

1 **Understanding and Promoting Effective Engagement with Digital Behavior Change**
2 **Interventions**

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24 Abstract

25 This paper is one in a series developed through a process of expert consensus to provide an
26 overview of questions of current importance in research into engagement with digital
27 behavior change interventions, identifying guidance based on research to date and priority
28 topics for future research. The first part of this paper critically reflects on current approaches
29 to conceptualizing and measuring engagement. Next, issues relevant to promoting effective
30 engagement are discussed, including how best to tailor to individual needs and combine
31 digital and human support. A key conclusion with regard to conceptualizing engagement is
32 that it is important to understand the relationship between engagement with the digital
33 intervention and the desired behavior change. This paper argues that it may be more valuable
34 to establish and promote ‘effective engagement’, rather than simply more engagement, with
35 ‘effective engagement’ defined empirically as sufficient engagement with the intervention to
36 achieve intended outcomes. Appraisal of the value and limitations of methods of assessing
37 different aspects of engagement highlights the need to identify valid and efficient
38 combinations of measures to develop and test multidimensional models of engagement. The
39 final section of the paper reflects on how interventions can be designed to fit the user and
40 their specific needs and context. Despite many unresolved questions posed by novel and
41 rapidly changing technologies, there is widespread consensus that successful intervention
42 design demands a user-centered and iterative approach to development, using mixed methods
43 and in-depth qualitative research to progressively refine the intervention to meet user
44 requirements.

45

46 **Introduction**

47

48 Engagement with health interventions is a precondition for effectiveness; this is a particular
49 concern for digital behavior change interventions (DBCIs), i.e., interventions that employ
50 digital technologies such as the internet, telephones and mobile and environmental sensors.¹
51 Maintaining engagement can be especially difficult when DBCIs are used without human
52 support, typically leading to high levels of dropout and ‘non-usage attrition’,^{2,3} whereby
53 participants do not sustain engagement with the intervention technologies. This paper
54 discusses current approaches to conceptualizing and measuring engagement, and considers
55 key issues relevant to promoting effective engagement.

56

57 This paper is one in a series developed through a process of expert consensus to provide an
58 overview of questions of current importance in research into engagement with DBCIs, and to
59 identify outstanding conceptual and methodological issues.¹ An international steering
60 committee invited established and emerging experts to form a writing group to contribute to
61 this process. The scope, focus and conclusions were formulated initially by the committee and
62 writing group, and then further discussed and modified with input from 42 experts
63 contributing to a multidisciplinary international workshop. As such, the paper is necessarily
64 selective and does not exhaustively review the relevant literature or propose particular models
65 or solutions, but provides a critical reflection on the state-of-the-art. The insights gained from
66 this process are summarized in the concluding table as guidance based on research to date and
67 priority topics for future research.

68

69 Some of the insights into engagement that emerged are specific to DBCIs, which have

70 features that are not shared with other forms of intervention delivery – in particular, the
71 potential to automatically record and respond to how the user is engaging with the
72 intervention. However, many of the challenges confronting DBCI use are shared with other
73 types of intervention -- for example, the need for users to engage with the behavior change.
74 Consequently, the unique potential of DBCIs to record engagement and behavior in detail
75 over time is likely to generate important new insights that have relevance to engagement with
76 other behavior change interventions.

77 **Understanding Engagement**

78

79 *Conceptualizing Engagement*

80 The term ‘engagement’ has been used in different ways in engagement research, making it
81 challenging to synthesize the models and measures that have been proposed. Some
82 researchers focus principally on engagement with digital technology, drawing on disciplines
83 such as Human-Computer Interaction, psychology, communication, marketing, and game-
84 based learning.⁴ In this approach, engagement is typically studied in terms of intervention
85 usability and usage, and factors that influence these. For example, O’Brien & Toms define
86 engagement as a quality of users’ experiences with technology; they identify dimensions of
87 challenge, aesthetic and sensory appeal, feedback, novelty, interactivity, perceived control and
88 time, awareness, motivation, interest, and affect.⁵ Other researchers approach DBCIs as a
89 specific method of delivering health interventions, viewing engagement with DBCIs as
90 similar to engagement with face to face interventions. This approach focuses on users’
91 engagement with the process of achieving positive cognitive, emotional, behavioral and
92 physiological change. It draws on evidence-based therapeutic principles (such as cognitive-
93 behavioral therapy), existing behavioral theories (such as social cognitive models) and
94 research on broader engagement processes (such as the therapeutic alliance and social

