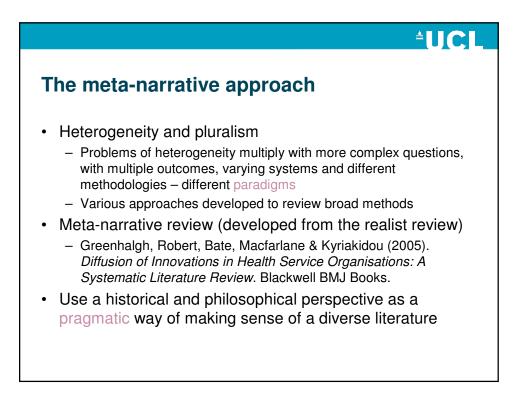


#### ≜ IC ACADEMIA AND CLINIC 20 THE SLIGHT SURPRISE OF INTEGRATION □ FLIS HENWOOD University of Brighton Not just heterogeneity, not just mixed methods, but incommensurab been many integration efforts. Such efforts typically include some or all of the four principle classes of hospital-based systems: electronic patient records, laboratory systems, radiology systems and patient administrative systems. In The article explores information and comi taboratory systems, radiology systems and patient administrative systems. In this study, we trace the implementation process during most of 2004 at the University Hospital of North Norway, where these systems were part of a larger replacement project. We analyze the images and visions of order and perfection serving as a foundation for the decision to replace the existing IT portfolio. Furthermore, we analyze the manner and form in which unintended explores how gender s combine to produce development of elect services. In particular consequences of the integrated solutions appear and, finally, how the very act of integration may indeed produce rather than curb disorder. As a result, a lack of integration of any reasonably complex information system is an computers, seeing IT

immanent feature.

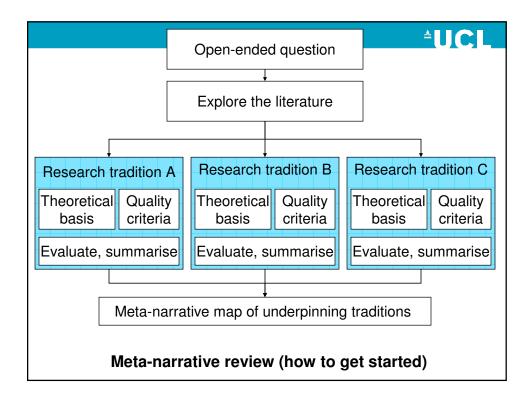
philosophy of midwife



#### **UCI**

Key questions (from Kuhn, "The structure of scientific revolutions", 1962)

- What research teams have researched this area?
- How did they CONCEPTUALISE the problem?
- What THEORIES did they use to link problem with potential causes and impacts
- What METHODS did they define as 'rigorous' and 'valid'?



#### **UCI**

# Meta-narratives on the EPR in an organisational context

- Health information systems (based in health informatics and EBM, literature generally covered in Cochrane-style reviews)
- Health services research (in the biomedical literature, but focus on change management)
- Patient safety (focus on error)
- Computer-supported cooperative work (developed from humancomputer interaction)
- Information systems positivist approaches
- Information systems interpretivist approaches
- Information systems technology-in-practice approaches (chiefly Orlikowski's technology structuration)
- Critical sociology (feminist and Foucauldian)
- Actor-network theory (recursive, post-structuralist approach, including work of Marc Berg and recent papers from Norway)

	<b>≜UCL</b>
<ul> <li>Health information systems</li> <li>Hopeful literature</li> <li>Technological determinism &amp; utopianism</li> <li>System as thack box'</li> <li>Little more than hprovice to a socio-technical perspection</li> <li>Information systems</li> <li>'Conventional' IS research is positivist: focus on model and 'resistance'</li> <li>Practice-based IS research is interpretivist: Orlikowksi's technology structuration, based on Giddens' structuration theory</li> </ul>	<ul> <li>CSCW</li> <li>EPR not container of facts but tool supporting work.</li> <li>Different healthcore practitioners doudifferent work subsected different records</li> <li>Grunelenges trea of an 'agri sable record</li> <li>ANCULATION</li> <li>ANCULATION</li> <li>Beynd sualism of reality vs. resurd-asmodel</li> <li>Different how codes &amp; categories tage interpretation and use of technologies</li> </ul>

