorption step with lower $\Delta G_2 = 0.56$ eV and activation energy (AE) of 0.73 eV, compared with those of NiCo₂O₄@HNCP ($\Delta G_2 = 0.86$ eV, AE = 1.01 eV). The calculated ΔG_2 values can be correlated with their electronic structures, which can reveal the origin of their reactivity *via* the *d*-band center theory (Figure S15).⁴⁰ Generally, the catalyst with a low *d*-band position (such as NiCo₂O₄ in this case, $\epsilon_{d,1} = -1.15$ eV), has weak H adsorption; however, for the catalyst with a high *d*-band position (such as Fe-NiCo₂O₄ in this case, $\epsilon_{d,2} = -1.02$ eV), the hydrogen bonding is strong for a lower value of ΔG_2 . As mentioned above, thus strong H chemisorption of the Ni(Co)-Ni(Co) bridge is beneficial to improving the HER performance. To our knowledge, the positive shift of the *d*-band center of Fe-NiCo₂O₄ is caused by the partially delocalized charge from Fe atom to the adjacent Ni/Co atom, which has been correlated with the XPS results which showed negatively shifted binding energies of Co 2p and Ni 2p_{3/2} (Figure 3d and 3e). In spite of a slightly higher energy barrier of H₂ desorption for Fe-NiCo₂O₄@HNCP ($\Delta G_4 = 0.40$ eV) than that 0.26 eV for NiCo₂O₄@HNCP, this chemisorption is not a rate-determining step during the whole HER processes. Therefore, it is an

efficient strategy to boost the water splitting ability of NiCo₂O₄ nanosheets, by combination of transition-metal doping engineering and hollow heteroatom-doping carbon shell construction from both thermodynamic and kinetic viewpoint.

To further confirm the positive effect of the transition-metal doping engineering on the water splitting process, various other transition-metals, such as Cu, Mn, and Zn, were applied to replace Fe for synthesizing Cu-NiCo₂O₄@HNCP, Mn-NiCo₂O₄@HNCP, and Zn-NiCo₂O₄@HNCP. Their structures are reported in the Supporting Information (Figure S16-S18). Obvious negative shifts for the binding energies of both Co and Ni elements were observed (Figure S18d and S18e), mainly originating from the partially delocalized charge from the transition metals (Cu, Mn, and Zn) to Ni/Co elements (Figure S2-S4). As a result, TM-NiCo₂O₄@HNCP catalysts showed lower overpotentials and smaller Tafel slopes than the corresponding NiCo₂O₄@HNCP, demonstrating the important role of transition-metals in the water splitting process (Figure S19).

Furthermore, the successful manipulation of water splitting activity of TM-NiCo₂O₄@HNCP inspires us to reveal the positive effect of transition-metal doping engineering towards other spinel-structured nanosheets. Therefore, by taking Fe as an example of a transition metal, all samples doped with Fe show lower overpotentials, higher current densities, smaller Tafel slopes and larger TOF values for both OER and HER, than the corresponding catalysts without transition-metal doping (Figure 5). These results demonstrate the positive role of transition-metal doping engineering for spinel-structured nanosheets in the water splitting process, as a result of the partially delocalized charge in the spinel-structured nanosheets.

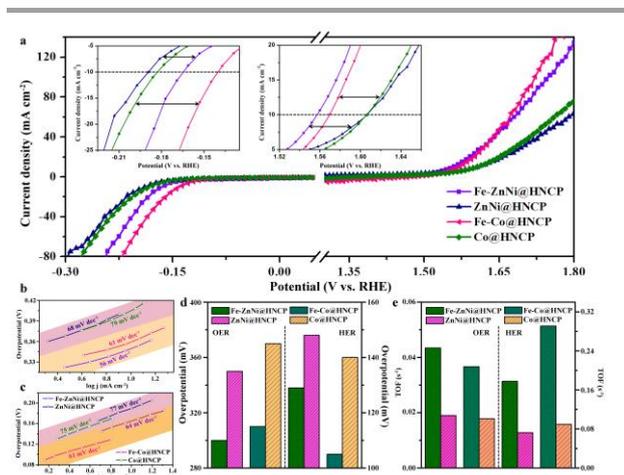


Fig. 5 (a) Polarization curves of the Fe-doped spinel-structured nanosheet@HNCP for both oxygen evolution reaction and hydrogen evolution reaction. Inset: enlargement of the region near the onset. The related Tafel plots for (b) OER, and (c) HER, respectively. (d) Comparison of overpotentials of various samples at the current density of 1 mA cm⁻² for both OER and HER. (e) Comparison of TOF values of various samples for OER at $\eta = 350$ mV, and HER at $\eta = 200$ mV, respectively.

Conclusions and outlook

In summary, we have uncovered that transition-metal doping engineering is an efficient method to promote the electrocatalytic performance of spinel-structured nanosheets. Our results demonstrate that partially delocalized charge on both the Fe-NiCo₂O₄ surface and the interface between Fe-NiCo₂O₄ and HNCP support can significantly boost the water splitting performance. Taking Fe-NiCo₂O₄@HNCP as a model system, the fundamental synergistic relationship between electronic structure and rich active sites is clearly revealed *via* the perspectives of thermodynamic and kinetic acceleration during the electrocatalytic process, by combination of experimental analysis and DFT calculation. Fe-NiCo₂O₄@HNCP exhibits low overpotentials and small Tafel slopes of $\eta = 270$ mV and $b = 42$ mV dec⁻¹ for OER, and $\eta = 84$ mV and $b = 47$ mV dec⁻¹ for HER, respectively, as well as robust stability, implying its superiorities as a bifunctional electrocatalyst. Furthermore, the rule of transition-metal doping engineering can be also applied to other spinel-structured nanosheets. Therefore, this work demonstrates the energy level control with partially delocalized charge *via* transition-metal doping accounts for promoted water splitting process from both experimental and theoretical views, which provides guidelines for the future design of electrocatalysts.

Acknowledgements

We are really grateful for the financial support from the National Natural Science Foundation of China (51433001, 21674019, 21604010), the Science and Technology Commission of Shanghai Municipality (16520722100), the Program of Shanghai Academic Research Leader (17XD1400100), the "Chenguang Program" supported by Shanghai Education Development Foundation and Shanghai Municipal Education Commission (16CG39) and Engineering and Physical Sciences Research Council (EPSRC, EP/L015862/1). The computational center of USTC is acknowledged for computational support.

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