95 support). For example, key design features of DBCIs identified by Morrison et al. include
 96 social context and support, contacts with the intervention, tailoring, and self-management.⁶
 97
 98 To understand and analyze the relationship between engagement with technology and
 99 behavior change it may be helpful to distinguish between the ‘micro’ level of moment-to-
 100 moment engagement with the intervention and the ‘macro’ level of engagement and
 101 identification with the wider intervention goals, while appreciating that these are intimately
 102 linked. Figure 1 illustrates how engagement with the DBCI and the behavioral goals of the
 103 intervention may vary over time. Engagement is a dynamic process that typically starts with a
 104 trigger (e.g. recommendation by health professional or peers), followed by initial use, which
 105 may be followed by sustained engagement, disengagement or shifting to a different
 106 intervention. The timing of and relationship between the different forms of engagement will
 107 vary depending on the intervention, the user and their context.

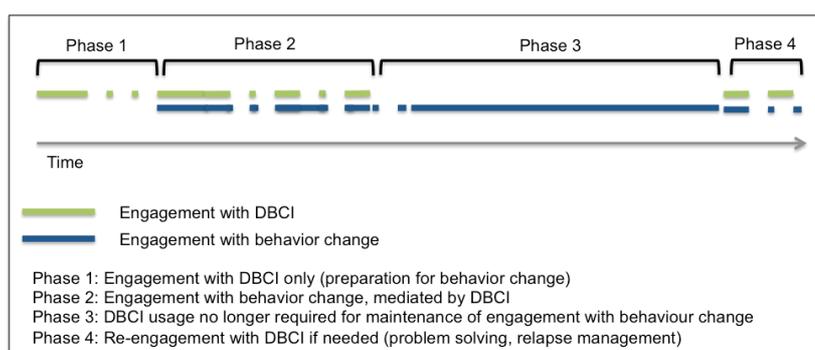


Figure 1. Illustration of the ‘micro’ and ‘macro’ levels of intervention engagement.
 Note: This hypothetical example illustrates one way in which engagement with the technology and with the behavior change could vary over time; patterns of engagement will vary widely with different interventions and individuals.

108
 109 Some engagement models attempt to encompass the full range of factors that may influence
 110 engagement with both the digital technology and the health-related behavior change. For
 111 example, the Behavioral Intervention Technology model⁷ builds on and integrates several
 112 other relevant models,⁸⁻¹¹ providing a framework for articulating the relationship between the
 113 behavioral intervention aims, elements, characteristics, and workflow and the technological

114 methods of implementing the intervention. New interdisciplinary models of engagement are
115 emerging but are largely untested; consequently, their validity is not yet established. Some
116 authors have used literature review to identify retrospectively which factors are associated
117 with success of DBCIs,^{6,12-14} but the strength of the conclusions that can be drawn is limited
118 by the correlational nature of the evidence and incomplete descriptions of the interventions.
119 Establishing which elements of these models are most influential on engagement is therefore
120 a key research priority, and new theoretical frameworks and models may need to be
121 developed (as discussed elsewhere in this issue).¹⁵ Taxonomies of features specific to DBCIs
122 (such as digital delivery methods¹⁰) may prove useful for this purpose; for example,
123 taxonomies have helped to clarify what types of supplementary support are associated with
124 positive DBCI outcomes,¹⁶ what features of computerized clinical decision support systems
125 are effective,¹⁷ and the importance of feedback in weight management DBCIs.¹⁸

126
127 User engagement is also supported, undermined or shaped by socio-contextual influences,
128 such as the role played by family members and the broader cultural setting. Comprehensive
129 models of engagement need to encompass not only individual-level user dimensions but also
130 the effects – positive and negative – of social dimensions. For example, technologies can
131 harness social support by sharing behavioral tracking and/or promoting encouragement from
132 peers,¹⁹ but some users may be less likely to commit to behavioral goals if they will be
133 publicly shared.²⁰