## <sup>•</sup>UCL

#### Silos or interrelated?

Silos

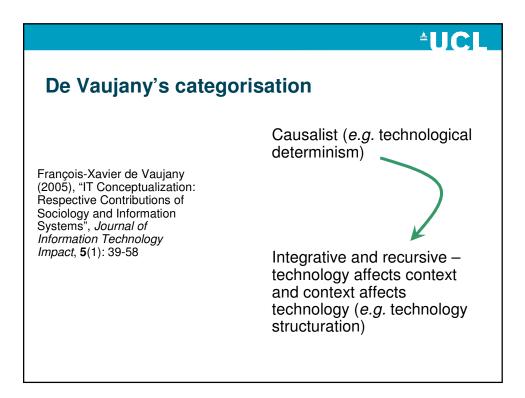
- Most health informatics
   literature ignores socio-technical
   perspectives
- Technology structuration largely

   US organisational sociologists and doesn't cite/is mostly not cited by European critical sociologists

Not silos

- Biomedicine meets socio-technical approaches
  - Cross-disciplinary appeals (Pratt et al.)
- 'Multilingual' researchers (*e.g.* Berg) Socio-technical approaches aligning
- CSCW and STS have common roots in ANT, Zuboff *etc.*
- Links between CSCW and STS over the years (*e.g.* Suchman)
- Coming together of CSCW, STS and IS with newer researchers (*e.g.* Ellingsen)
- Østerlund draws on Orlikowski and Berg + brings in social psychology

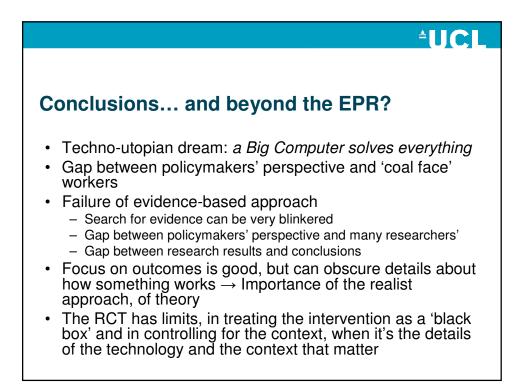
Berg & Bowker (1997), Sociol Quart, **38**: 513-37 Berg (1999), Comp Supp Coop Work, **8**: 373-401 Berg (2003), Methods Inf Med, **42**: 337-44 Ellingsen & Munkvold (2007), Int J Integrated Care, **7** Østerlund (2004), J Center Inf Studies, **5**: 35-43 Pratt, Reddy, McDonald et al. (2004), J Biomed Inform, **37**: 128-37 Suchman (1994), Comp Supp Coop Work, **2**: 21-39



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#### Synthesis: A set of tensions

- EPR as tool or container vs EPR as actor
- Cognitive view of the human subject (user as an information-processor or decision-maker) vs. relational view (user defined primarily by their position within a social/socio-technical system)
- Context as setting within which EPR is implemented vs context as the EPR-in-use
- Clinical work as decision-making vs clinical work as situated practice; and knowledge as transferable facts vs knowledge as information-incontext
- Process of change: logic of determinism vs logic of opposition
- Success as objectively and prospectively defined vs success as socially negotiated and context-specific
- Scale: bigger the better vs small is beautiful



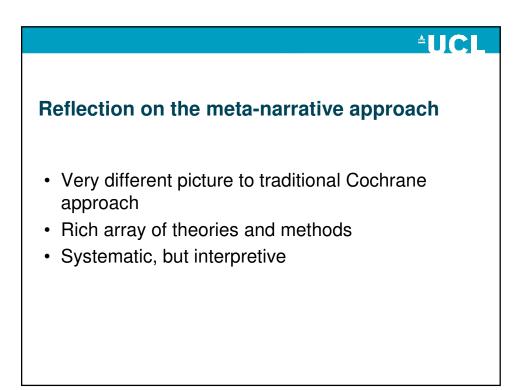
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#### Or, as someone else recently put it...

• Anderson, Brown, Dowty, Inglesant, Heath & Sasse (2009), *Database State*, Joseph Rowntree Reform Trust, p. 47:

"We also need to wean Government off the idea that IT projects can substitute for effective policy action. For too long, ministers have used IT as a displacement activity. IT must rather be seen as just one of the tools of modern management; and often not be the most important tool (so neither ministers nor voters should expect too much).

"To paraphrase the late Roger Needham, "if you think IT is the solution to your problem, then you don't understand IT, and you don't understand your problem either."





Cite as: Potts HWW, Greenhalgh T, Bark P, Swinglehurst D, Wong G (2009). A meta-narrative review of electronic patient records. Presentation at the 2009 International Campbell Collaboration (C2) Colloquium, Oslo, Norway, May 2009. Available at

<http://www.campbellcollaboration.org/artman2/uploads/1/Pe arson\_extending\_boundaries.pdf>