134
135 A crucial implication of explicitly recognizing the distinction between engagement with the
136 technological and the behavioral aspects of the intervention is that intervention usage alone
137 cannot be taken as a valid indicator of engagement. In the absence of agreed definitions and
138 well-validated theoretical models of engagement, much previous research has operationalized

139 engagement as the extent to which people use the digital intervention as intended,¹³ on the
140 assumption that usage is closely related to outcome. There are several problems with this
141 assumption. Firstly, the evidence that usage is associated with intended outcomes is mixed,
142 and largely correlational.²¹⁻²³ It is difficult to determine to what extent usage mediates
143 behavioral and health-related outcomes, as this may be confounded by common factors such
144 as higher motivation and self-regulation skills. Usage metrics also reveal little about offline
145 engagement with intervention content, which is important in interventions that require
146 homework outside the context of the digital intervention. A further complication is that
147 cessation of usage could indicate disengagement from an intervention, or could signal
148 sufficient mastery that continued access to the digital technology is no longer needed (see
149 Figure 1). Continued engagement might indicate positive, healthy engagement with the
150 intervention content or, conversely, dependence on the guidance or feedback, and thus a lack
151 of successful self-regulation. Rather than focus on ‘engagement’, it would be beneficial to
152 focus on ‘effective’ engagement that mediates positive outcomes; this may or may not require
153 sustained engagement. Effective engagement is thus defined in relation to the purpose of a
154 particular intervention, and can only be established empirically, in the context of that
155 intervention. A further consideration is that users may value different outcomes from those
156 intended by designers;²⁴ for example, a DBCI may not achieve behavior change but may
157 provide valued information, reassurance or opportunities for interaction.

158
159 In summary, a key research challenge is to conceptualize engagement more consistently,
160 comprehensively and dynamically, taking into account user experiences of the technology and
161 the social and therapeutic context. The next step is not simply to propose but to test and
162 validate models of effective engagement by demonstrating which elements of these models
163 positively influence different aspects of engagement and mediate outcomes. The following

164 section explains how the multidimensional nature of effective engagement can be captured by
 165 using complementary methods of assessment.

166

167 *Evaluating Engagement*

168

169 A range of methods is available to measure effective engagement (see Table 1) that offer
 170 complementary insights into different dimensions of engagement, and can be used at different
 171 stages of intervention development, evaluation, and implementation. These include reports of
 172 the subjective user experience, elicited by qualitative methods or questionnaires, and
 173 objective measures of technology usage, user behavior, and users' reactions to the
 174 intervention.

175 **Table 1**

176 Value of and considerations for using different methods of measuring engagement with
 177 DBCIs.

| Measure | Value | Considerations |
|------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Qualitative analysis of self-report data (optionally complemented by observational data) | Provide an in-depth interpretive account of the individual's perceptions and experiences of using a DBCI and engaging with DBCI content (both on and off-line). Can assess values and context. Useful for theory and hypothesis generation. | Subject to reporting biases, e.g. recall bias (if retrospective) and socially desirable responding. Individuals not always aware of their motives and behavior. Intrusive, time consuming to collect and analyze – so generally small, atypical samples of users. |
| Self-report questionnaires | Allow assessment of subjective perceptions of | Subject to reporting biases (see above) |

| | | |
|-----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | <p>large samples of users.</p> <p>Standardized questionnaires enable comparisons across studies.</p> <p>Convenient, can be administered online.</p> <p>Can be validated e.g. by relationship to objective measures and outcomes.</p> | <p>May lack depth.</p> <p>Individuals not always aware of their motives and behavior.</p> <p>Intrusive, can be high response burden (if many aspects of engagement assessed).</p> <p>Validity not yet established.</p> |
| Ecological Momentary Assessment (EMA) | <p>Captures experience in the moment.</p> <p>Less prone to recall bias.</p> | <p>May disrupt engagement and become an additional intervention.</p> <p>High response burden and intrusiveness, leading to missing data.</p> |
| Log(s) of system usage data (e.g. time spent on DBCI, number and type of pages visited) | <p>Reliable measure of physical use of DBCI.</p> <p>Analysis can identify usage patterns associated with better outcomes.</p> | <p>Does not measure engagement with behavior change.</p> <p>Often difficult to interpret usage patterns.</p> |
| Smartphone, mobile and environmental sensors | <p>Can automatically collect data on user behavior and context and so have high ecological validity.</p> | <p>Often low sensitivity and reliability.</p> <p>Practical and ethical barriers to be overcome (e.g. smart phone battery drain, identifying data)</p> |
| Psychophysiological measures (e.g., fMRI, gaze tracking) | <p>Objective measures of arousal and visual attention.</p> <p>Can measure automatic responses and attitudes towards DBCI outside of</p> | <p>May be difficult to interpret (e.g. if contradict self-report) as may not be accurate and reliable.</p> <p>Often intrusive, expensive – not scalable.</p> |

| | | |
|--|-------------------------|---------------------------------------------------------|
| | individual's awareness. | Laboratory based measures may lack ecological validity. |
|--|-------------------------|---------------------------------------------------------|

178

179

180 In-depth qualitative analyses of user experiences can capture critical information about how a

181 user reacts to the content and design of DBCIs and offer explanations for why the user

182 interacts with a DBCI in particular ways. These data enable researchers to explain objective

183 usage patterns more reliably and generate hypotheses about the factors influencing effective

184 engagement that can be tested using other methods. Qualitative analyses can capture critical

185 information about offline behavior (particularly engagement with the behavioral target of the

186 intervention) and the wider social and contextual influences on engagement.²⁵ Qualitative

187 methods can also reveal aspects of engagement with the technology that may not be captured

188 by quantitative usage data – such as “lurking,” a common phenomenon whereby users read

189 and may benefit from the content in online social communities but do not actively interact

190 with the digital intervention.^{26,27} Typical qualitative methods include focus groups,

191 interviews, observation of user interaction with the intervention (which might include users

192 ‘thinking aloud’ while using the intervention), diary studies and retrospective interviews.²⁸

193 Given the increasing reliance on participant involvement in DBCI design, it is vital that

194 research clarifies what users are able to report accurately. For example, users can usually

195 identify aspects of a DBCI that they dislike or describe their views and behavior, but few

196 users can prospectively anticipate factors that will encourage effective engagement with

197 DBCI content or retrospectively recall their reasons for engagement or disengagement.

198

199 Self-report questionnaires can also measure dimensions of engagement (including off-line

200 engagement) that cannot be assessed objectively. Questionnaires to retrospectively assess

201 engagement with DBCIs at selected time points are available.²⁹ Alternatively, ecological
202 momentary assessment (EMA) enables immediate, repeated measurement of users'
203 experiences with interventions in-the-moment.³⁰ A dilemma for self-reporting is to balance
204 the need to measure all relevant dimensions of engagement with the response burden for
205 users, which may also lead to measurement effects such as response shift and be an
206 intervention in itself. While a solution may be to develop validated instruments to measure
207 engagement within a specific setting, the use of different questionnaires for each study would
208 limit cross-study comparisons. Further research is also required to establish the validity of
209 questionnaires assessing engagement in terms of predicting outcomes.

210
211 Qualitative insights and questionnaire data can be complemented by proxy measures of
212 engagement based on usage.³¹ These can include the number of visits/uses, modules or
213 features used, time spent on the intervention, number and type of pages visited, or response to
214 alerts or reminders.³² Usage metrics can provide valuable insights, but are typically large,
215 complex datasets that are challenging to interpret. For example, additional qualitative data can
216 be needed to provide explanations for observed differences in usage metrics between
217 participants or intervention groups.³³ Recent advances in sequence analysis, data mining, and
218 novel visualization tools are facilitating analyses of usage patterns and there is scope for
219 substantial progress in this field.²³ DBCIs have the potential to generate datasets sufficiently
220 large to be able to reliably model and experimentally test³⁴ mediation of outcomes by
221 engagement with particular intervention components and to statistically control for
222 confounding moderator effects such as baseline motivation levels.^{22,26,35,36} Importantly, usage
223 metrics can be collated with data on users' behavior collected by Smartphone sensors, such as
224 movement or location.³⁷ However, more studies are needed to establish what features or
225 correlates of engagement sensor data can capture reliably and new statistical approaches will

226 be required to analyze these large and complex datasets. The novel research designs that can
227 support these analyses are discussed in companion papers in this issue.^{15,34,38}

228
229 Psychophysiological measurements, ranging from skin conductance and heart rate to facial
230 expression or fMRI, have been used to measure users' task-engagement.³⁹ Such measures can
231 help identify aspects of the intervention that attract attention or evoke emotional arousal,
232 suggesting mechanisms through which DBCI content or design impact short term
233 engagement. These surrogate measures of engagement can be difficult to interpret and
234 differences in attention may not always translate into differences in intervention use (or other
235 measures of engagement)⁴⁰. That said, they do complement subjective measures by providing
236 an objective measure of user reactions.

237
238 To summarize, effective engagement can only be understood through valid, reliable and
239 comprehensive means of assessment. Adopting a mixed method multidimensional approach
240 will provide a more comprehensive picture of how (well) users are engaging with DBCIs⁴¹,
241 but can pose problems of resource constraints and user burden, particularly when
242 interventions are implemented 'in the wild'. The complementary value of different
243 approaches for understanding effective engagement remains to be clarified; further work is
244 needed to determine the most accurate and efficient combinations of assessments, and to
245 understand better how to compare and integrate the data, inferences, and outcome
246 relationships derived from complementary measures that tap into different aspects of
247 engagement.

248 **Promoting Effective Engagement**

249
250 This section first introduces techniques for promoting effective engagement, identifying

251 substantive gaps in knowledge and directions for future investigation, and then considers two
252 key topics in engagement research: tailoring to individual needs (including the needs of those
253 with lower levels of literacy and computer literacy); and combining DBCIs with human
254 support.

255

256 *Promoting Effective Engagement*

257 Promoting effective engagement requires interventions to be perceived as having benefits that
258 outweigh their costs – including the ‘opportunity costs’ of engaging in other valued activities.
259 The benefits can be affective or functional, meaning that DBCIs may be valued because they
260 create an intrinsically enjoyable user experience (such as health-promoting games) or because
261 they are seen as meeting evidence based therapeutic principles and users’ needs (such as
262 online cognitive-behavioral therapy). In the latter case, users may engage even if they are not
263 enjoyable. To fully appreciate users’ needs and perspectives it is essential to involve the target
264 population in intervention development.

265

266 Structured methods to guide intervention development which emphasize the importance of
267 engaging end users have been developed. The aim of user-centered design is to ground the
268 development of all digital products in an understanding of the user’s knowledge, skills,
269 behavior, motivations, culture and context.⁴² The ‘person-based approach’ to digital health
270 intervention development⁴³ provides a complementary health-related behavioral science
271 focus, emphasizing user views of the behavior change techniques the intervention is intended
272 to support, both online and offline. There is considerable convergence in views of the process
273 needed to achieve high quality DBCIs. An iterative development and evaluation process, with
274 repeated use of applied methods to engage stakeholders, is needed to progressively refine the
275 intervention to meet user requirements; hence, qualitative methods are central to

276 understanding how to improve user engagement with the technology and the behavior change.
277
278 To date, engagement research has tended to be pragmatic, focusing on addressing the specific
279 engagement-related issues arising in the context of a particular intervention. The field could
280 benefit from more systematic attention to methodological issues; for example, the preceding
281 discussion suggests it may be more fruitful to focus on promoting effective rather than
282 sustained engagement. An additional challenge is that different forms of technology are
283 engaged with in different ways. For example, the portability of smartphones and wearables
284 offers exciting opportunities for ‘just-in-time’ intervention, but those interventions are likely
285 to be used in distracting environments, for brief periods, using small screens and keyboards.
286 Methods of achieving effective engagement need to be developed to accommodate the various
287 technologies used and where and when they are used. Consideration also needs to be given to
288 how best to combine the iterative qualitative process of refining engagement with new,
289 quantitative methods of evaluating the effectiveness of DBCI ingredients.^{35,39}

290

291 ***Tailoring and Fit***

292 Engagement with DBCIs has typically been greater among those with higher levels of
293 education and income.³ However, recent improvements in digital access in lower income
294 countries and to all sociodemographic groups mean that it is timely and important to consider
295 the extent to which it may be necessary to tailor DBCIs to ensure they are accessible and
296 engaging for people with lower levels of education, literacy or computer literacy.⁴⁴
297 Interventions to improve health literacy have included using simple language, presenting
298 information in audio-visual formats, tailoring content to individual needs, and other forms of
299 interactivity.⁴⁵⁻⁴⁷ These approaches have shown promise for improving knowledge and self-
300 management, but the evidence is inconclusive, few studies have been theory-based, and it

301 remains unclear whether different intervention elements engage and optimize outcomes for
302 people at varying levels of health literacy.⁴⁸ There is some evidence that intervention design
303 formats that are accessible and engaging for people with lower levels of health literacy may
304 also be acceptable and usable by people with higher levels.⁴⁹ If confirmed, those findings
305 suggest that DBCIs for all can be designed to be accessible and engaging for those with low
306 health literacy. Involving people from lower income backgrounds in research poses
307 challenges that need to be overcome in order to better understand their needs and barriers.

308
309 Further research is also needed to understand how to design interventions to support people
310 with particular attributes. Market segmentation informs most product design, but the ‘market’
311 for DBCIs is relatively immature, and understanding of the factors that influence engagement
312 with DBCIs is correspondingly immature. Factors likely to shape people’s engagement with
313 DBCIs include their lifestyles and what interests and motivates them. For example, an
314 intervention to help an individual with mobility difficulties who is frightened of causing
315 injury and pain will look and feel different from one designed for an injured athlete wanting
316 to get back to full fitness. Within any market segment, there is then scope for allowing users
317 to tailor the intervention to their particular situation and requirements. Moreover, adaptive
318 interventions should permit tailoring for individual differences to be supplemented by
319 ‘within-person’ tailoring as the individual’s needs and status change.¹⁵ Context sensing (using
320 mobile or environmental sensors to detect features of the person’s current behavior and
321 circumstances) should enable timely delivery of content and notifications tailored to the
322 individual’s immediate situation⁵⁰; for example, activity sensors have been used successfully
323 to detect sedentary behavior and prompt physical activity breaks. While context-sensing
324 should increase engagement by enhancing the perceived attunement of the intervention,
325 limited research has yet examined this assumption due to the novelty of this technology.⁵¹

326
327 Tailoring digital intervention delivery and content to users' needs, motivations and personal
328 characteristics enables users to receive guidance that is appropriate, relevant and safe for
329 them. Tailoring can have a positive impact on intervention outcomes and engagement, but this
330 varies between studies and contexts.^{31,52} Self-determination theory,⁵³ a prominent theory of
331 motivation, argues that autonomy is a fundamental human need that facilitates learning.
332 Hence fostering autonomy by giving users personal choices throughout an intervention should
333 be motivating.⁵⁴ A major benefit of digitally delivered interventions is the possibility of
334 offering recipients a choice of formats and tools, allowing users to 'self-tailor', selecting what
335 they find most accessible, attractive and useful. Nevertheless, conventional tailoring of
336 content to match an individual's demographic characteristics^{55,56} may still be required to
337 ensure that users are not presented with material they find so alienating or demotivating that
338 they abruptly cease using the intervention. In summary, tailoring can be valuable, but the
339 optimal balance between tailoring and self-tailoring in different contexts requires further
340 investigation.

341
342 ***Combining Digital and Human Support***
343 Adding human facilitation can improve effective engagement with DBCIs, but there is
344 considerable heterogeneity in findings; few studies directly contrast different levels of support
345 and comparing across studies is problematic.⁵⁷⁻⁶¹ Moreover, unguided interventions can also
346 be effective, although effect sizes are usually smaller. It is important to establish when human
347 support adds value, since unguided interventions can be disseminated more easily at lower
348 cost and could therefore have huge impact at a population health level.

349
350 Variations in findings regarding benefits of human facilitation may reflect different health

351 needs and preferences of users which, in turn, may vary depending on the types of
352 intervention and facilitation offered.⁶² Simple interventions that users are confident to
353 implement without support may not benefit from additional facilitation.⁶³ Human facilitation
354 may be more important when users feel the need for an expert to reassure, guide or
355 emotionally support them, or hold them accountable. The need for human facilitation may
356 diminish for certain conditions as interventions incorporate elements that make them
357 increasingly user friendly, adaptive, persuasive, even enjoyable, or able to reproduce the
358 required elements of a therapeutic relationship. Further research is needed to identify what
359 features diminish the need for human involvement in delivering DBCIs.

360

361 The ‘supportive accountability’ conveyed by having a benevolent but expert human coach
362 maintain surveillance of the participant’s interactions, is usually valuable to maintain
363 motivation and adherence to intervention requirements.⁶⁴ Human facilitation by peer
364 counselors may help as well, creating a supportive community and affirming that the
365 intervention has been found relevant and feasible by others facing similar health problems.
366 However, integrating DBCIs with healthcare delivered in person can be challenging. Too
367 often the development of DBCIs has been carried out without the involvement of clinicians or
368 attention to how the digital intervention may impact the health professional’s activities, roles
369 and interactions with patients. To maximize clinician engagement, clinicians should be
370 confident that the intervention extends and complements their ability to provide efficient and
371 effective care.⁶⁵ Few studies have taken a holistic approach towards designing for service
372 delivery, in addition to designing for the individual recipient of the intervention. There is an
373 urgent need for techniques to co-design DBCIs so that they re-engineer clinician–patient–
374 family interactions to improve engagement.

375

376 A final topic requiring more investigation concerns the optimal format to integrate human
377 facilitation with digital interventions. Clinician referral to a DBCI enhances engagement,
378 compared to interventions being simply made freely available over the internet or as apps;⁶⁶
379 this suggests that positive endorsement and follow-up by a familiar health professional
380 promotes trust in the intervention. However, remote (telephone, e-mail, or text) coaching to
381 help the user implement the intervention can also be effective,⁶⁷ even without the referral or
382 endorsement of a clinician. This model of provision makes it feasible and cost-effective to
383 offer skilled support by facilitators who have experience of working with the digital
384 intervention. In summary, further research is needed to understand better the nature, timing
385 and extent of support required in different intervention contexts.

386

387 **Concluding Comments**

388

389 Significant progress has been made in recent years in understanding the nature of and
390 requirements for engagement, and particularly in recognizing the importance of carrying out
391 in-depth mixed methods research into how people engage with DBCIs. Table 2 summarizes
392 key guidance points emerging from research to date and highlights areas for further work.
393 Future research would benefit from defining engagement more consistently and appropriately,
394 appreciating that more engagement does not necessarily equate to more effective engagement.
395 Research priorities include empirically testing models of how technological and behavioral
396 elements combine to influence effective engagement, using engagement-related taxonomies to
397 accumulate knowledge and identify mechanisms of action. Comprehensive model testing will
398 require developing and validating complementary objective and subjective measures of
399 engagement, including non-intrusive methods that can be easily implemented without creating
400 user burden or reactivity. Using these models and measures, researchers will then be able to

401 tackle important questions relating to the implementation of DBCIs, such as: how best to
402 involve users, developers, health care professionals, and family in co-design; how to utilize
403 new forms of delivery; how to design interventions that are accessible to those with lower
404 levels of education or income; and when and how interventions need to be adapted for the
405 individual or supplemented by human support.

406 **Table 2**

407 Key guidance points and priority topics for future research.

Guidance points based on existing research

- To fully understand and address issues affecting user engagement, carry out iterative, in-depth mixed methods research with a broad spectrum of users as well as involving user panels in the research process
- Employ multiple measures of engagement, while minimizing user burden and measurement effects as far as possible
- Specify and establish empirically for each intervention what constitutes ‘effective engagement’, i.e. engagement that is associated with positive intervention outcomes

Priority topics for future research

- Further develop and test taxonomies and models of engagement, considering how technological and behavioral elements combine to influence effective engagement
- Investigate and validate complementary and non-intrusive measures of effective engagement and novel methods of analyzing and triangulating qualitative and quantitative data
- Examine further when and how to tailor interventions to address individual and contextual needs
- Establish how best to implement DBCIs in the future, using new forms of delivery, and ensuring they are accessible to those with lower levels of education or income

408

409

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629 **Figure 1.** Illustration of the ‘micro’ and ‘macro’ levels of intervention engagement.

630 *Note:* This hypothetical example illustrates one way in which engagement with the
631 technology and the behavior change could vary over time; patterns of engagement will
632 vary widely with different interventions and individuals.